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Migrating a PC-Based legacy financial system to a modern, standards-based, web and mobile solution



下一代金融投资研究平台：传统架构向标准化，Web及移动解决方案的演进

Sean O'Connor, Senior Director of Technology, Morningstar Inc.,  
Chicago, Illinois, USA 晨星高级技术总监

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## Agenda 议程

- Company and product overview
- Current product state
- Future product state
- Roadmap
- Data technology
- Case studies
  - Re-architected reporting sub-system
  - Replace long-term storage solution

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# Morningstar

## Who We Are 关于我们

### Morningstar Global Operations



- ▶ We're a leading provider of independent investment research.
- ▶ We serve clients globally through our presence in North America, South America, Europe, Asia, Australia, and the Middle East.
- ▶ Our 3,500 employees work in offices worldwide, offering local market expertise.
- ▶ Since 1984, we've been recognized for pioneering contributions to the investment industry.
- ▶ Our global database includes approximately 446,000 investments.

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# Morningstar

## Who We Serve Worldwide 我们的全球客户

**Our mission is to create great products that help investors reach their financial goals. We help individual investors, and the institutions and advisors that serve them.**



### Institutions

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5,100 institutional clients

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8,500+ Morningstar Direct<sup>SM</sup> licenses

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\$152.1 billion in assets under advisement and management

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24 million retirement plan participants with access to our retirement advice services through 237,000 plan sponsors and 26 plan providers



### Individuals

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9.3 million individual investors

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124,000 paid Premium Members of Morningstar.com<sup>®</sup>

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One of the largest independent sources for equity and credit research



### Advisors

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260,000 financial advisors

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About 25% of financial advisors worldwide have access to Morningstar's solutions

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\$7.3 billion in assets under management in Morningstar<sup>®</sup> Managed Portfolios<sup>SM</sup>

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169,000+ U.S. Morningstar<sup>®</sup> Advisor Workstation<sup>SM</sup> and Morningstar Office<sup>SM</sup> licenses

Assets under management and advisement as of Dec. 31, 2013.

## 446,000 investments



- ▶ Database highlights:
  - ▶ ETP data points such as Tracking Volatility and Market Impact Cost
  - ▶ Earnings conference call transcripts and company events
  - ▶ Stock and fund ownership data
  - ▶ Identifier data for 9.6 million securities
- ▶ Additional coverage:
  - ▶ 650 types of company and fund documents
  - ▶ 10,000,000+ real-time market data instruments
  - ▶ 200+ sources of energy and commodity data

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Morningstar Shenzhen – A core team for Morningstar global product development  
晨星深圳 – 核心产品研发团队

**Technology is a core competency of Morningstar** 技术是晨星的核心竞争力

**Great people, great team** 卓越人才，卓越团队

- Morningstar(Shenzhen) Ltd. is a wholly owned subsidiary of Morningstar, was established in 2003. Mainly engaged in software development, data analysis, and investment research.
- 900 employees, of whom nearly 500 are technologists.
- Morningstar Shenzhen teams is a core part of global teams to deliver leading investment research software for global markets
- Morningstar Shenzhen is one of ten companies that are licensed by China Securities Regulatory Commission to publish fund rating, the only foreign entity.



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## Overview of Morningstar Direct 晨星投资研究平台的概要介绍

- Institutional research investment platform with advanced analytical tools
- Used by portfolio managers, investment consultants, financial product managers, wealth managers
- Data on current and historical performance, operations, portfolio holdings, and asset flows
- Present data in custom-branded reports for internal audiences and marketing and sales groups
- Nearly 9000 users and more than \$80M (USD) in annual revenue, 11.4% of total Morningstar revenue

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## Current Application State 产品现状

- Development began 9-10 years ago, when web browsers were much less powerful than today's browsers
- C++ based native Windows client/HTML hybrid
- Inconsistent user interface that has evolved over time
- Expensive to support, have to solve user's PC problems
- Expensive to update, users find it inconvenient to update or may not have admin privileges to run updates, need to support old versions
- Data from many sources, several large client-side calculations
- Products are isolated from other Morningstar products
- Many external dependencies for data that have grown over years
- Long release cycle



- Pure web-based HTML5 interface, multiple browser, tablet support (HTML, not a native app)
- Consistent, modern user interface across modules
- Reduced support costs, no need to support older versions
- Calculations moved to the server, physically closer to the data
- User interface is just presentation and interaction, while business logic moved to the server
- Data from a single high-performance source
- One to two month release cycles
- Easier integration with other Morningstar products
- Cloud-based deployment, high-availability, redundant, scalable

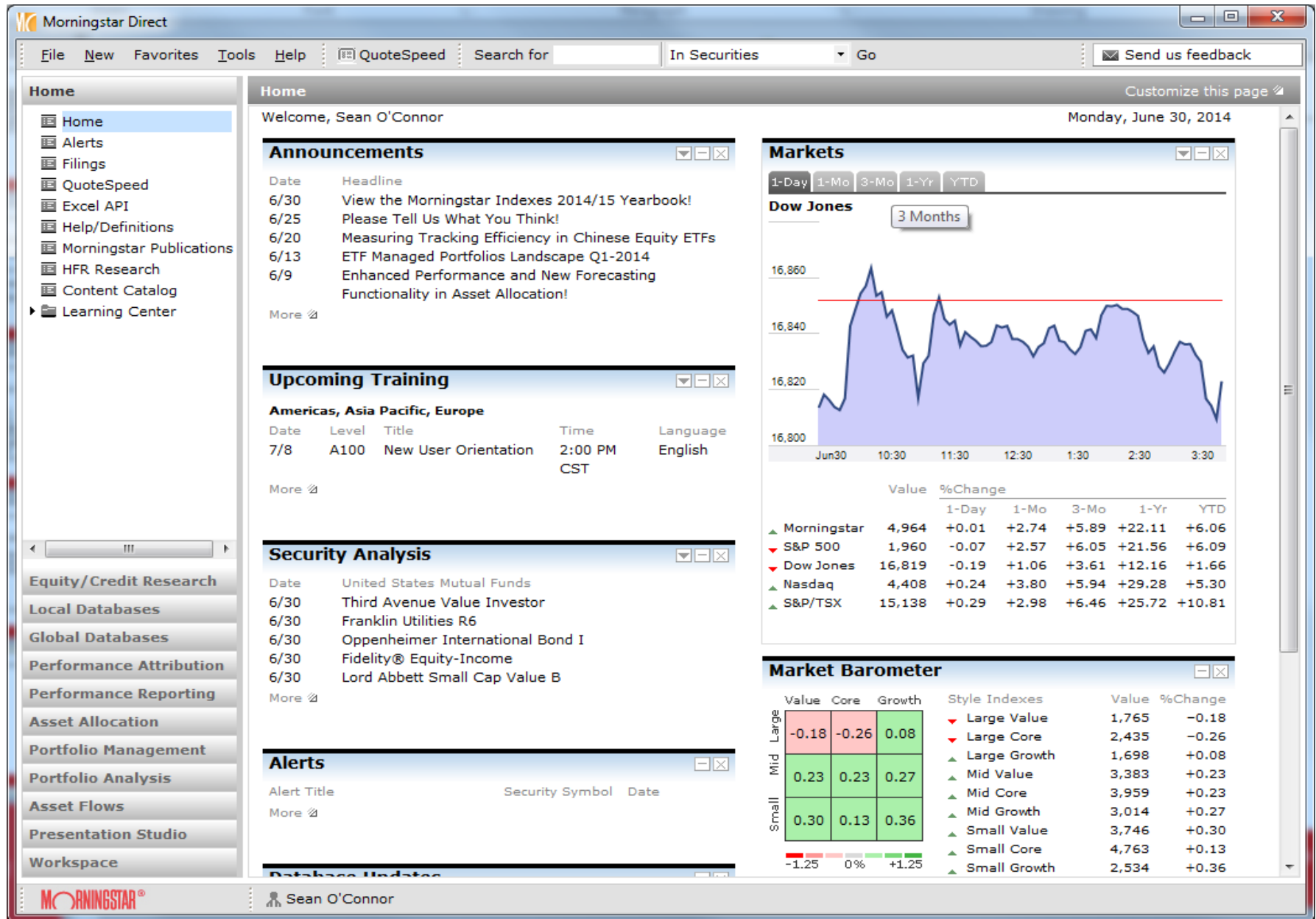
- Web client using common JavaScript libraries such as jQuery, d3 (charts), Backbone, require, Handlebars, and a commercial high-performance grid control suite
- Web client based on HTML5 (IE10+, Firefox, Chrome, iPad) and CSS3
- RESTful web services offering XML and JSON data, implemented using both .NET WebAPI 2.x and Java Spring

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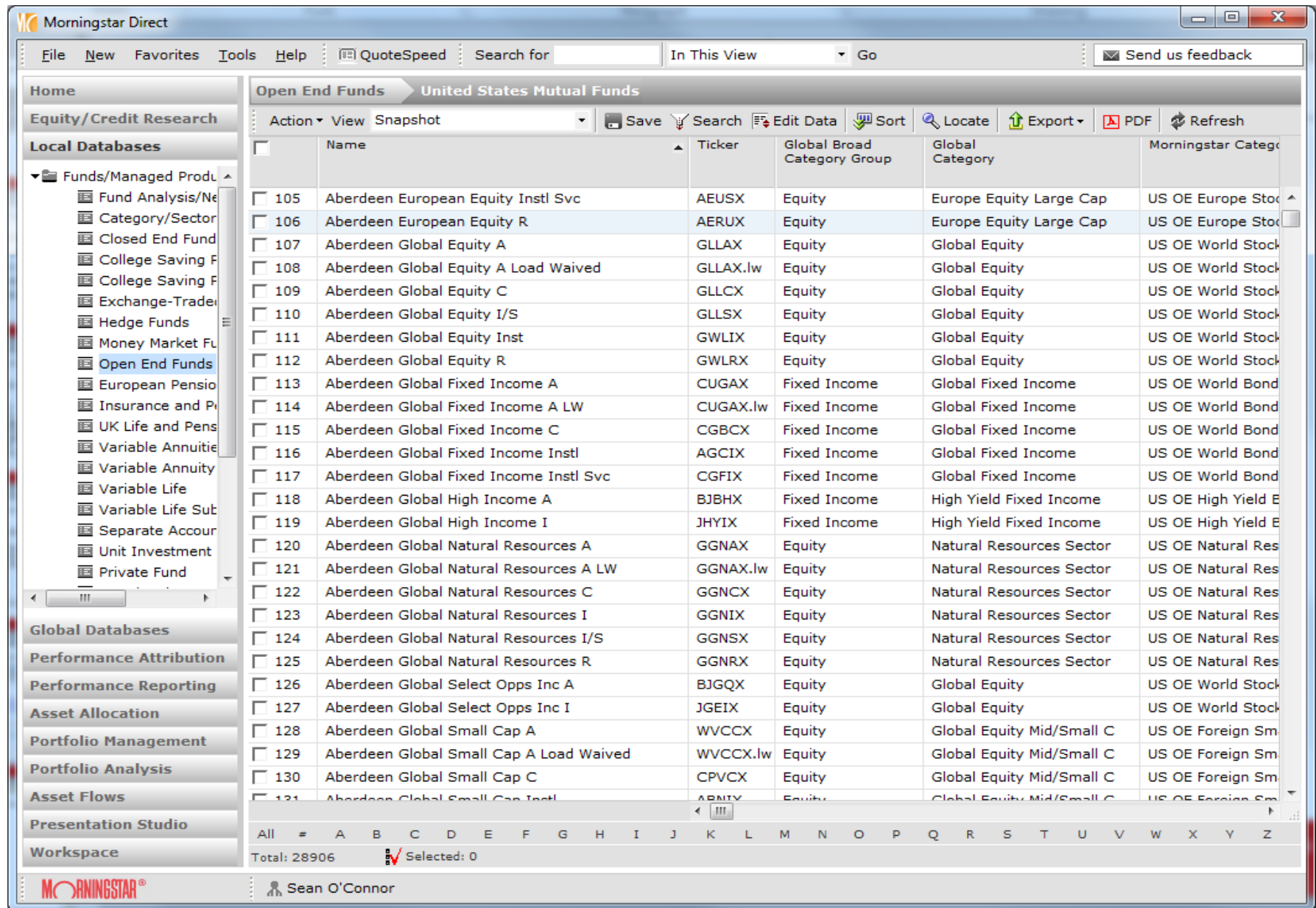
# Application Screenshots

## 应用程序展示

# Current User Interface 目前的用户界面



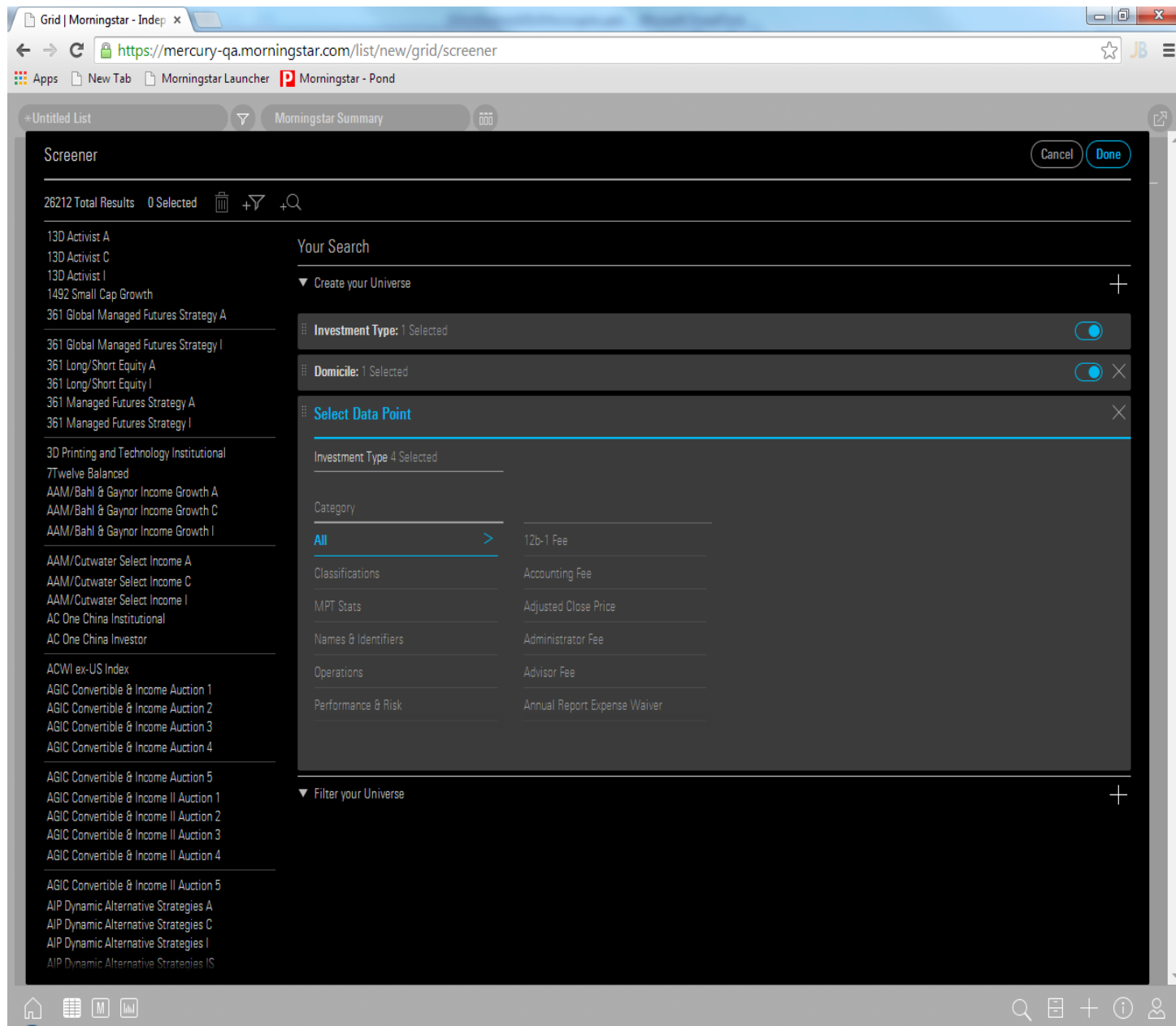
## Current User Interface 目前的用户界面



# Future User Interface (Prototype) 将来的用户界面 (原型)

Name	Global Category	Domicile	Inception Date
1 13D Activist A	US Equity Mid Cap	CU\$\$\$\$\$USA	20111228
2 13D Activist C	US Equity Mid Cap	CU\$\$\$\$\$USA	20121211
3 13D Activist I	US Equity Mid Cap	CU\$\$\$\$\$USA	20111228
4 1492 Small Cap Growth	US Equity Small Cap	CU\$\$\$\$\$USA	20111229
5 361 Global Managed Futures Strategy A	Other Alternative	CU\$\$\$\$\$USA	20140212
6 361 Global Managed Futures Strategy I	Other Alternative	CU\$\$\$\$\$USA	20140212
7 361 Long/Short Equity A	Long/Short Equity	CU\$\$\$\$\$USA	20111220
8 361 Long/Short Equity I	Long/Short Equity	CU\$\$\$\$\$USA	20111220
9 361 Managed Futures Strategy A	Other Alternative	CU\$\$\$\$\$USA	20111220
10 361 Managed Futures Strategy I	Other Alternative	CU\$\$\$\$\$USA	20111220
11 3D Printing and Technology Institutional	Technology Sector Equity	CU\$\$\$\$\$USA	20140128
12 7Twelve Balanced	Moderate Allocation	CU\$\$\$\$\$USA	20120423
13 AAM/Bahl & Gaynor Income Growth A	US Equity Large Cap Blend	CU\$\$\$\$\$USA	20120713
14 AAM/Bahl & Gaynor Income Growth C	US Equity Large Cap Blend	CU\$\$\$\$\$USA	20130131
15 AAM/Bahl & Gaynor Income Growth I	US Equity Large Cap Blend	CU\$\$\$\$\$USA	20120705
16 AAM/Cutwater Select Income A	US Fixed Income	CU\$\$\$\$\$USA	20130419
17 AAM/Cutwater Select Income C	US Fixed Income	CU\$\$\$\$\$USA	20130419
18 AAM/Cutwater Select Income I	US Fixed Income	CU\$\$\$\$\$USA	20130419
19 AC One China Institutional	Greater China Equity	CU\$\$\$\$\$USA	20120727
20 AC One China Investor	Greater China Equity	CU\$\$\$\$\$USA	20120727
21 ACWI ex-US Index		CU\$\$\$\$\$USA	20120918
22 AGIC Convertible & Income Auction 1	Convertibles	CU\$\$\$\$\$USA	20030602
23 AGIC Convertible & Income Auction 2	Convertibles	CU\$\$\$\$\$USA	20030603
24 AGIC Convertible & Income Auction 3	Convertibles	CU\$\$\$\$\$USA	20030603
25 AGIC Convertible & Income Auction 4	Convertibles	CU\$\$\$\$\$USA	20030603
26 AGIC Convertible & Income Auction 5	Convertibles	CU\$\$\$\$\$USA	20030603
27 AGIC Convertible & Income II Auction 1	Convertibles	CU\$\$\$\$\$USA	20031006
28 AGIC Convertible & Income II Auction 2	Convertibles	CU\$\$\$\$\$USA	20031007
29 AGIC Convertible & Income II Auction 3	Convertibles	CU\$\$\$\$\$USA	20031008
30 AGIC Convertible & Income II Auction 4	Convertibles	CU\$\$\$\$\$USA	20031009
31 AGIC Convertible & Income II Auction 5	Convertibles	CU\$\$\$\$\$USA	20031013
32 AIP Dynamic Alternative Strategies A	Multialternative	CU\$\$\$\$\$USA	20130430
33 AIP Dynamic Alternative Strategies C	Multialternative	CU\$\$\$\$\$USA	20130430
34 AIP Dynamic Alternative Strategies I	Multialternative	CU\$\$\$\$\$USA	20130430
35 AIP Dynamic Alternative Strategies IS	Multialternative	CU\$\$\$\$\$USA	20130430
36 AIS Tactical Asset Allocation A	Allocation	CU\$\$\$\$\$USA	20120501
37 AIS Tactical Asset Allocation C	Allocation	CU\$\$\$\$\$USA	20120620
38 AIS Tactical Asset Allocation I	Allocation	CU\$\$\$\$\$USA	20120501

# Future User Interface (Prototype) 将来的用户界面 (原型)



- Identify key functionality areas with largest user base, get the most value by migrating this functionality first
- Designers create user interface wire frames for new and migrated functionality
- Developers implement the new user interface and supporting business services
- Release beta version with new user interface to collect user feedback
- Make adjustments based on feedback
- Release web-based version of migrated functionality
- Continue to iterate with more web-based functionality each release, multi-year process, too much to convert at once



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## Challenges and Potential Pitfalls 挑战和潜在困难

- Moving computing power of thousands of users' PC's to our data center
- Handle spikes in load processing quarterly and year-end financial data
- Many users on older operating systems (XP) and older browsers that don't support HTML5 (IE8 still heavily used), companies slow to upgrade
- Users may need training on a new UI

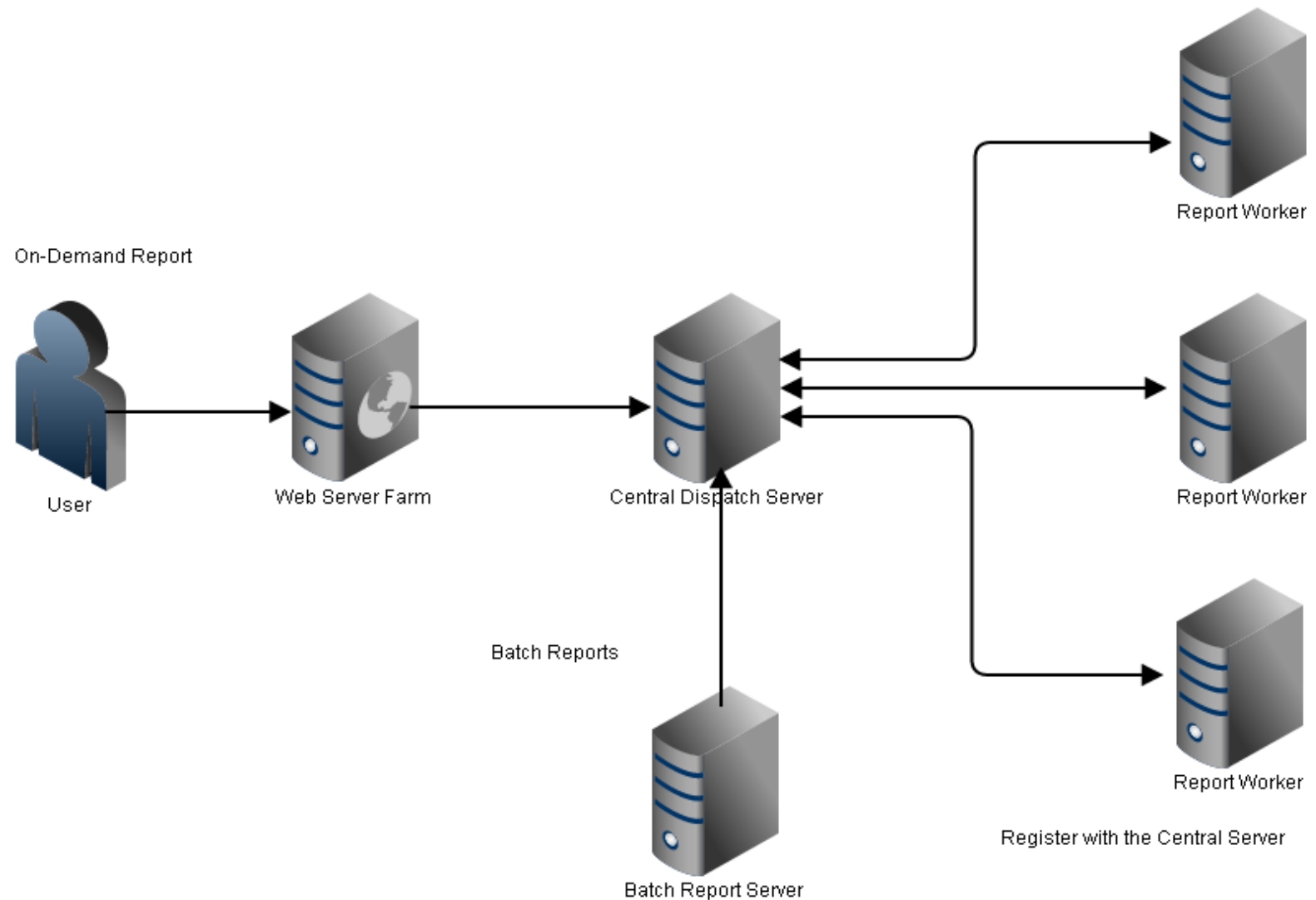
- How to make the browser perform as well (or nearly) as native code?
- Process smaller data sets on the client
- Limit and possibly remove all business logic from the client
- Introduce features such as virtual scrolling for large grids, use server-side caching
- Client-side HTML rendering takes advantage of performance improvements in recent browser releases
- Implement facade design pattern on the server to combine data from several sources before sending to the client

- Consolidate many data sources into one logical data source
- Ensure data and calculation consistency across products
- Queries and Calculations
  - Often implemented by product teams, may have inconsistent results across products
  - Can scale calculations in one place, rather than by product
  - Methodology changes immediately available across all products

- The IBM Netezza Performance Server (NPS) is an enterprise-class streaming analytic appliance, designed specifically for high-performance terascale analytics
- The NPS system architecturally integrates relational database, server, and storage in one compact power-efficient unit
- Enables Morningstar to perform complex screens on entire data sets, such as 10GB Price, 150GB Bond, 300GB Portfolio
- Enables Morningstar to support custom calculations with little or no operational overhead through on-the-fly calculations
- Reduces time to live by the operational time to prepare, correct, and restate data
- Provides a consistent answer by storing all data in one database

- Refactoring Batch Reporting Architecture
- Update and modernize long-term storage

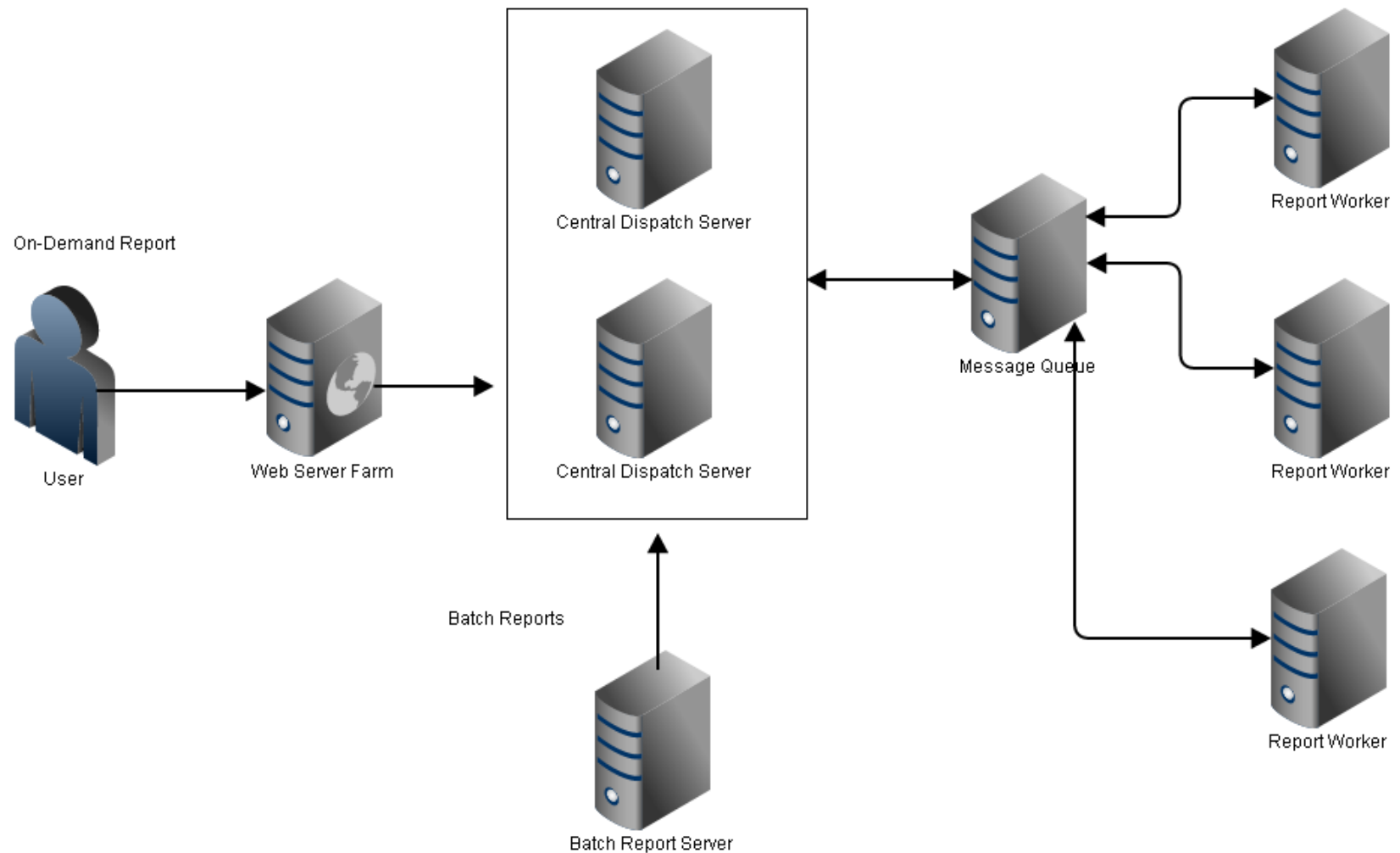
## Legacy Batch Report Architecture 旧有批量报表的架构



## Limitations

- Single point of failure
- Cannot scale out central dispatching server
- Push-based model requires central dispatching server to maintain state of workers
- High-priority reports can be blocked by long-running batch jobs

## New Batch Report Architecture 新的批量报表架构





## Solution

- Introduce multiple message queues to distribute work load based on priority of report (low, medium, high)
- Pull-based approach, workers pull from the highest priority queue that has work waiting when they are ready to process a report
- Worker state no longer persisted in central dispatching server, can scale out central servers (introducing redundancy) or workers to add capacity
- Can have workers that only service high-priority queues for on-demand reports, large batches don't consume all resources

- Large-scale, long-term storage requirement that does **not** require very fast access
- Used to store data blobs, such as PDF reports or user tasks and other types of data
- Limitations
  - Custom storage solution, multiple nodes with redundancy
  - Difficult to scale and add additional storage
  - Performance problems
  - Replication between data centers is limited and limits usefulness in Disaster Recovery

## Solution

- Red Hat Storage Server
- Standards-based, built on GlusterFS
- Easy to scale, nodes can be added with disruption and storage is automatically rebalanced
- Replication between data centers is fully supported

