

The Municipality of Trieste Apache OpenOffice Migration

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- Opportunities
- The migration process
- The activities
- Numbers
- Conclusions





Opportunities



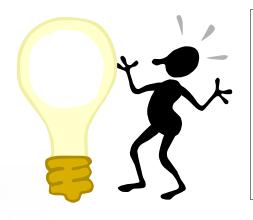
Always the same: budget problems?











Comune di Trieste



... now other drivers are on the table! FURDER





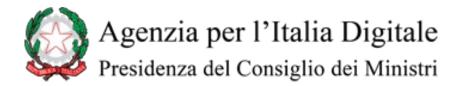


April 2014: end of support



... now other drivers are on the table! FILE





"CODICE DELL'AMMINISTRAZIONE DIGITALE Art. 68"

When a PA acquires a software they have to:

- compare what is available on the market and, when possible, privilege re-usable and FLOSS solutions
- ensure they'll use at least one open format (public, documented and neutral)



The migration process



Changing is the issue



The office automation suite is an <u>user production</u> tool:

- ▶ daily use → every day
- trusted → users rely on it
- core business → documents and data production



Technicians aren't enough!

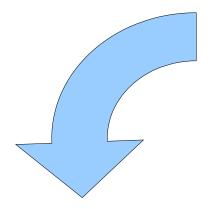




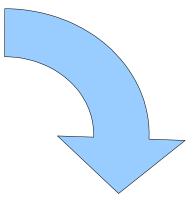
Changing cannot be only a technical activity!!!

Change management

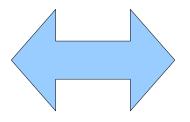




PEOPLE



TECHNOLOGY



PROCESSES



Issues











Planning, developing, <u>communicating</u>, <u>involving</u>, implementing, <u>supporting</u>.





People



Lowering the barriers

- Communication → Understanding the reasons
- Motivation → Acceptance of the effort
- Involving → Participation to the project
- ▶ Qualifying → Training
- Supporting → Don't feeling alone





Processes



- Cope with the change.
 - Involving the parts → all, none excluded
 - Implementing the migration → plan the steps
 - Risk management → mitigation activities
 - Marketing → promote the adoption
- Seize the opportunities
 - ► Training → improve the skills
 - Innovating → enhance the way to work





Technology



- New format management
- Document conversion
- Document exchange and interoperability
- Automation
- Personal applications
- Third party software
- Hardware





Four steps approach





- Analysis → how are we?
- Pilot → is it feasible?
- Activities plan → which activities?
- Migration → ODF adoption

Analisys



- Technical situation
- How documents are produced
- Users, organization and skills
- How documents are shared and exchanged
- Applications compatibility
- Macros complexity



March - May 2013

Pilot



- Trial on a representative user group
- Issues identification and solutions
- Risk assessment
- Requirements definition
- Scenarios and economical evaluation

June - July 2013



Activities plan



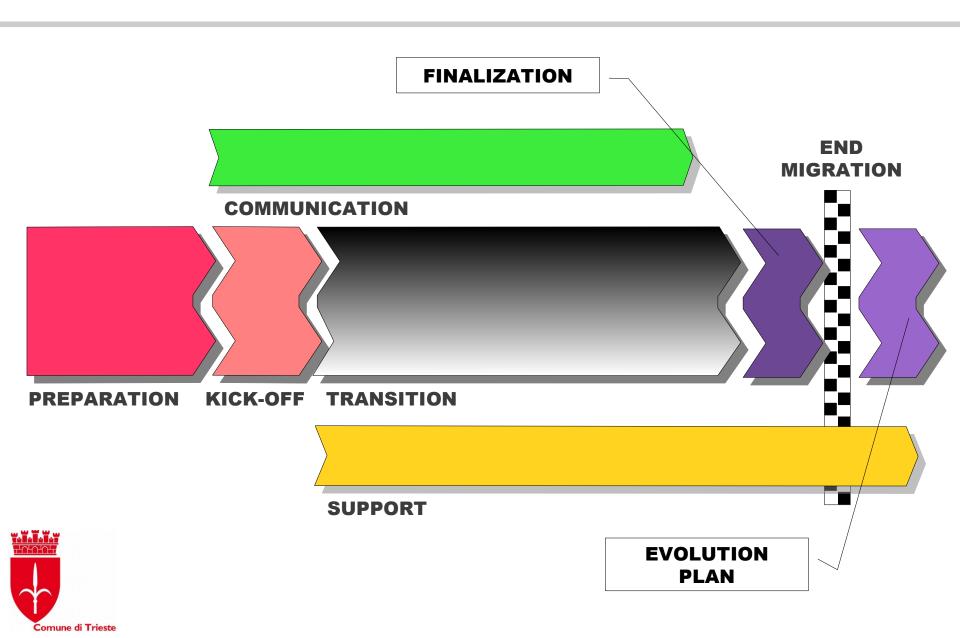
- Approach definition
- Planning
 - Training
 - Communication
 - AOO installation and file association
 - Support

August 2013



The migration process





A00 Transition



- ▶ 100 users groups, one per week
- Before training, then migrating
- AOO document association
- Users coaching
- On-the-fly issue solving
- Document conversion support



September 2013 - April 2014

On going activities



- Advanced user training
- Specialized support for critical processes
- MS Access lock-ins removal
- MS Access application analisys for new technology porting





Numbers



Starting situation



- Approx. 1800 users
- MS Office 2000 2003
- WinXP
- No Outlook, Sharepoint, Exchange
- Large use of MS Access



Dilemma: AOO vs LibO



- Why Apache Open Office
 - better stability
 - relaxed release plan
- Where Libreoffice
 - on workstations where advanced filters are useful



Points



- Advanced training for expert users in order to preserve the productivity
- Training for internal teachers to support lifelong learning
- ODF as default format for the entire administration
- Software legacy only where necessary



Risk mitigation



- Key users identification for proximity support
- Progressive MS Office removal with natural PC turn over
- At the end, 5% of guarantee workstations with MS Office





Used also for core business applications.

- Removed only where not used at all
- Runtime adoption
- Data and application separation for smooth applications migration
- Database training and support on data manipulation and analisys





Conclusions





- Users understood and accepted ODF as the document standard
- Just few people opposed the migration claiming the MS Office superiority
- Less than 10% of users require MS Office for docs and apps compatibility reason
- About 20% of users require MS Access
- Training allowed to introduce advanced use of AOO (i.e. pivot tables, datasources instead of spreadsheets, mail merge)



A00 in enterprise environment



- MS Office old versions helped the migration process
- The lack of Sharepoint and Exchange was a great advantage
- Large use of MS Access and macros is an hard issue to solve



References



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- Zappala' S., Massei F., Acceptance of new technology and psychosocial factors: adoption of an open source software in an Italian hospital, «RISORSA UOMO», 2008, 14, pp. 75 91
- Massimo Carnevali: Open Office Project at Comune di Bologna Keynote Speaker at International OpenOffice.org Conference -Orvieto 2009







Any questions?





Thanks!

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