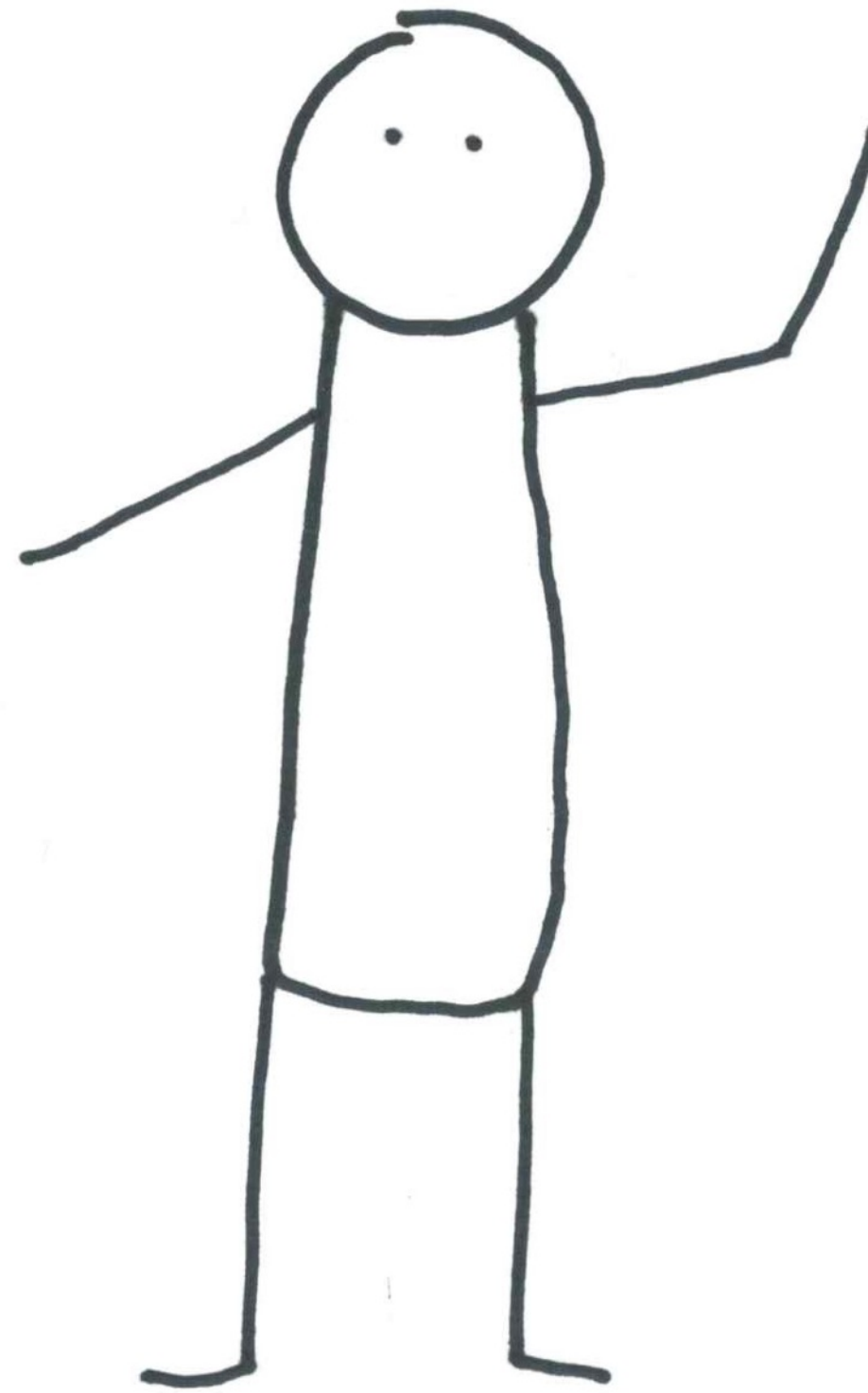
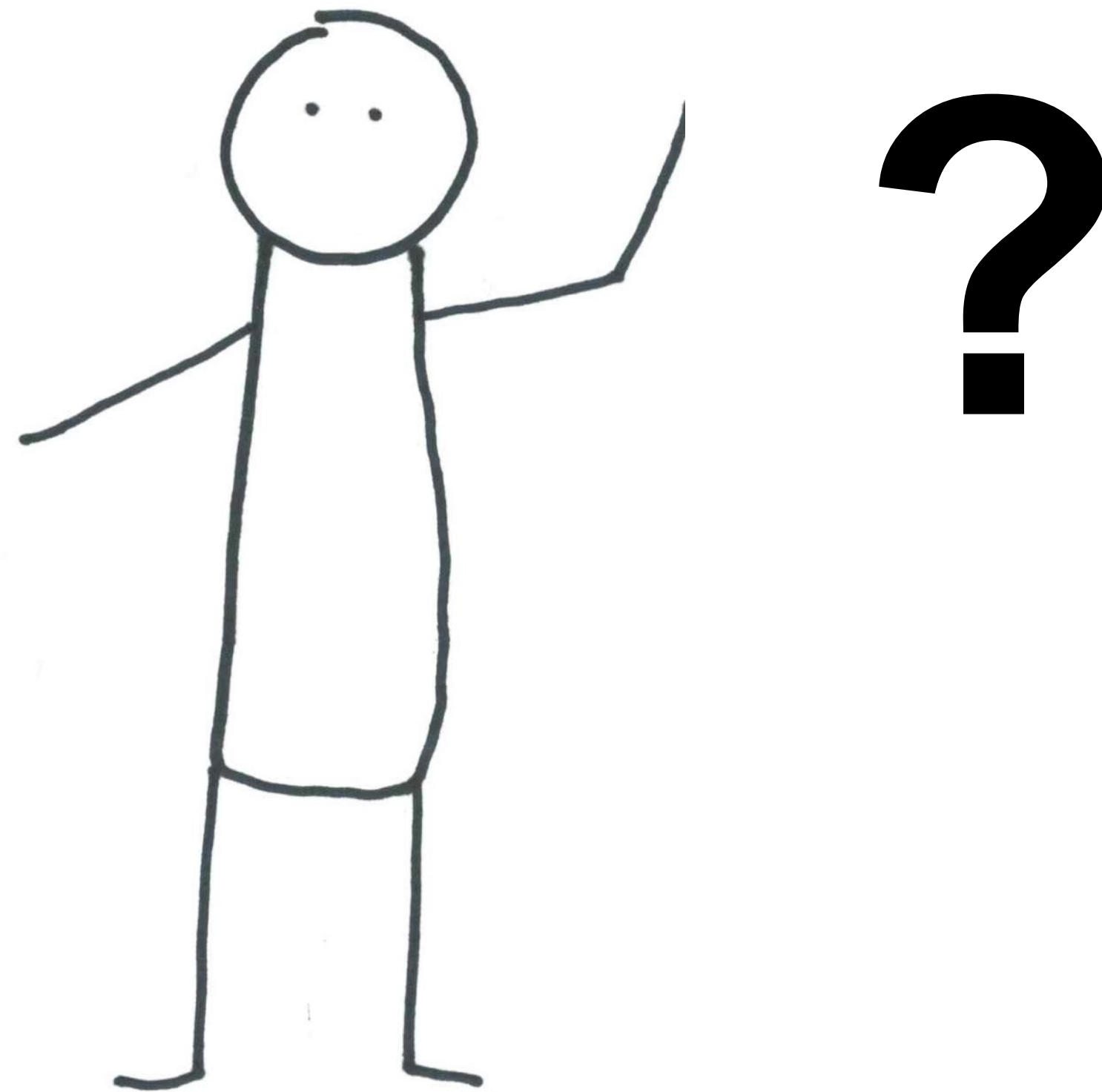


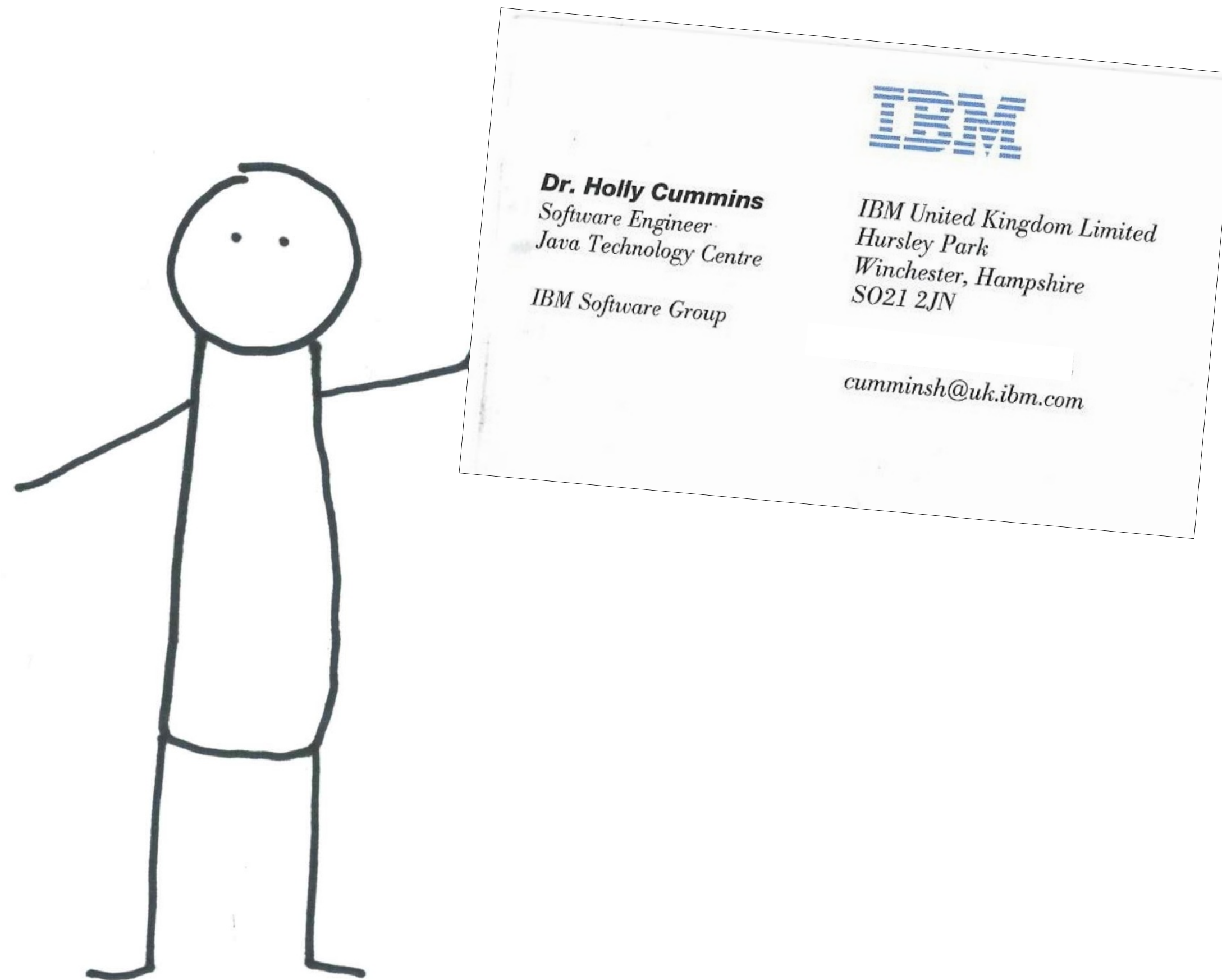
Confessions of an automation addict

Holly Cummins
@holly_cummins

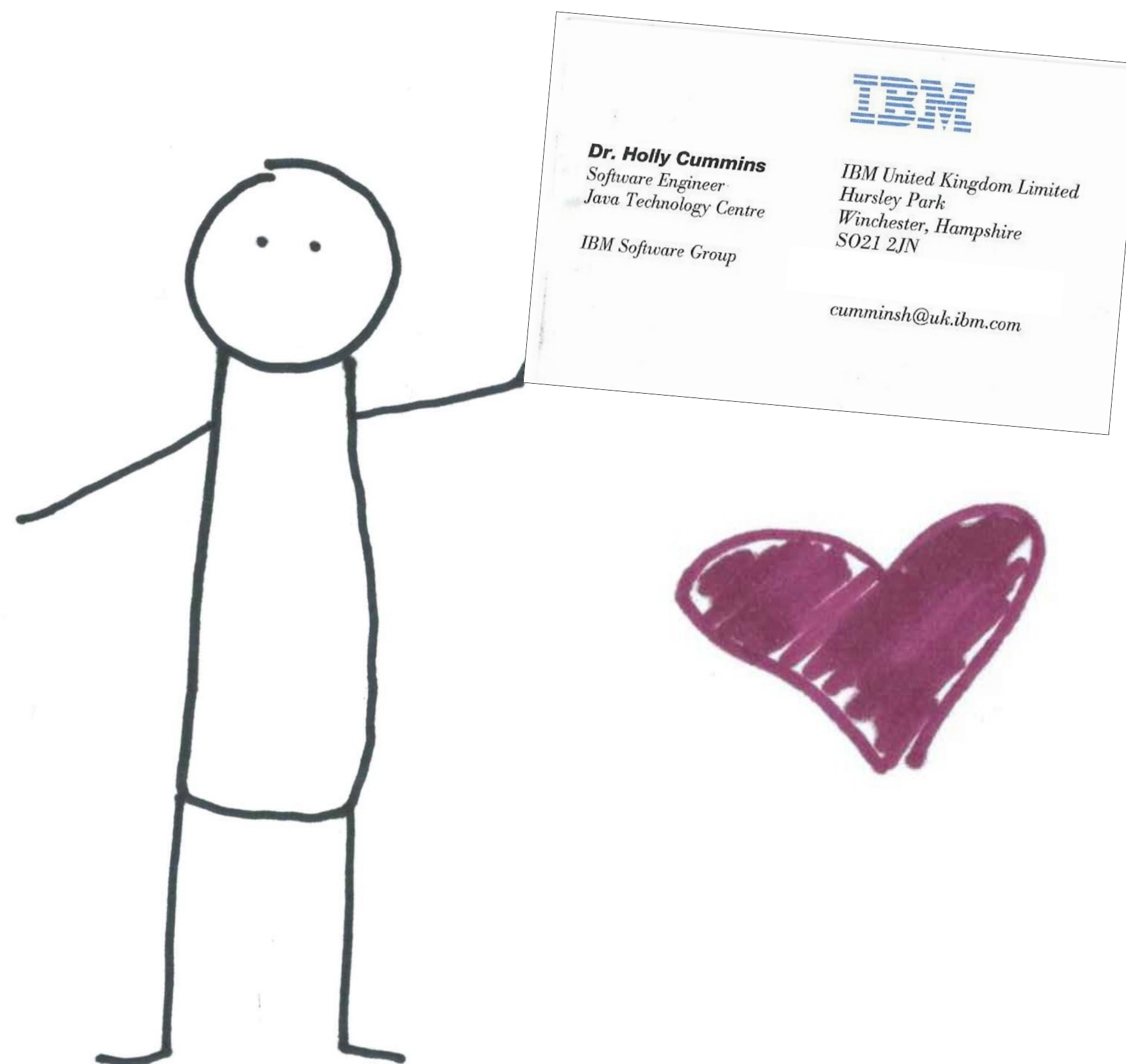








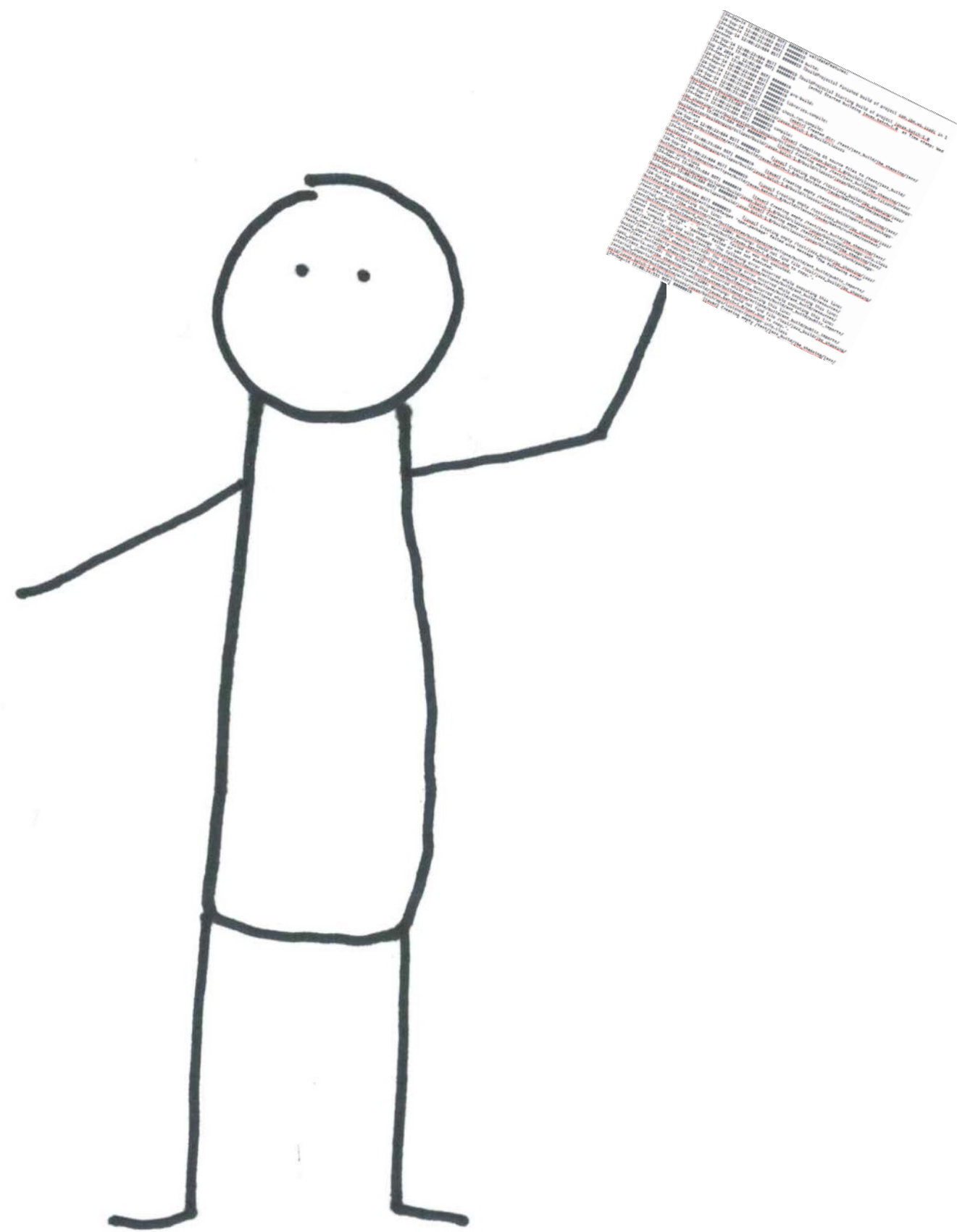




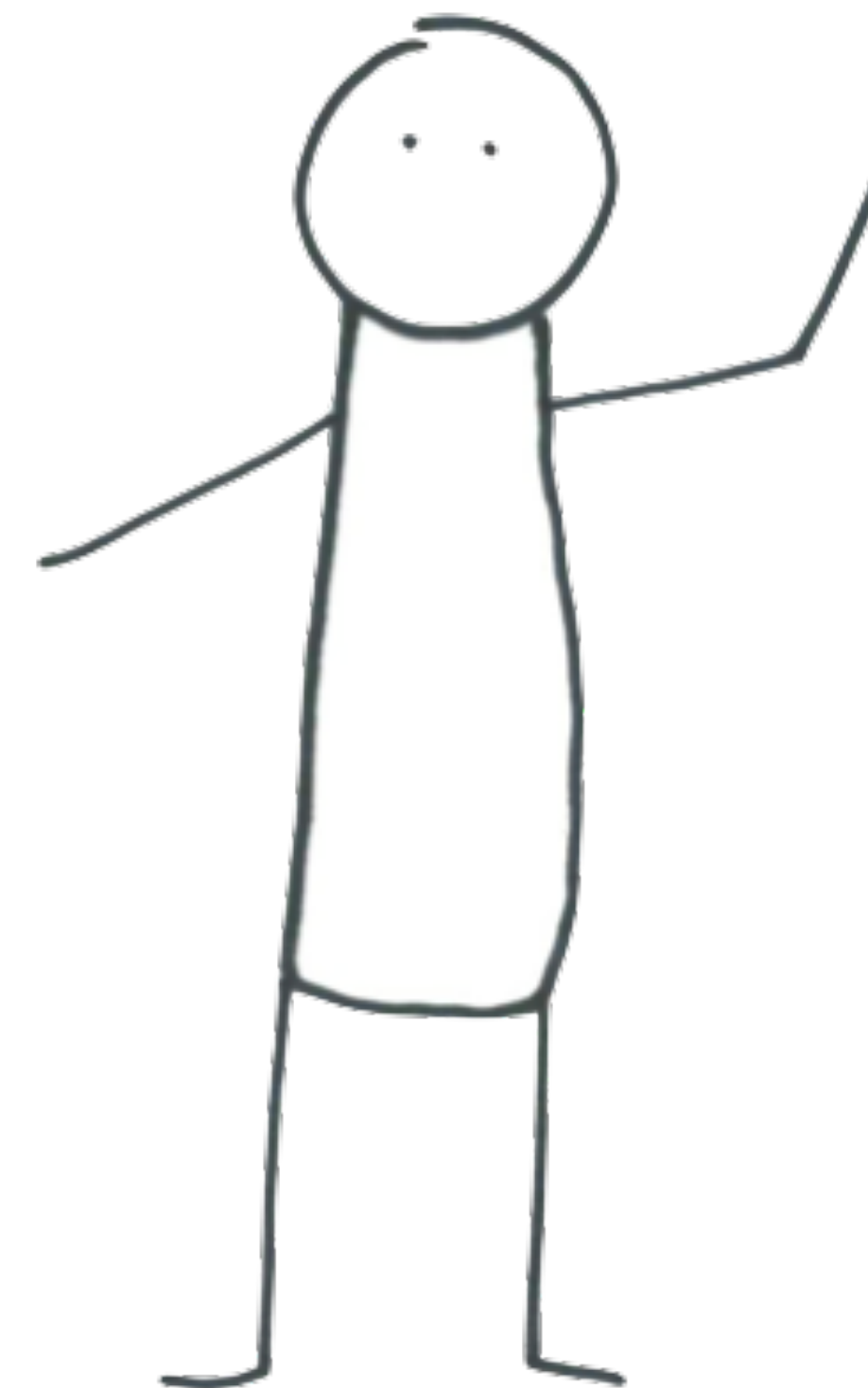
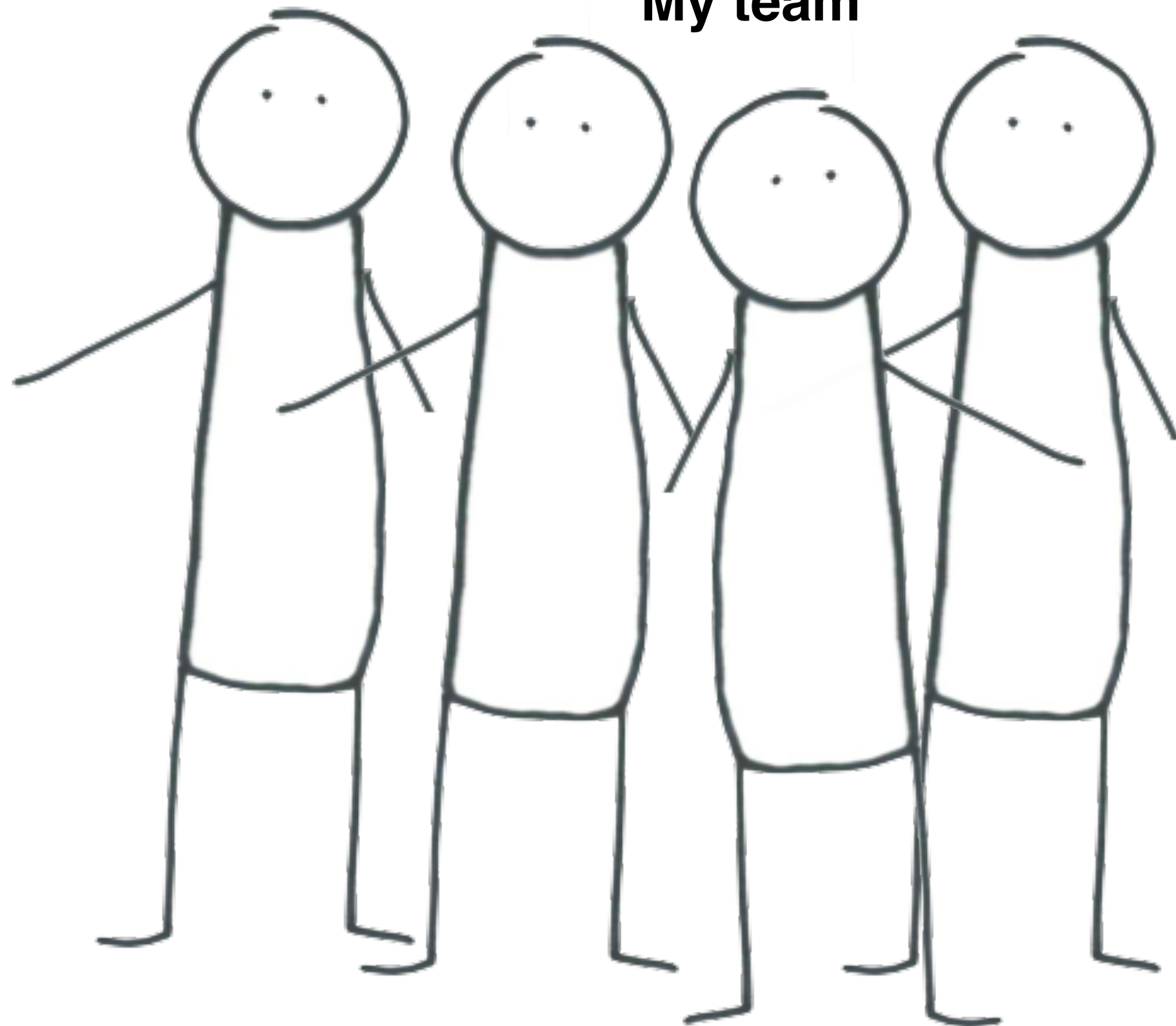




Share yours too.
#automationconfessions

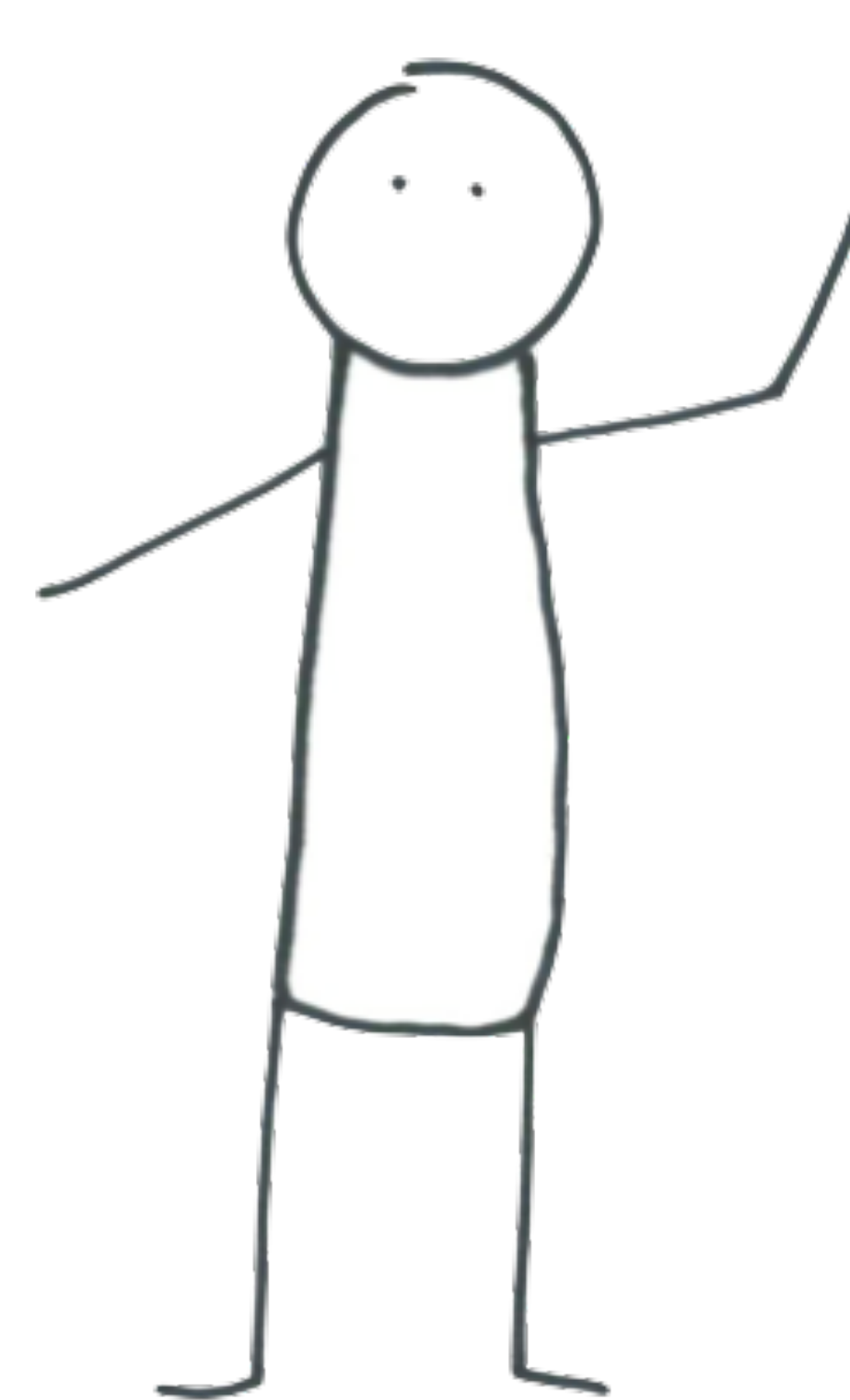
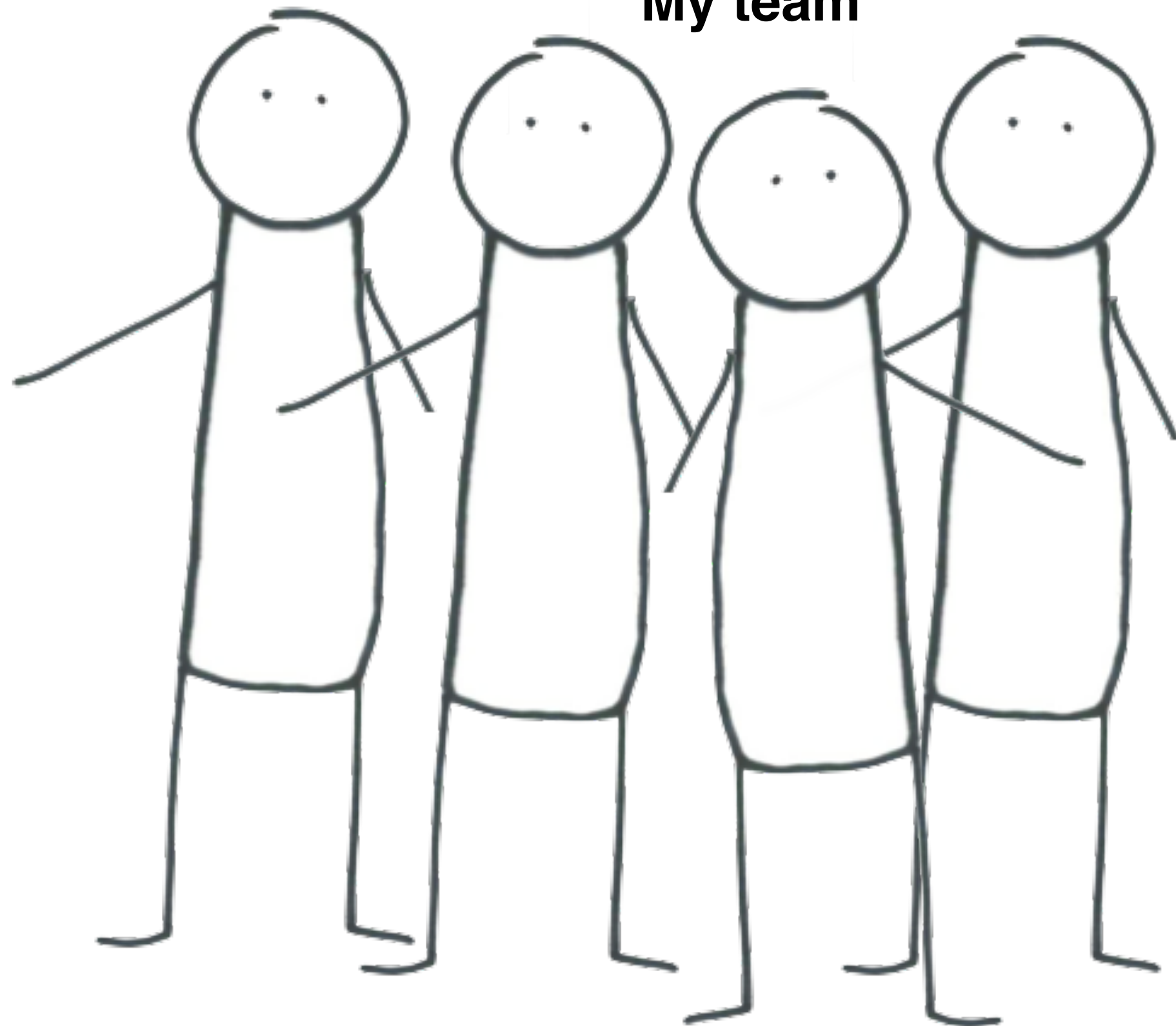


My team



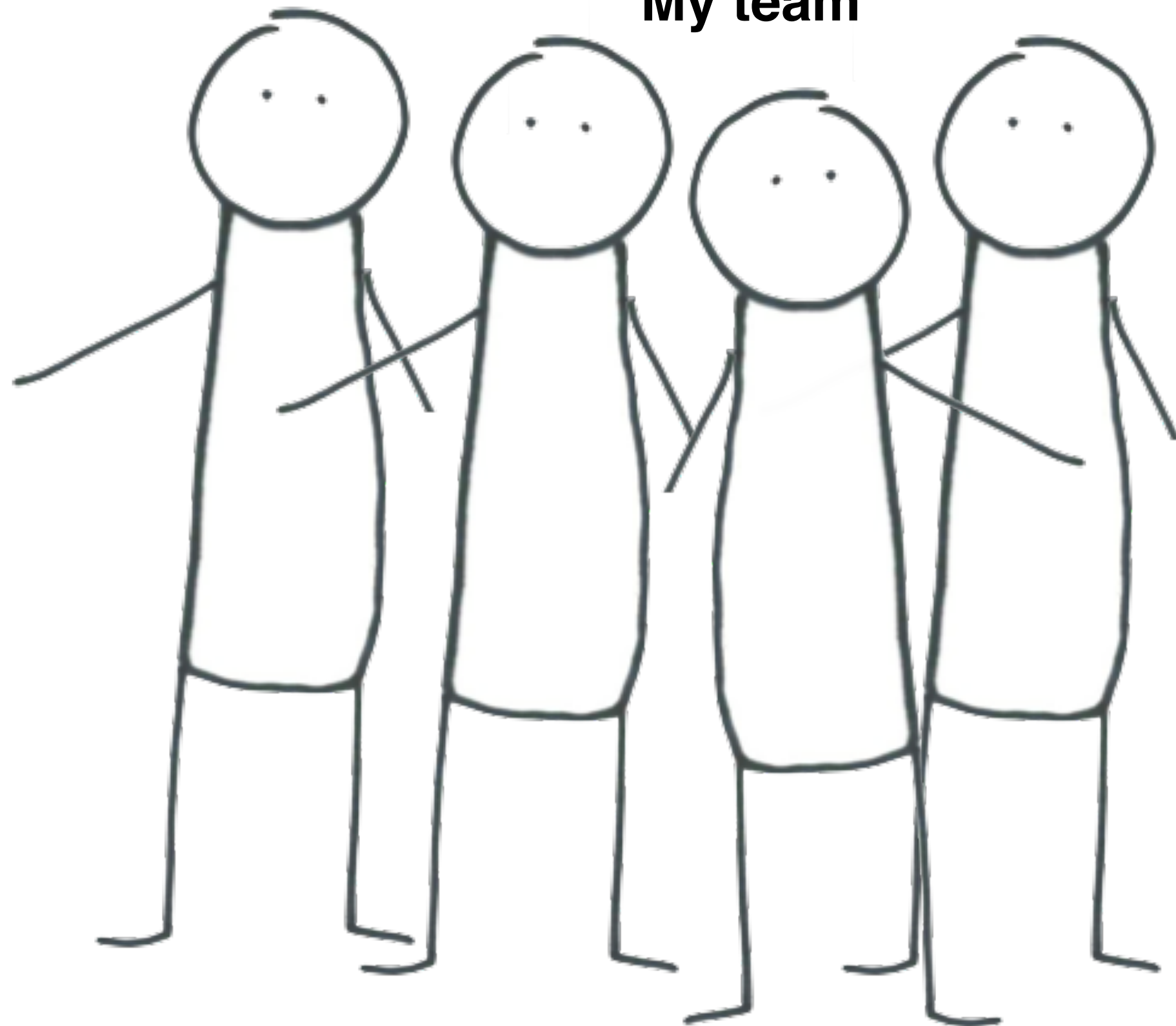


My team

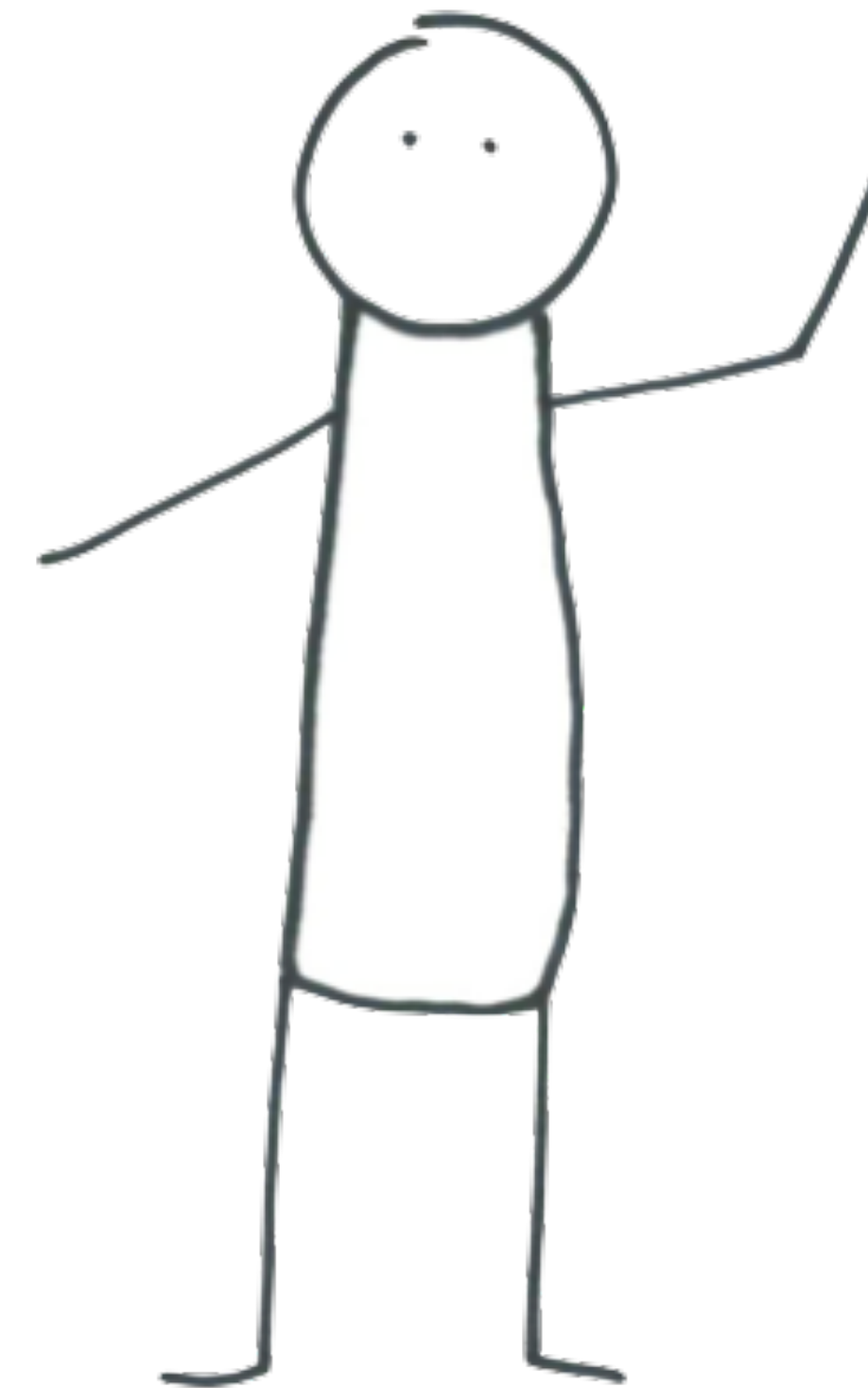


...

My team

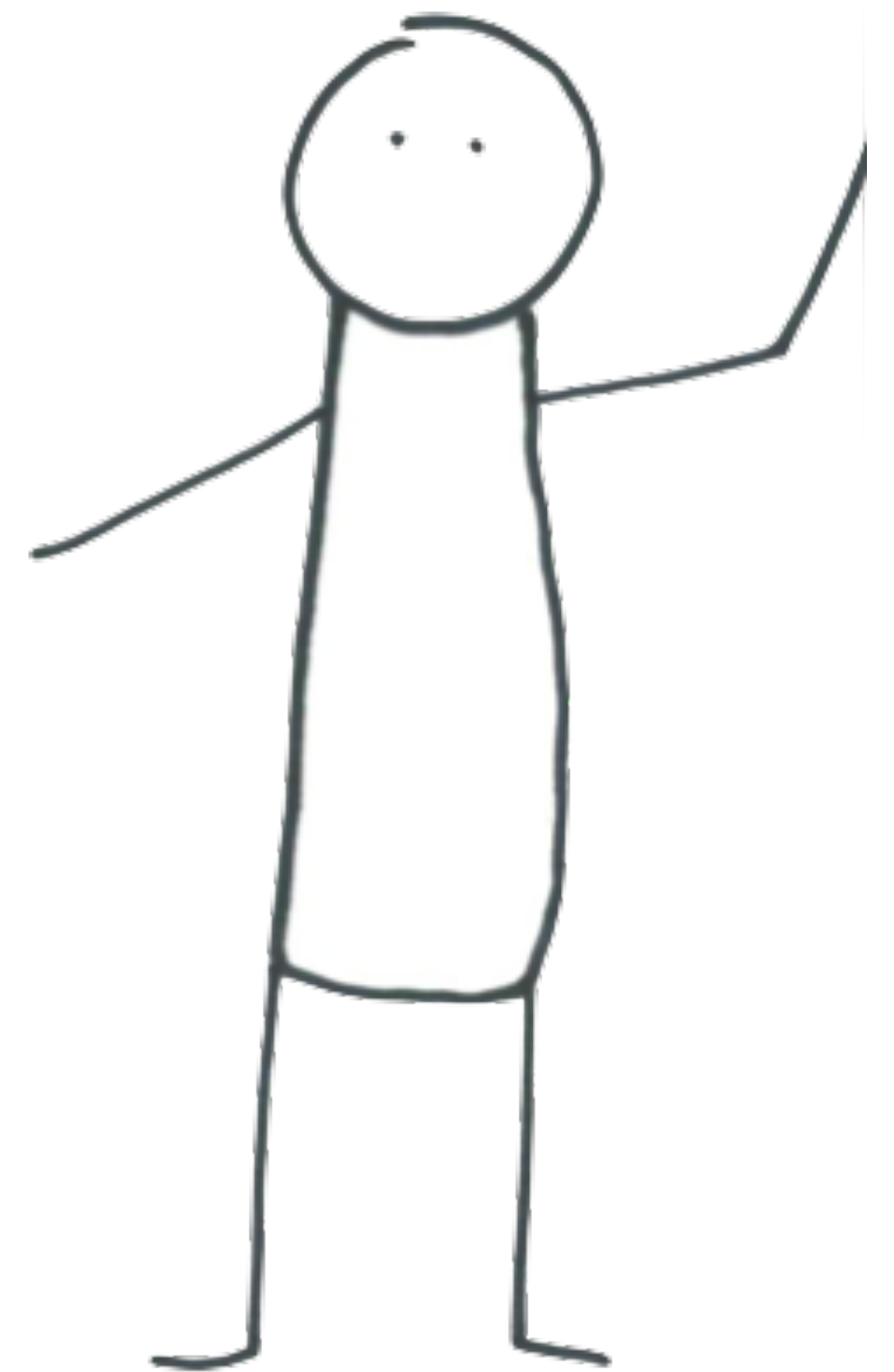


Can that be automated?





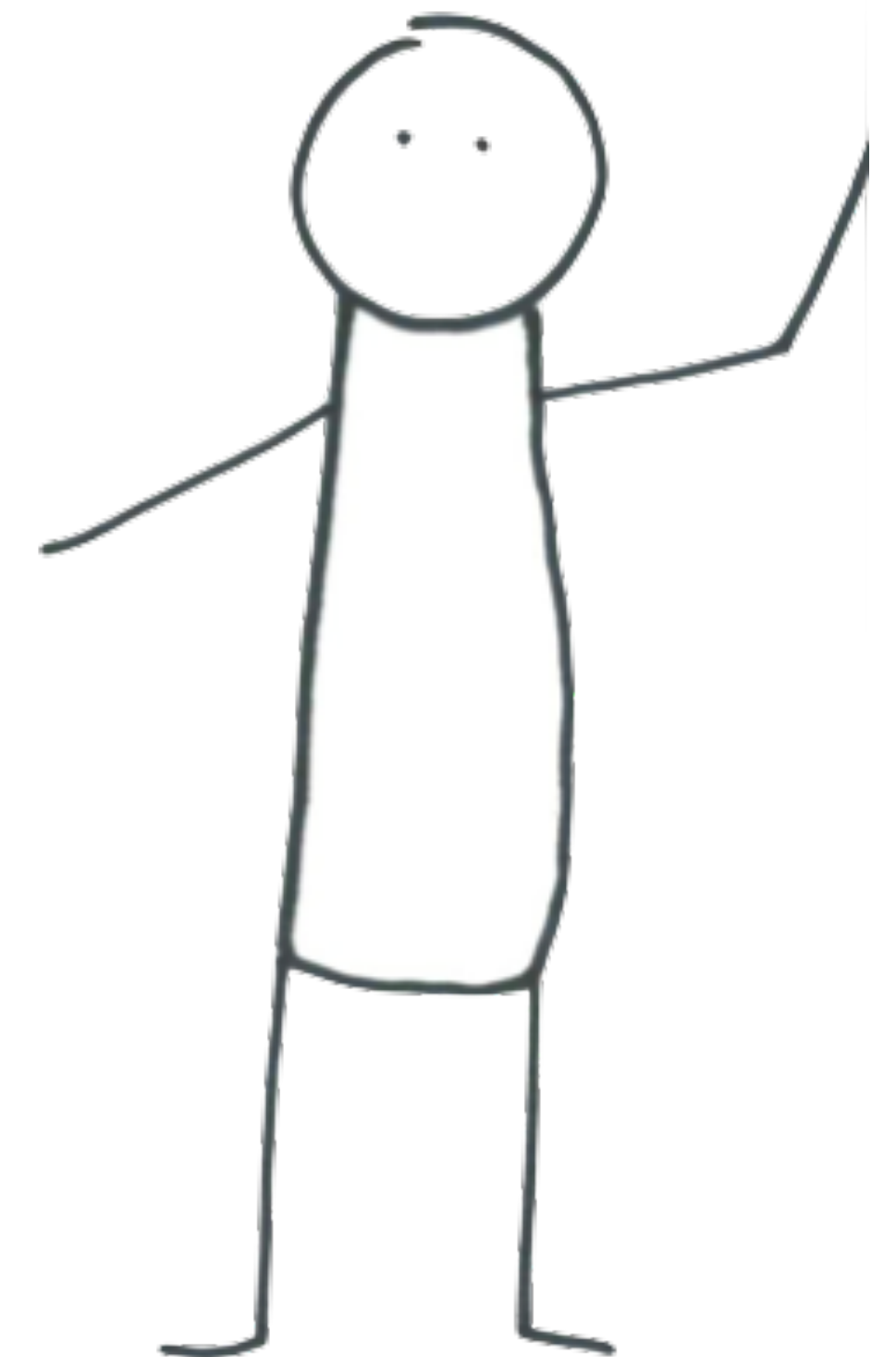
Alasdair





Alasdair

Look at my cool solution!

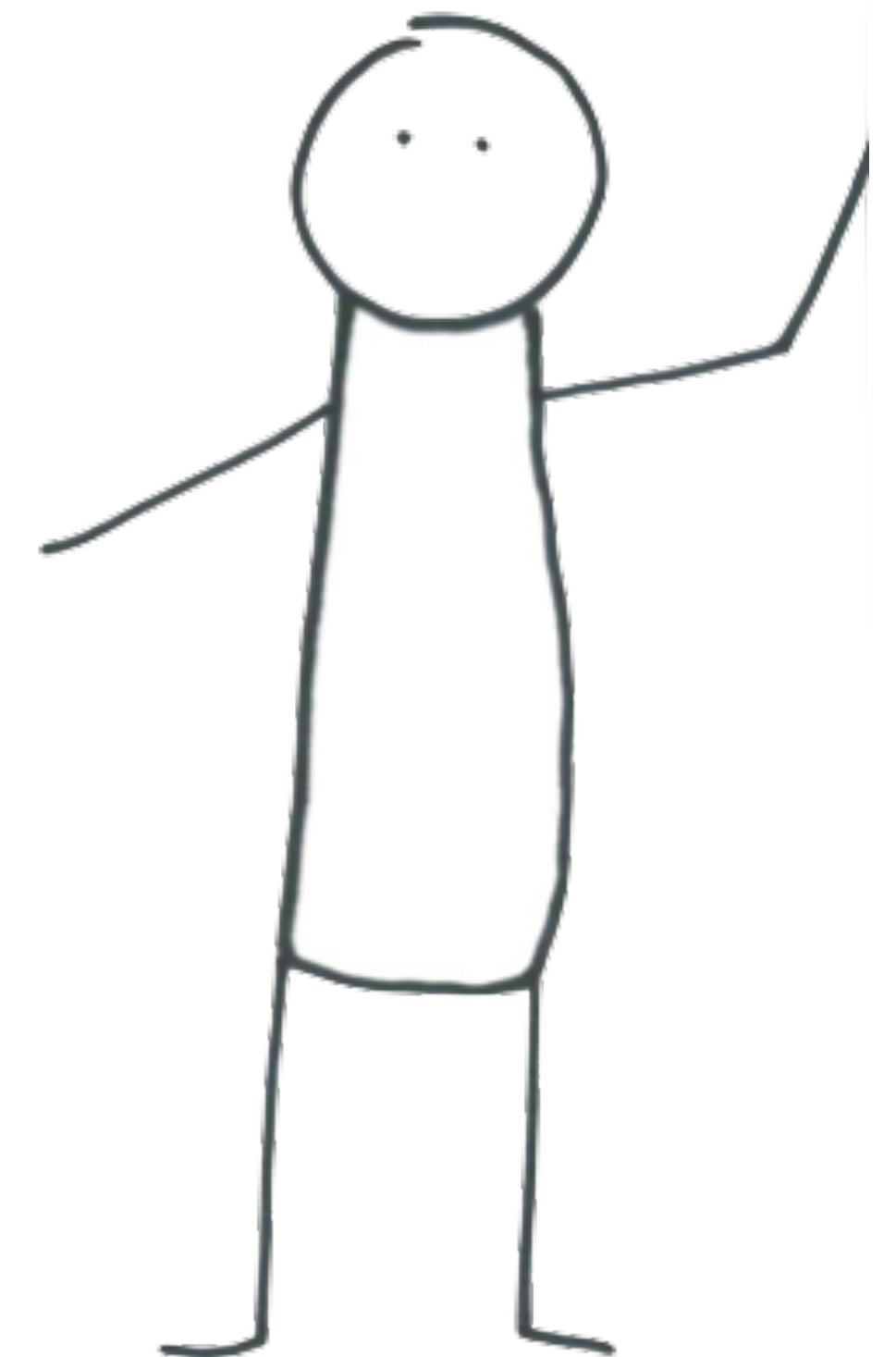


Holly, I give you all the worst jobs.



Alasdair

Look at my cool solution!



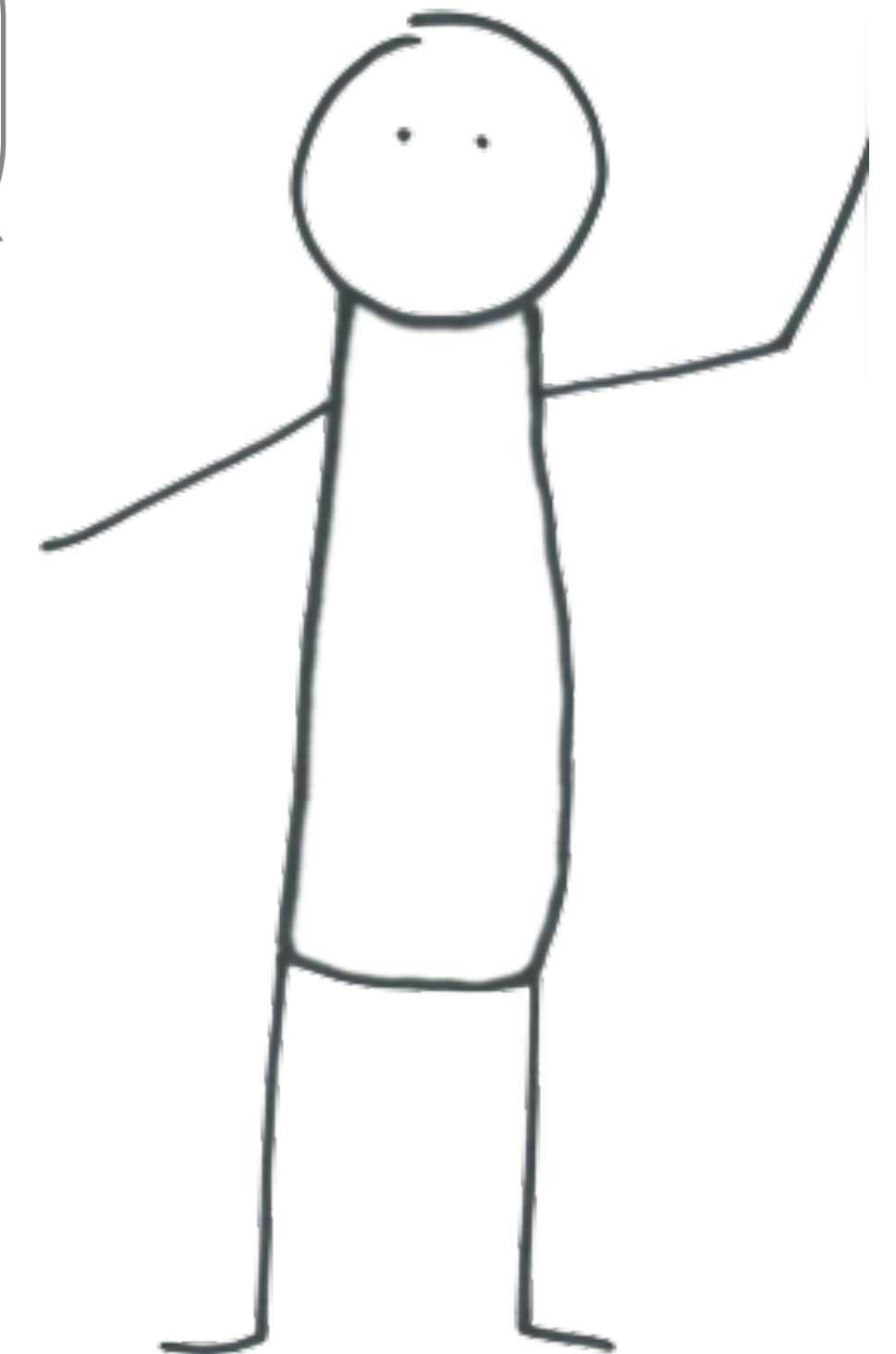
Holly, I give you all the worst jobs.



Alasdair

Look at my cool solution!

?!
Why??



Holly, I give you all the worst jobs.

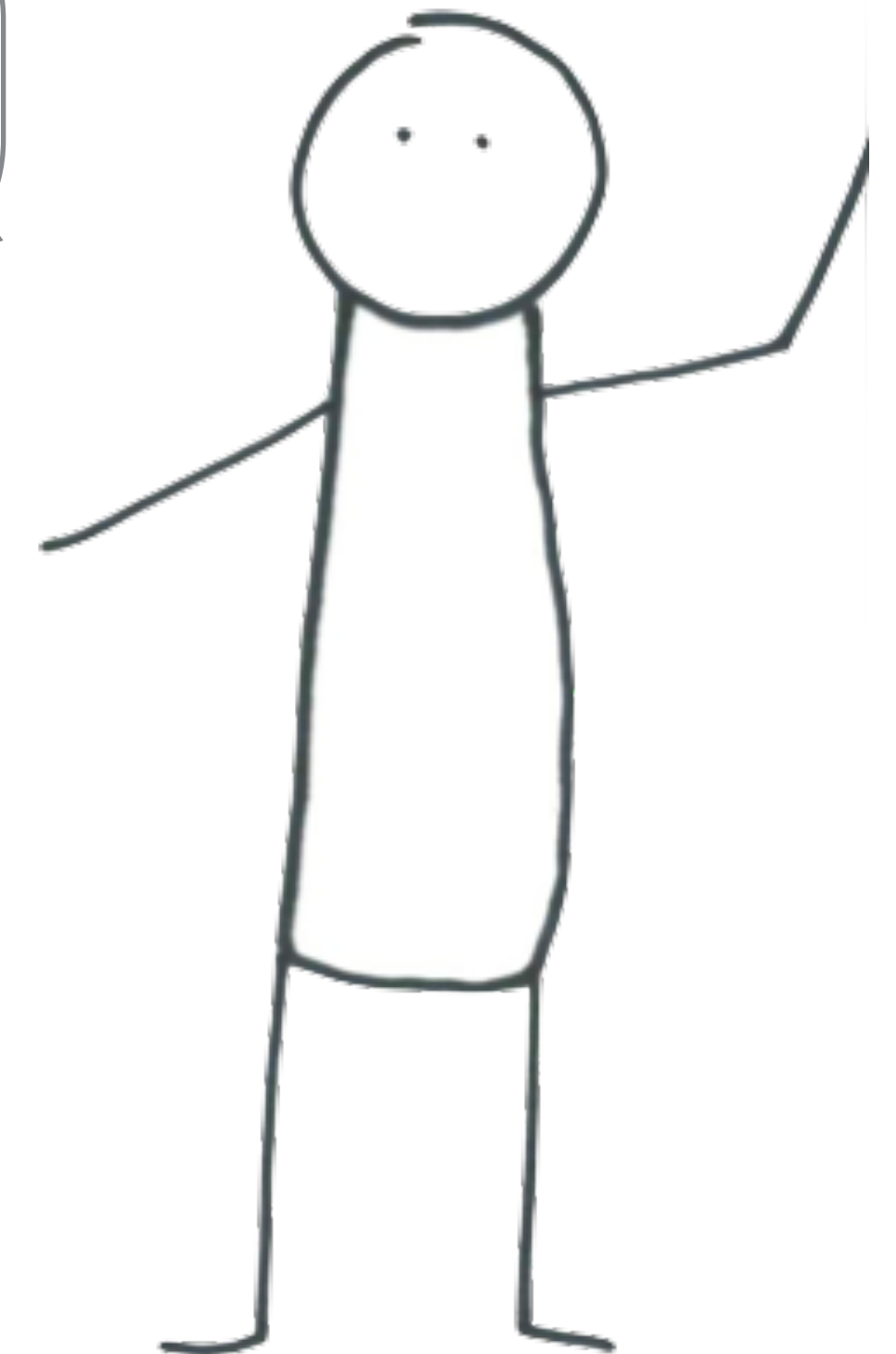
I know you'll automate them.



Alasdair

Look at my cool solution!

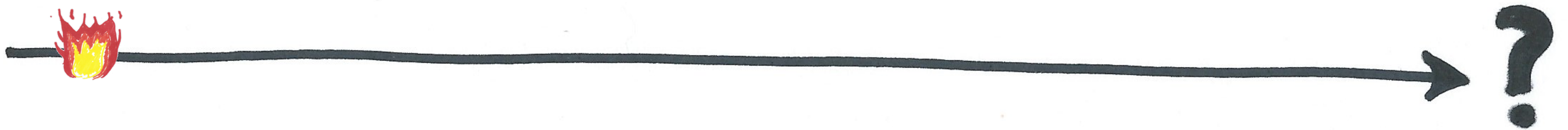
?!
Why??



It's not just me.

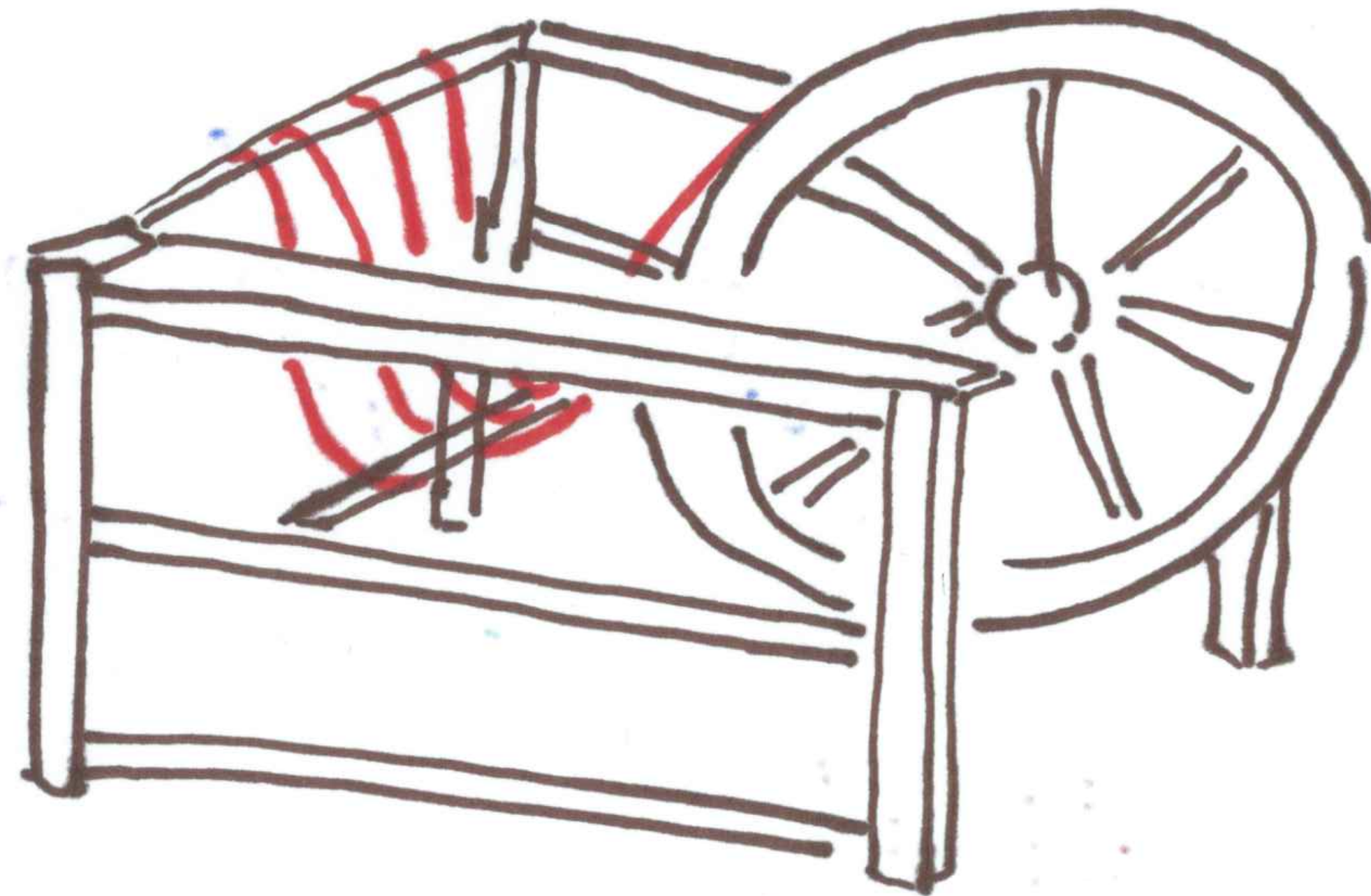


It's not just me.



[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.



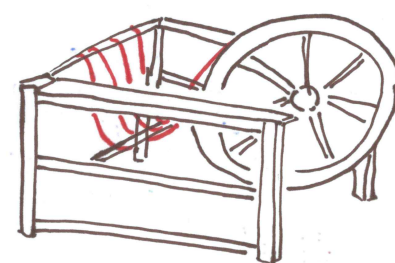
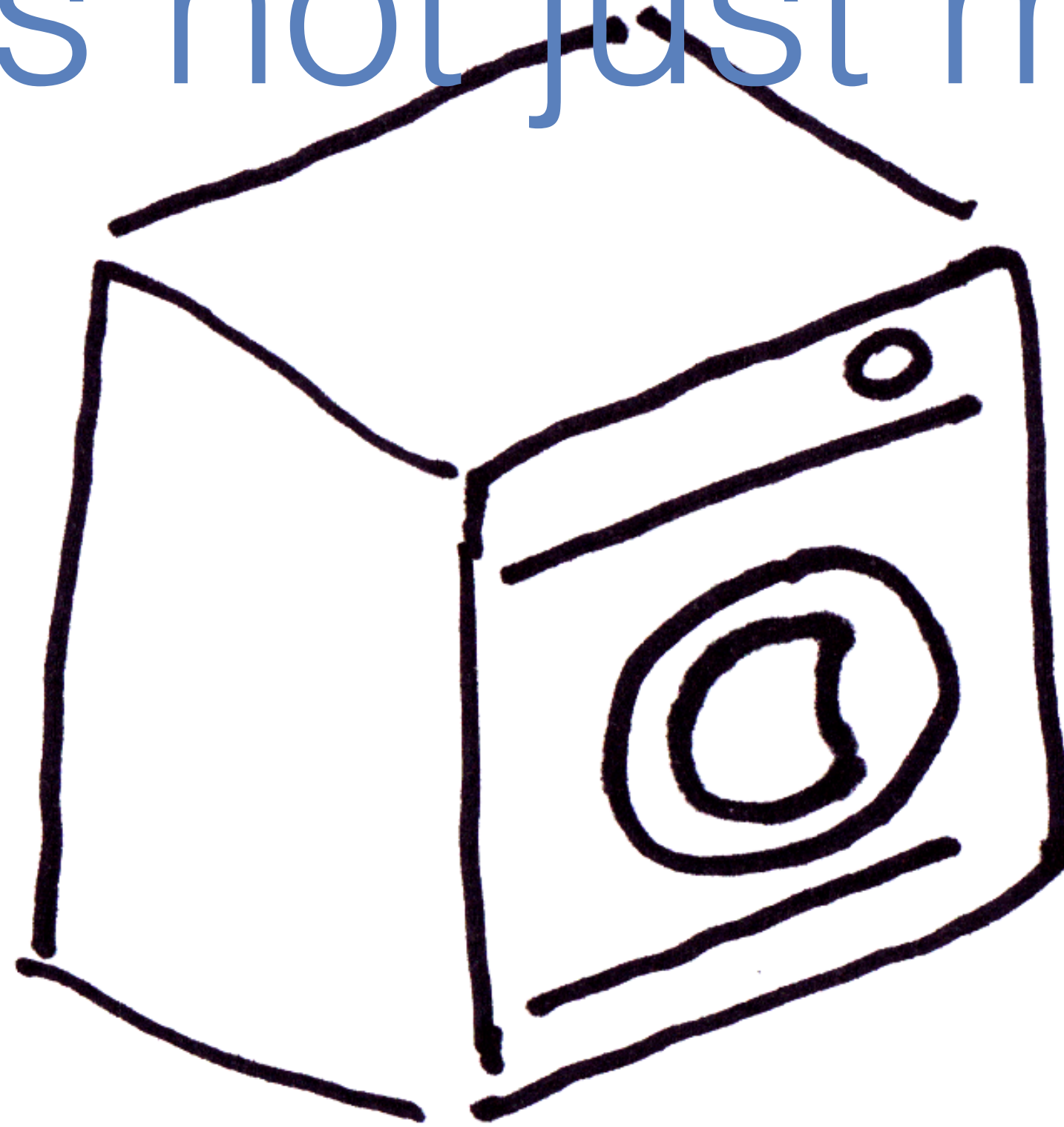
[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.



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It's not just me.

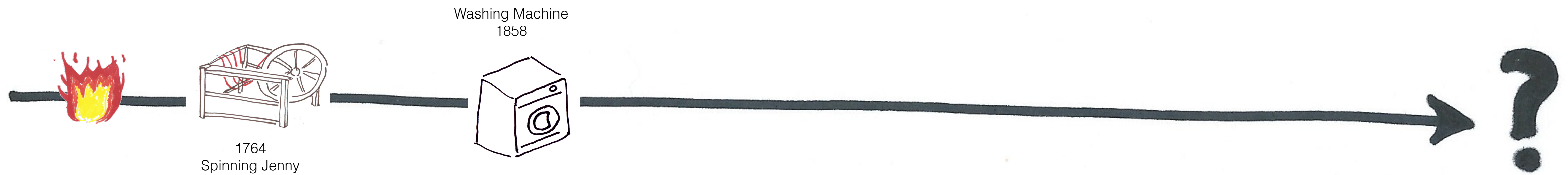


1764
Spinning Jenny



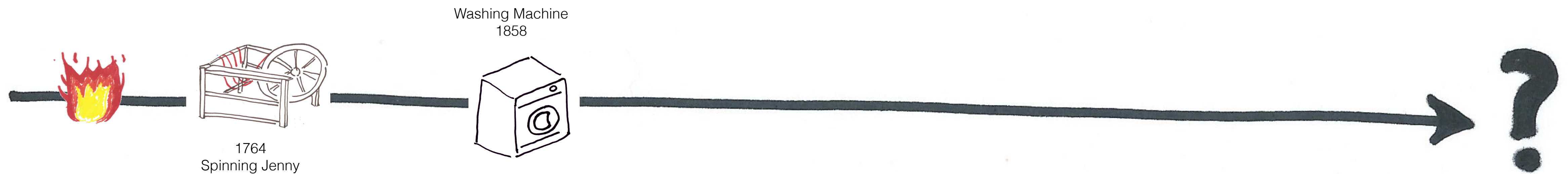
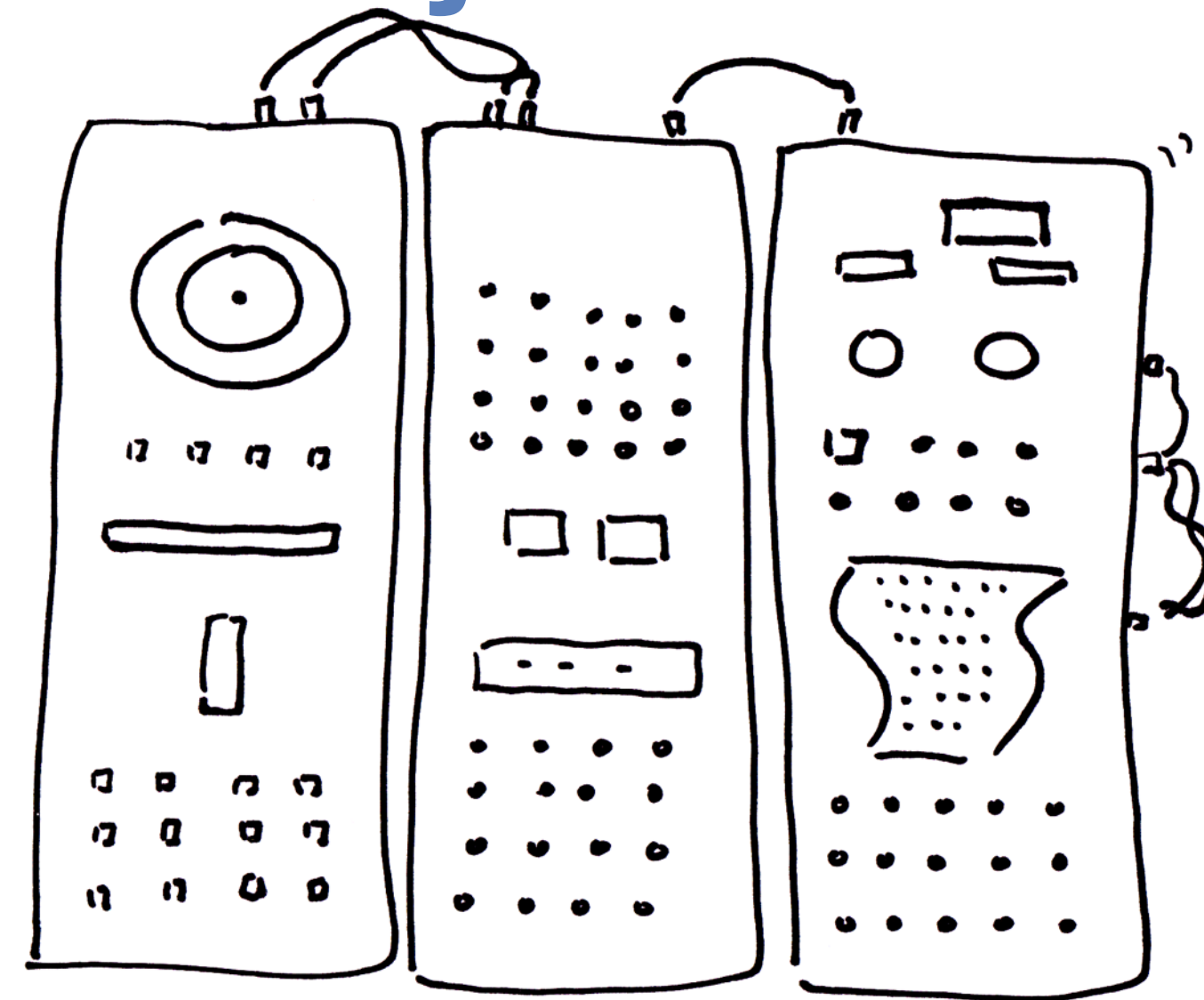
[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.



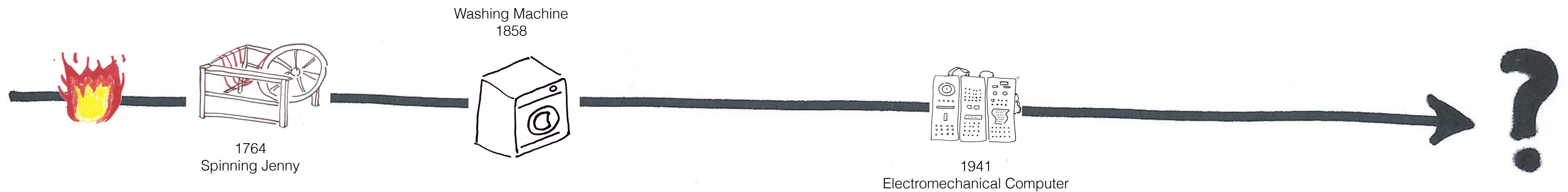
[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.



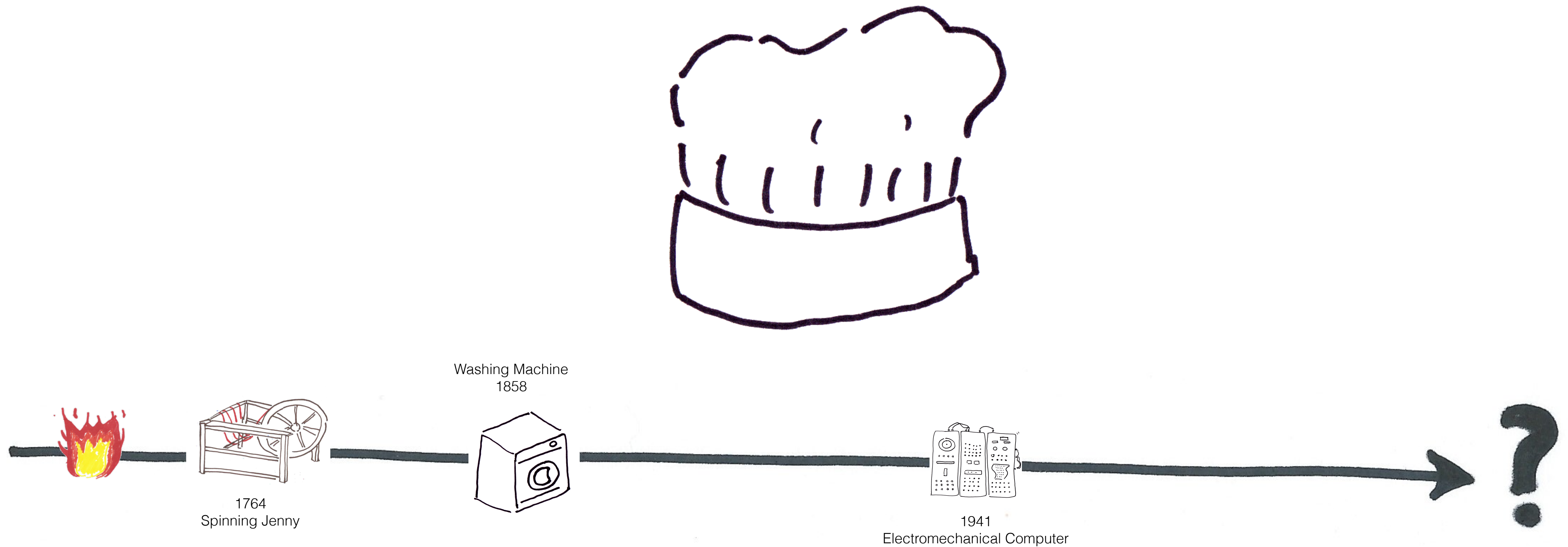
[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.



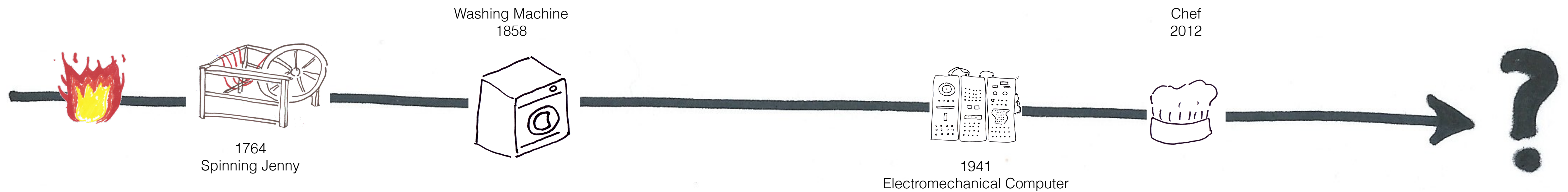
[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.



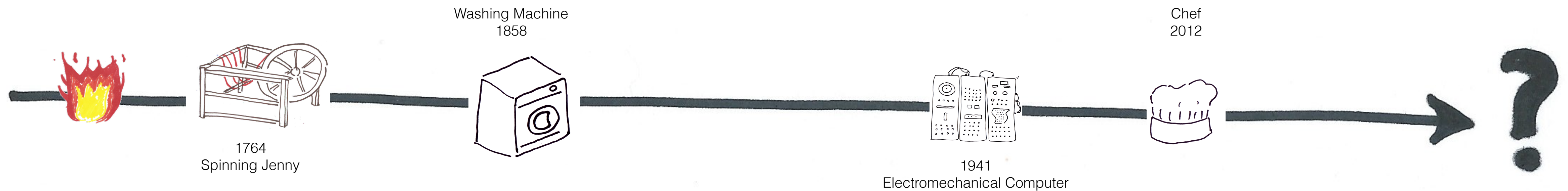
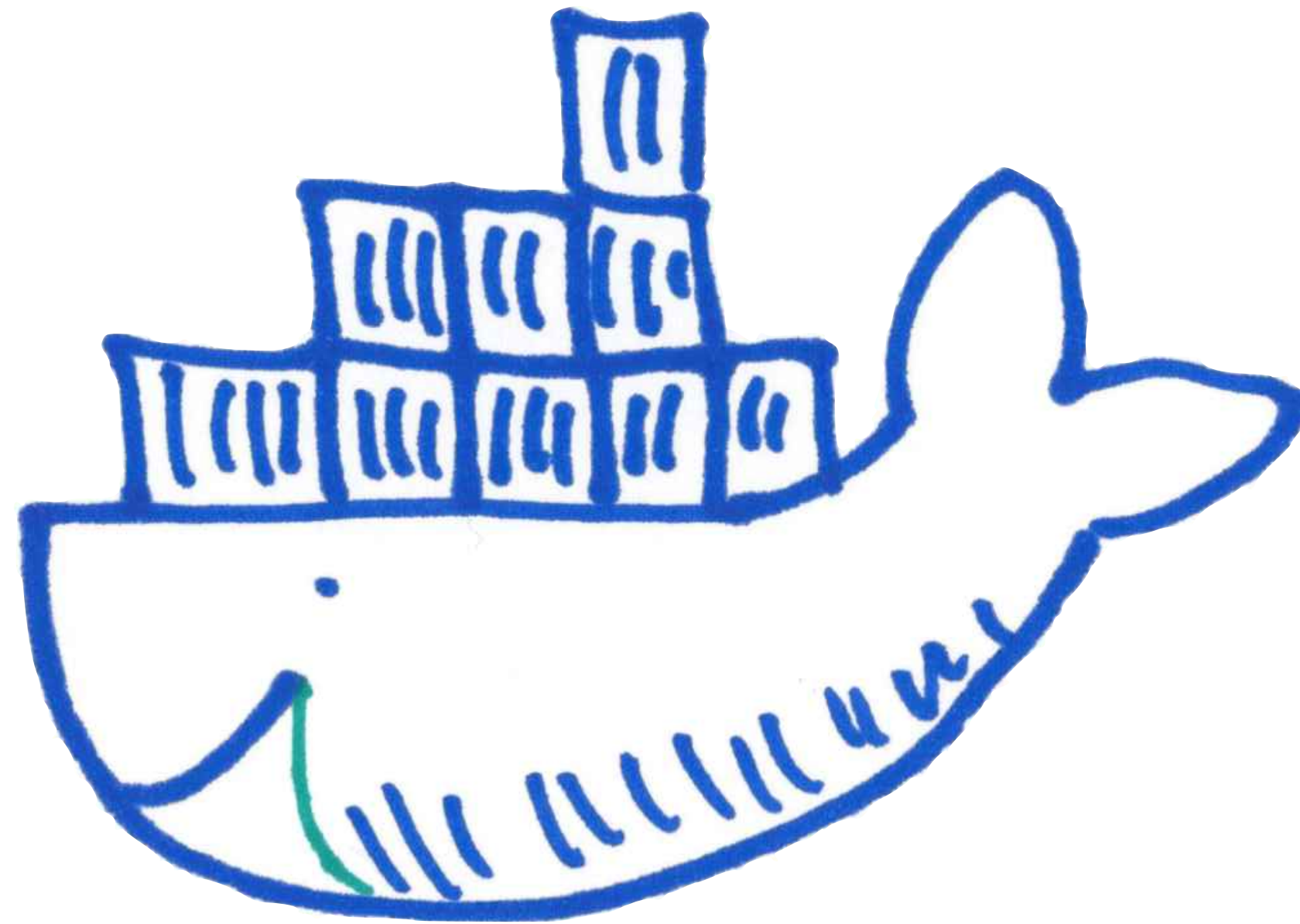
[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.



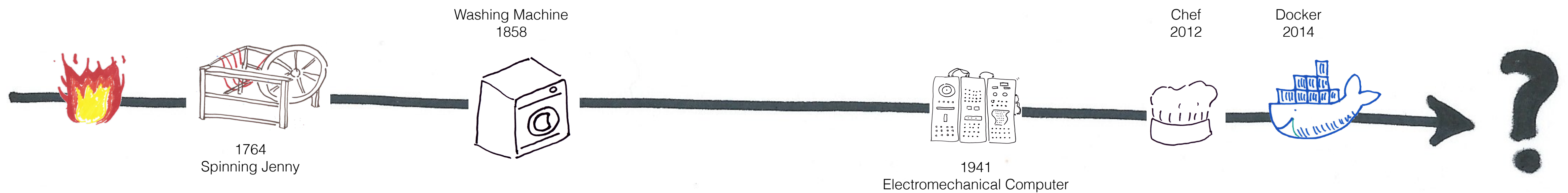
[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.



[Human history has been *slightly* simplified. Timeline is not to scale.]

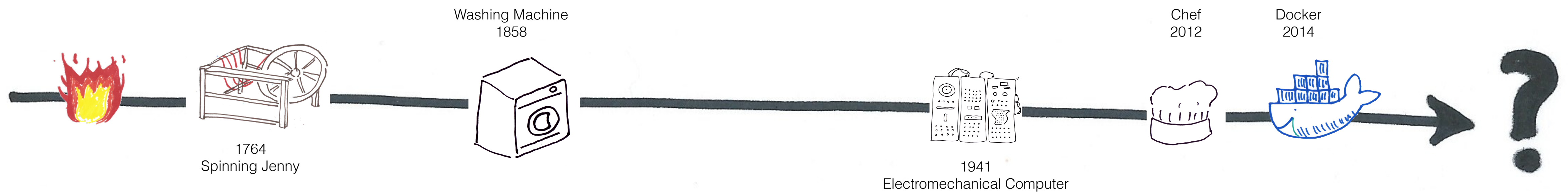
It's not just me.



[Human history has been *slightly* simplified. Timeline is not to scale.]

It's not just me.

More and more is automated.



[Human history has been *slightly* simplified. Timeline is not to scale.]

So are we living the dream?

So are we living the dream?

Well. Not quite.



Thumbnails

Details

Calendar view

Search



Properties

Notifications

4

Cameras and

All

Favorites

Drives

Local Disk (C:)

Pictures

01-01-2012

01-01-2013

01-01-2015

01-02-2014

01-03-2014

01-03-2015

01-04-2013

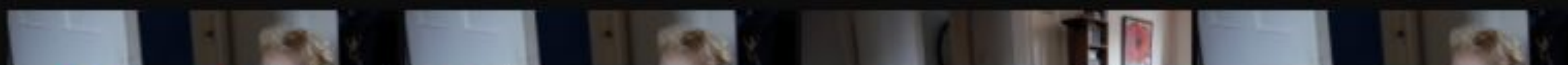
01-05-2014

01-07-2015

01-08-2014

01-08-2015

01-10-2014



Tools

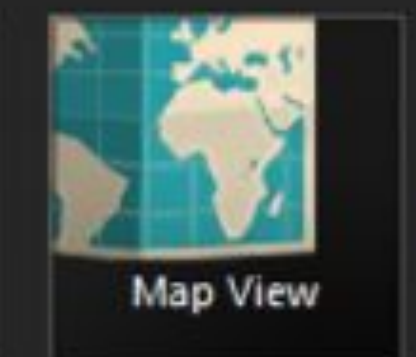


64 GB

Export



Slideshow



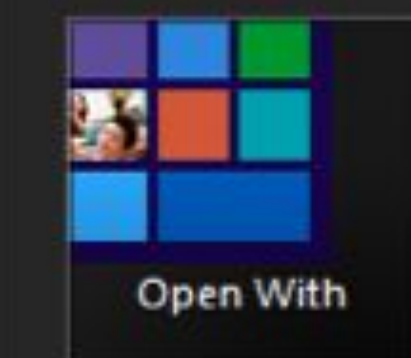
Map View



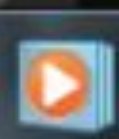
Create Discs



Share



Open With





Thumbnails

Details

Calendar view

Search



Properties

Notifications

4

Cameras and Importers

All

Favorites

Drives

Local Disk (C:)

Pictures

01-01-2012

01-01-2013

01-01-2015

01-02-2014

01-03-2014

01-03-2015

01-04-2013

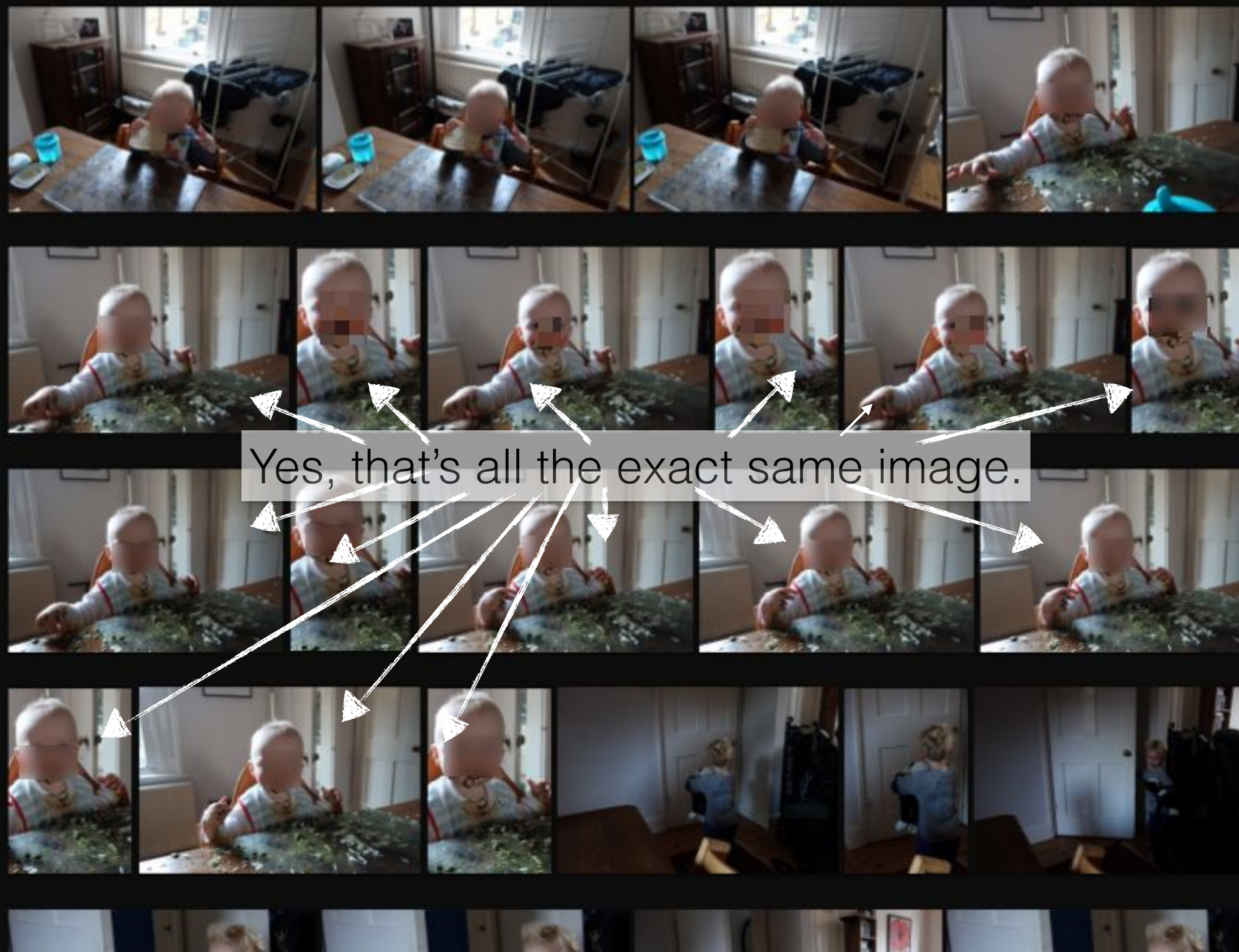
01-05-2014

01-07-2015

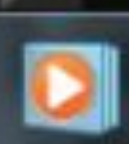
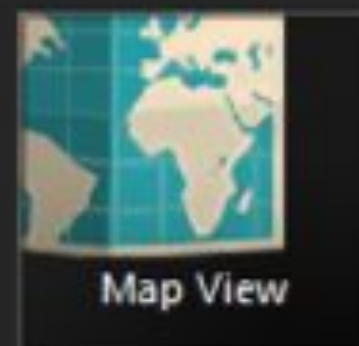
01-08-2014

01-08-2015

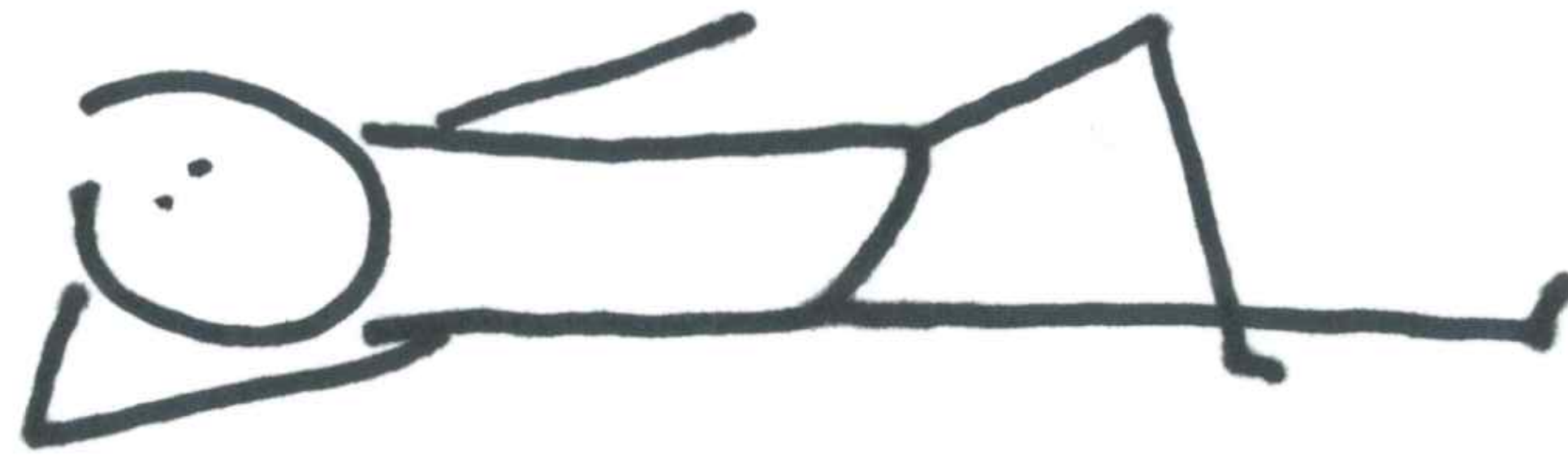
01-10-2014



Tools

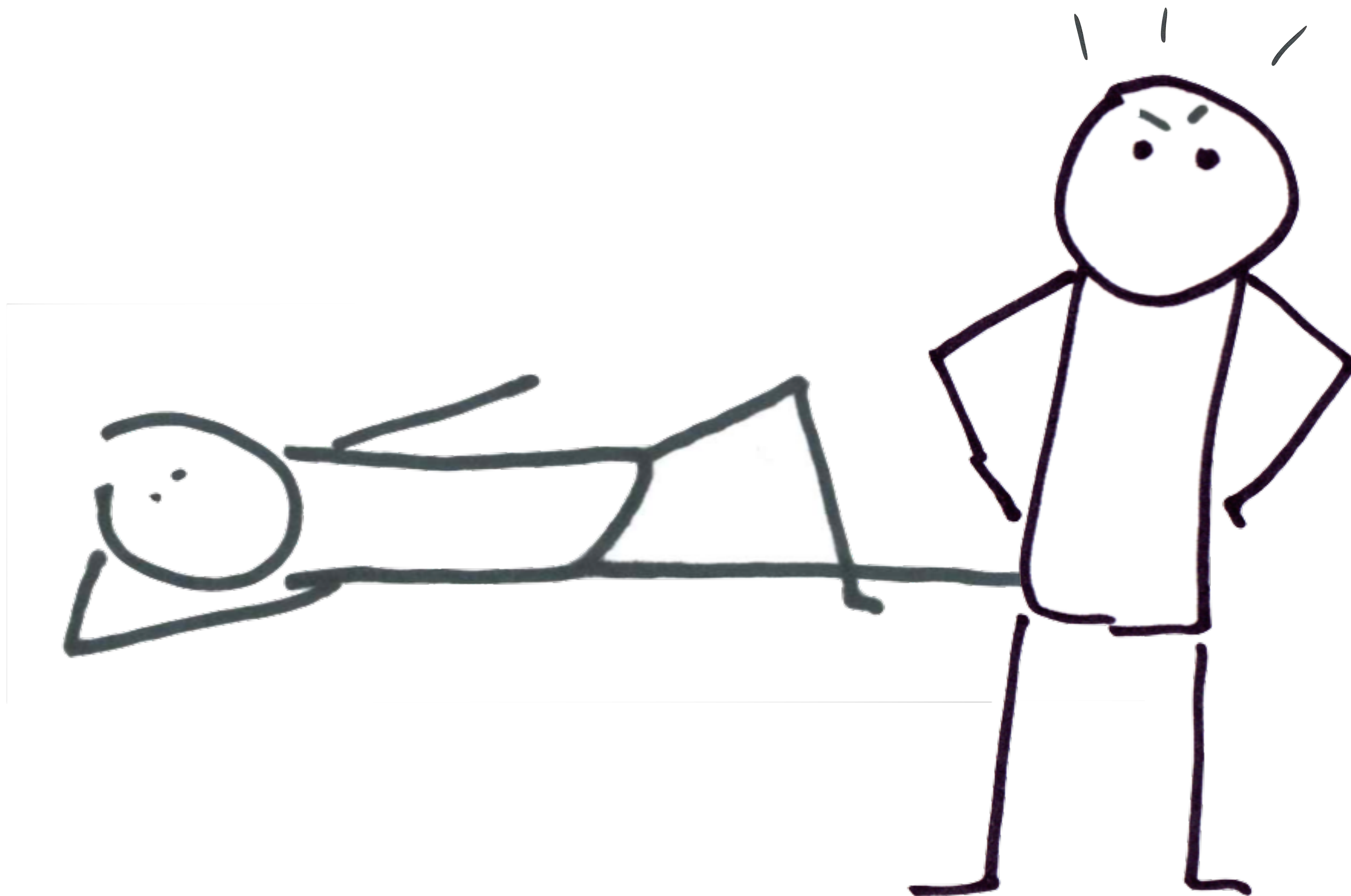


Why automate?



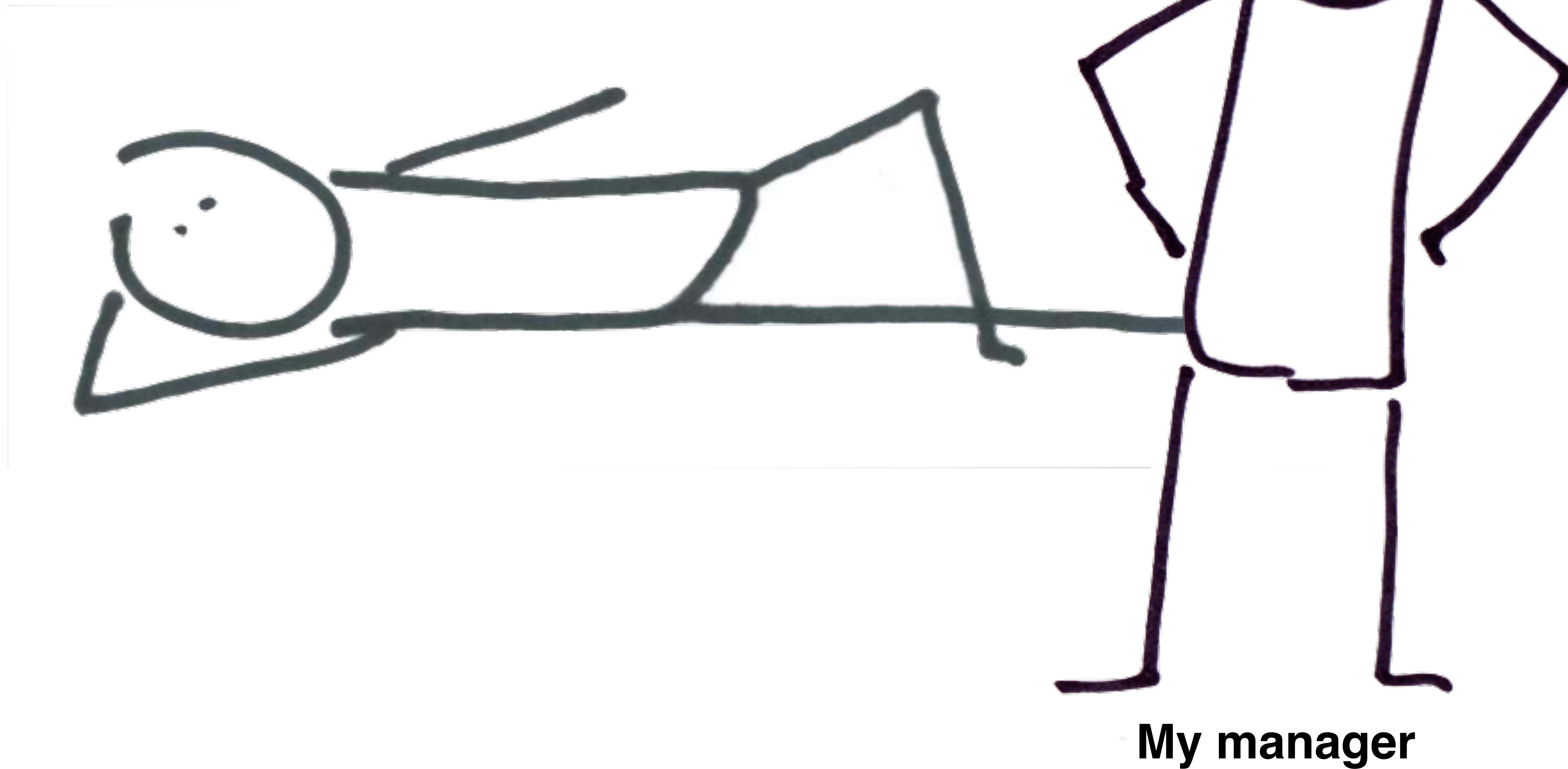
Automate because we are *lazy*



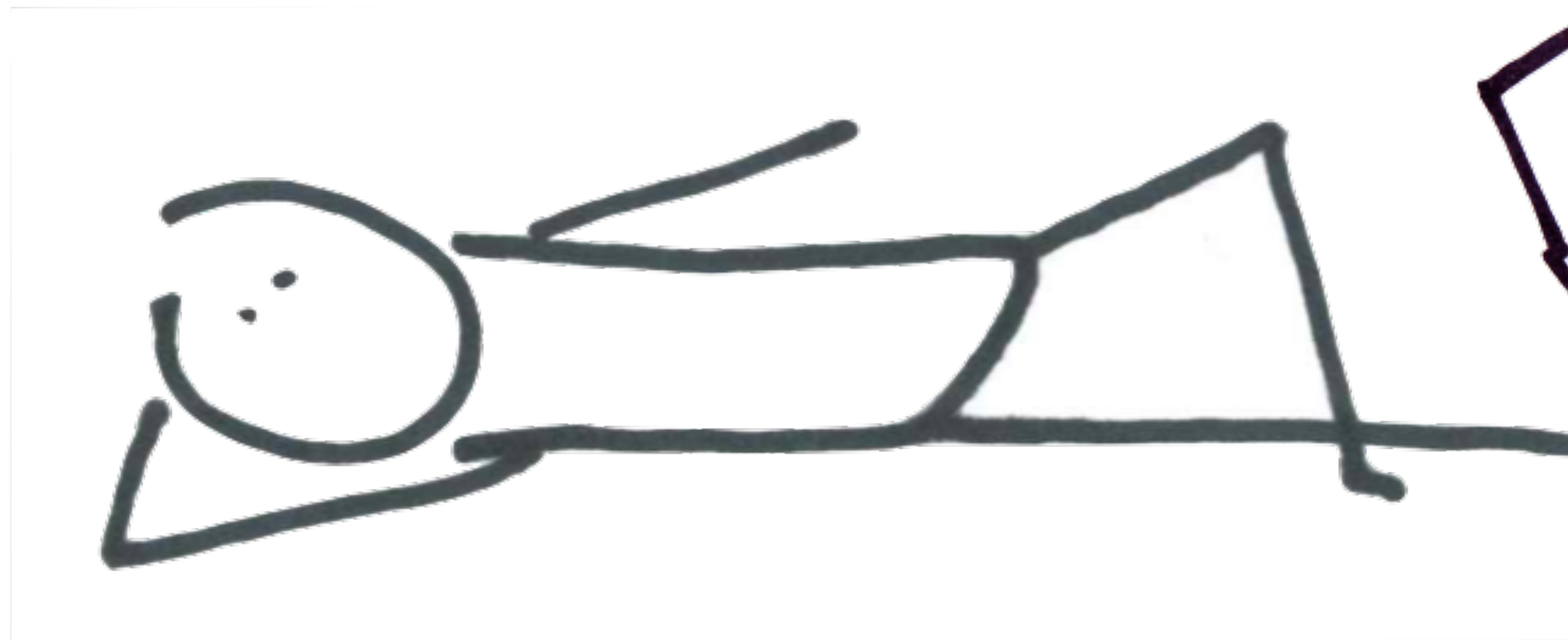


My manager

“Sustainable”



“Sustainable”



My manager

Automate for sustainability
Automate for efficiency

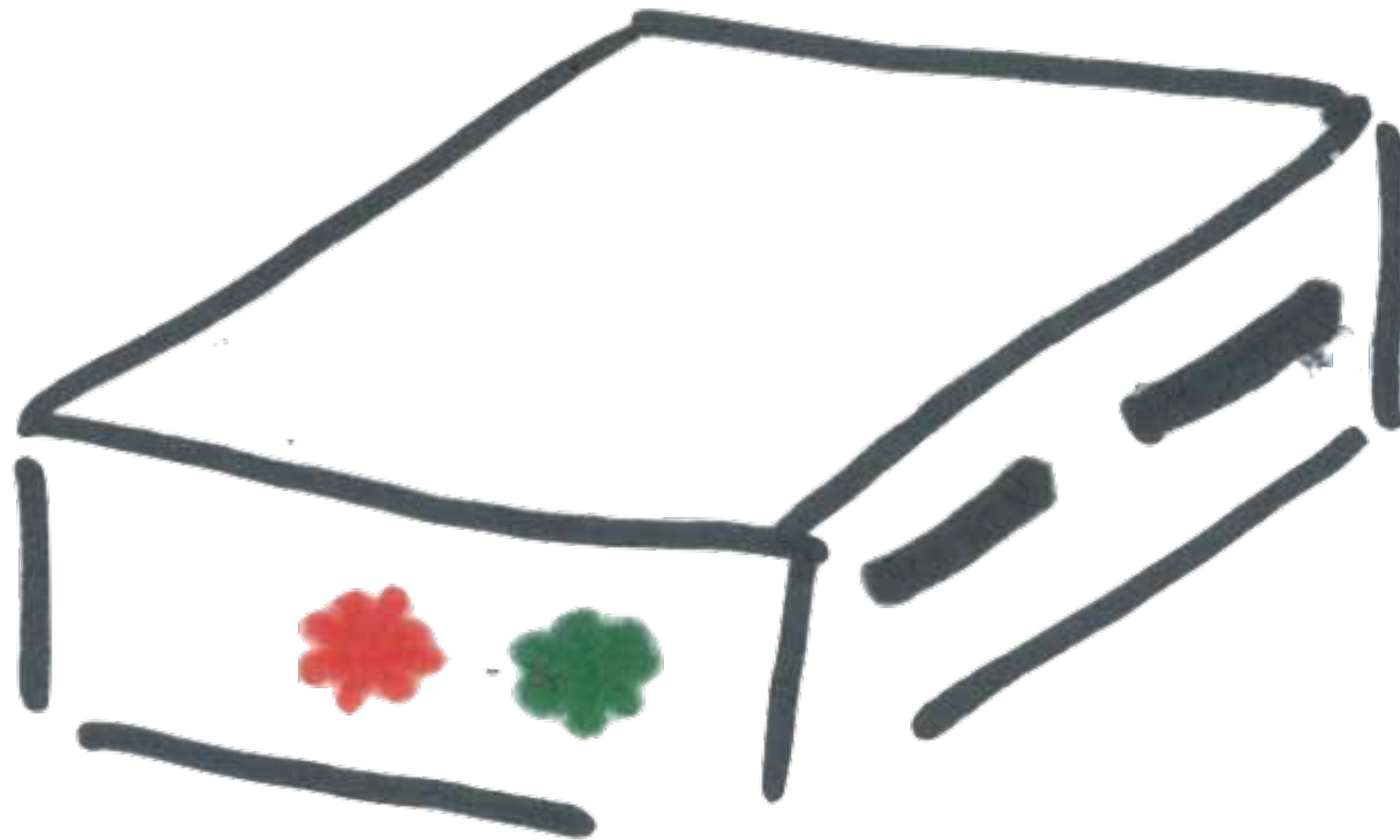


holly's automation principles

**If it's boring,
automate it.**

example

Server farms



example

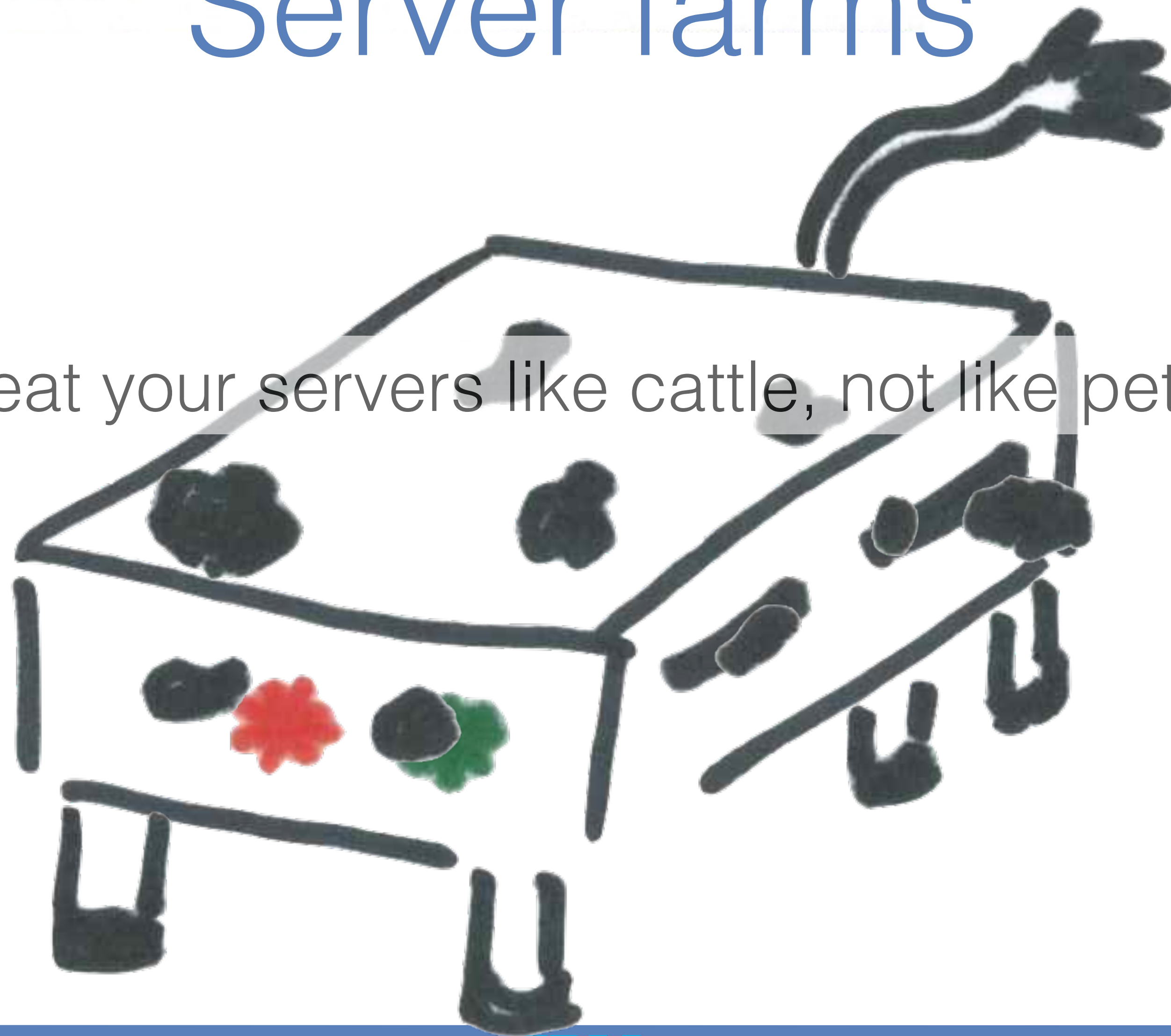
Server farms

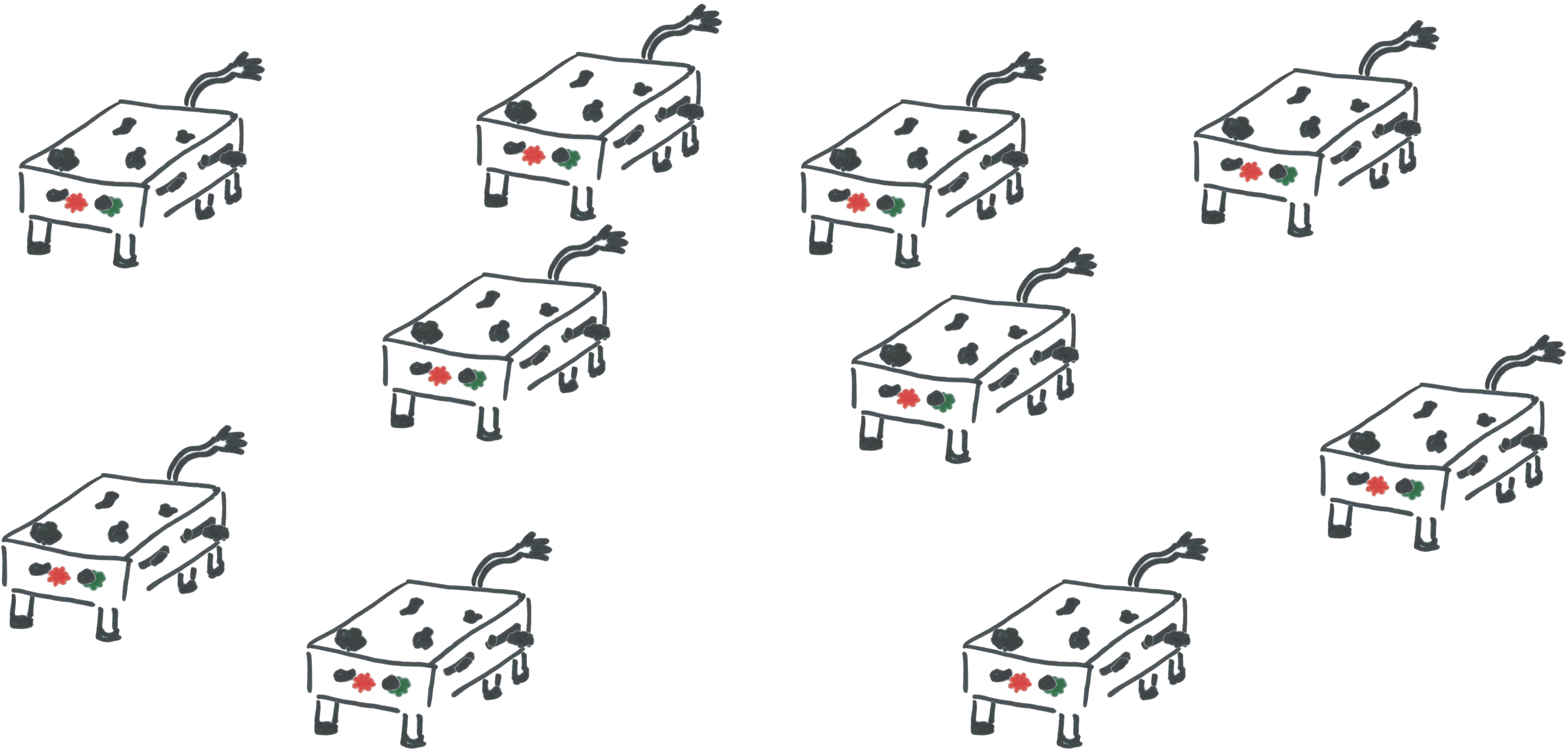


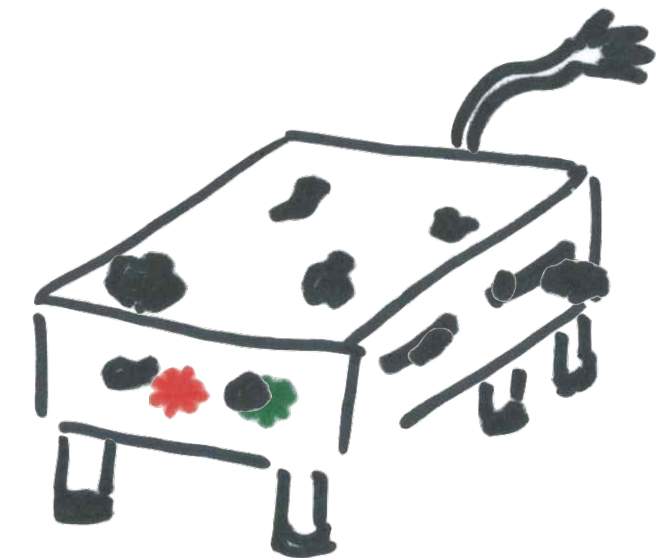
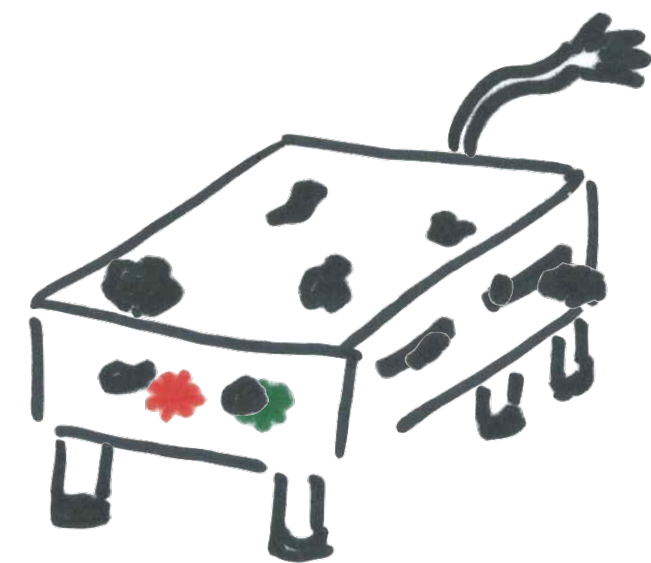
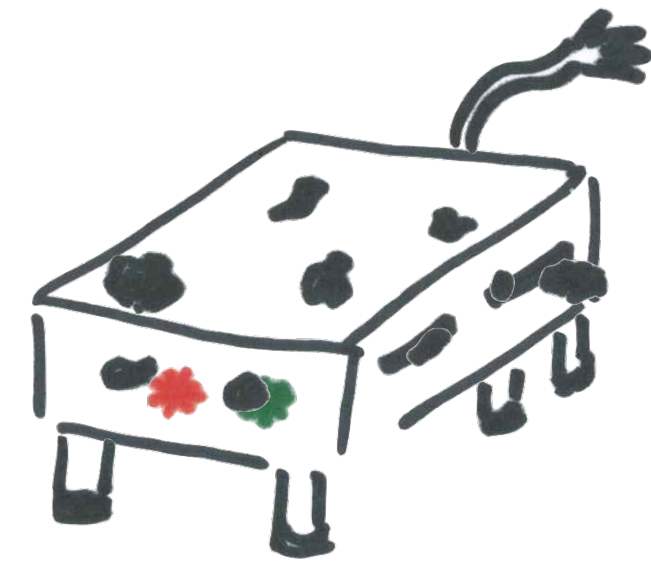
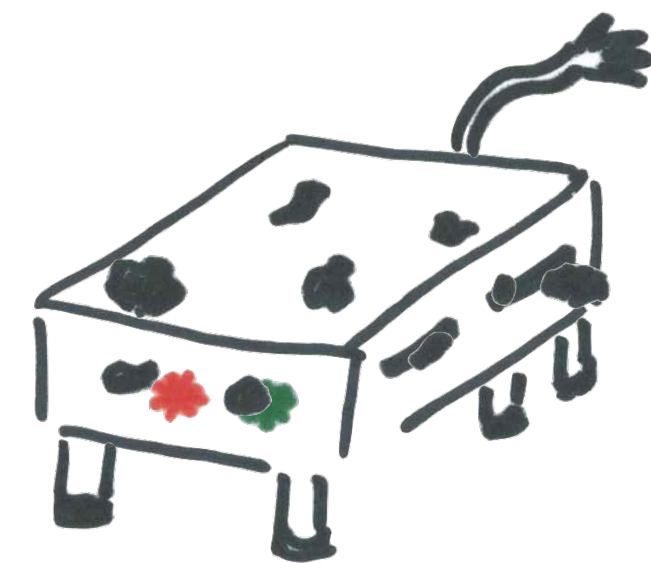
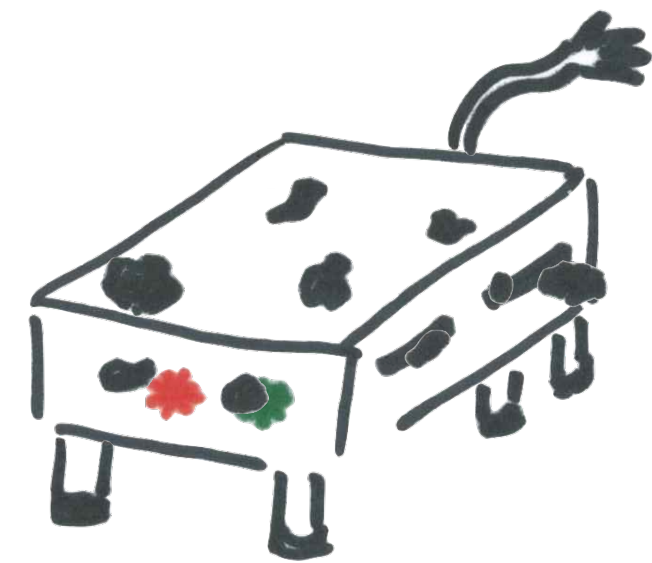
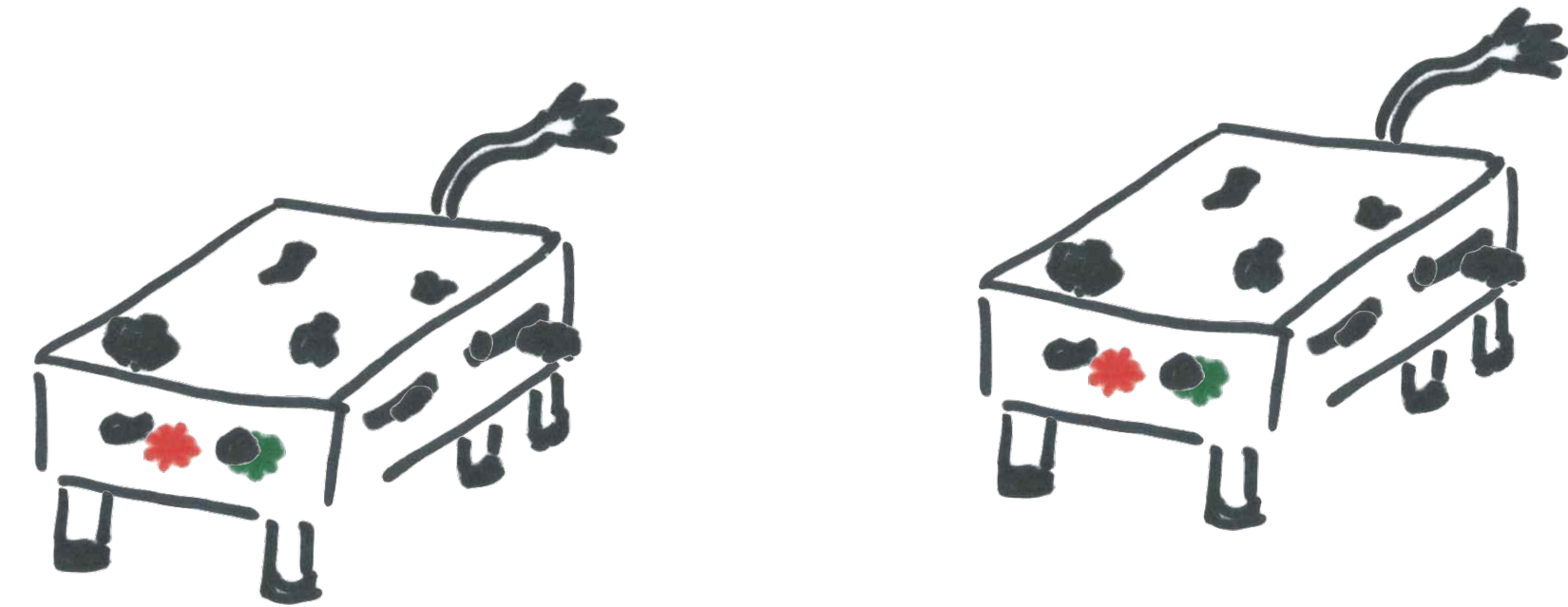
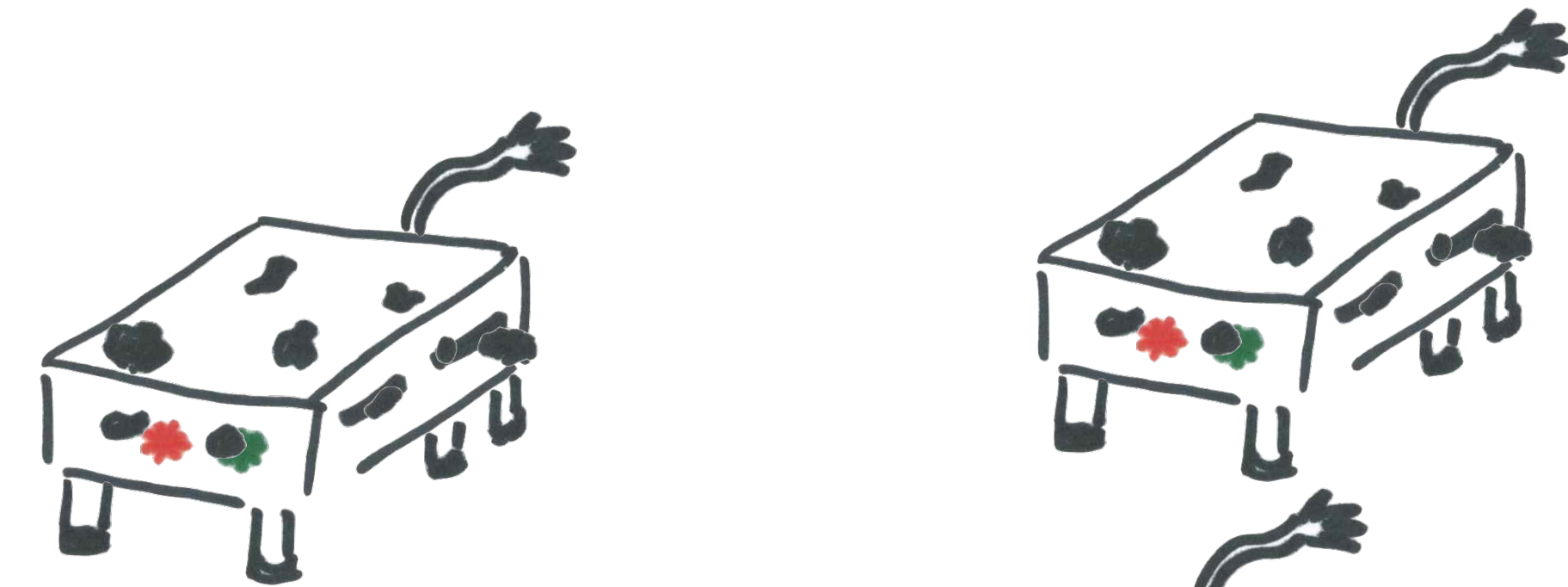
example

Server farms

Treat your servers like cattle, not like pets.







Scale

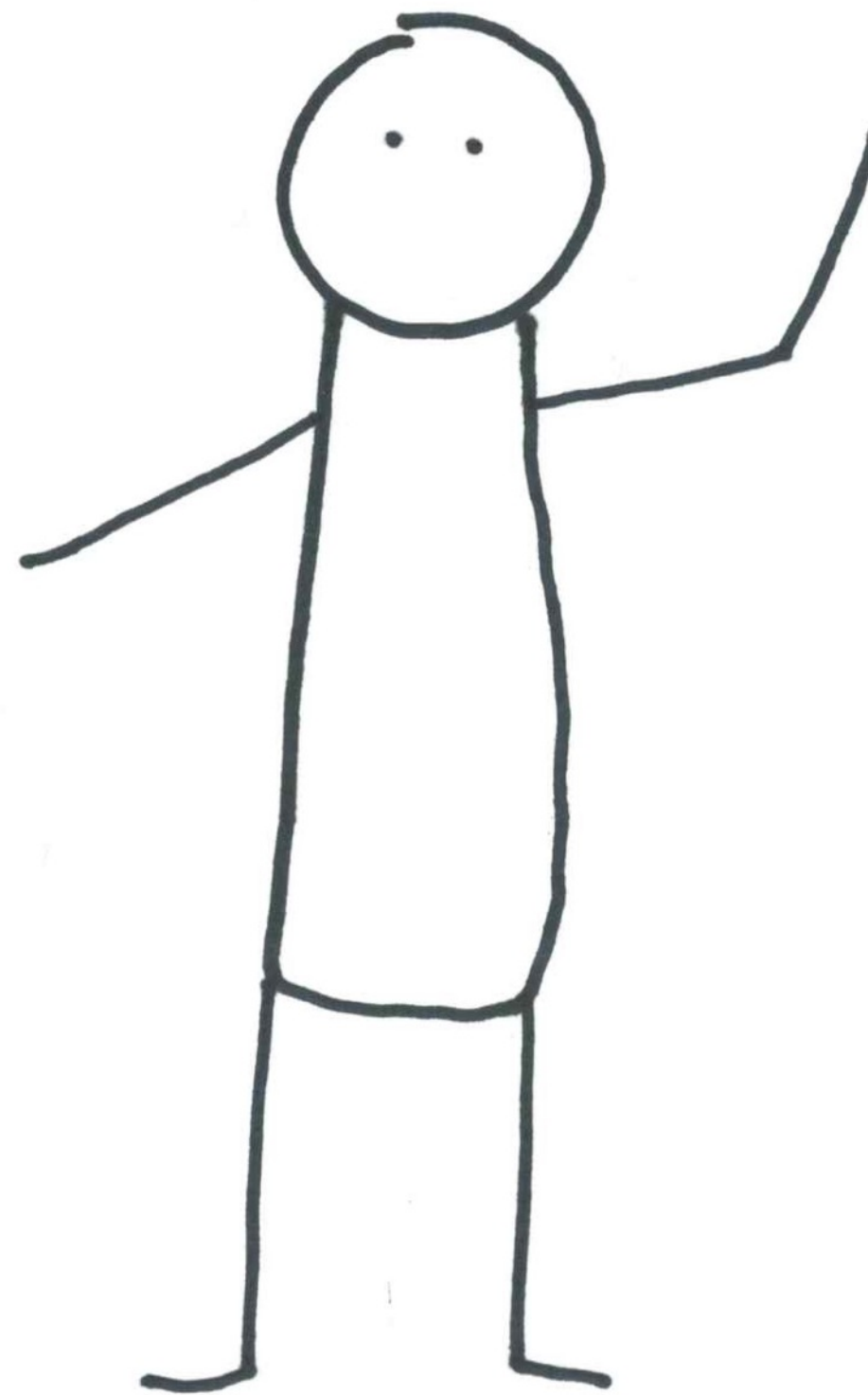
The more of you there are,
the more you need to invest
in automation



holly's automation principles

**Do a task once.
Do it a second time and take notes.
Do it a third time, automate.**

Why Automate?



Why Automate?



Why Automate?



Automate
because you
care



holly's automation principles

**If you care about
it, automate it.**

Why Automate?



Automate
because you
care

Why Automate?



Automate
because you
care that it
happens at all

example
Marvin

example

Marvin

- Build breaks (including test failures) should be reverted from the stream

example

Marvin

- Build breaks (including test failures) should be reverted from the stream
- No one wanted to be the one who did it

example

Marvin

- Build breaks (including test failures) should be reverted from the stream
- No one wanted to be the one who did it
- It didn't happen

example

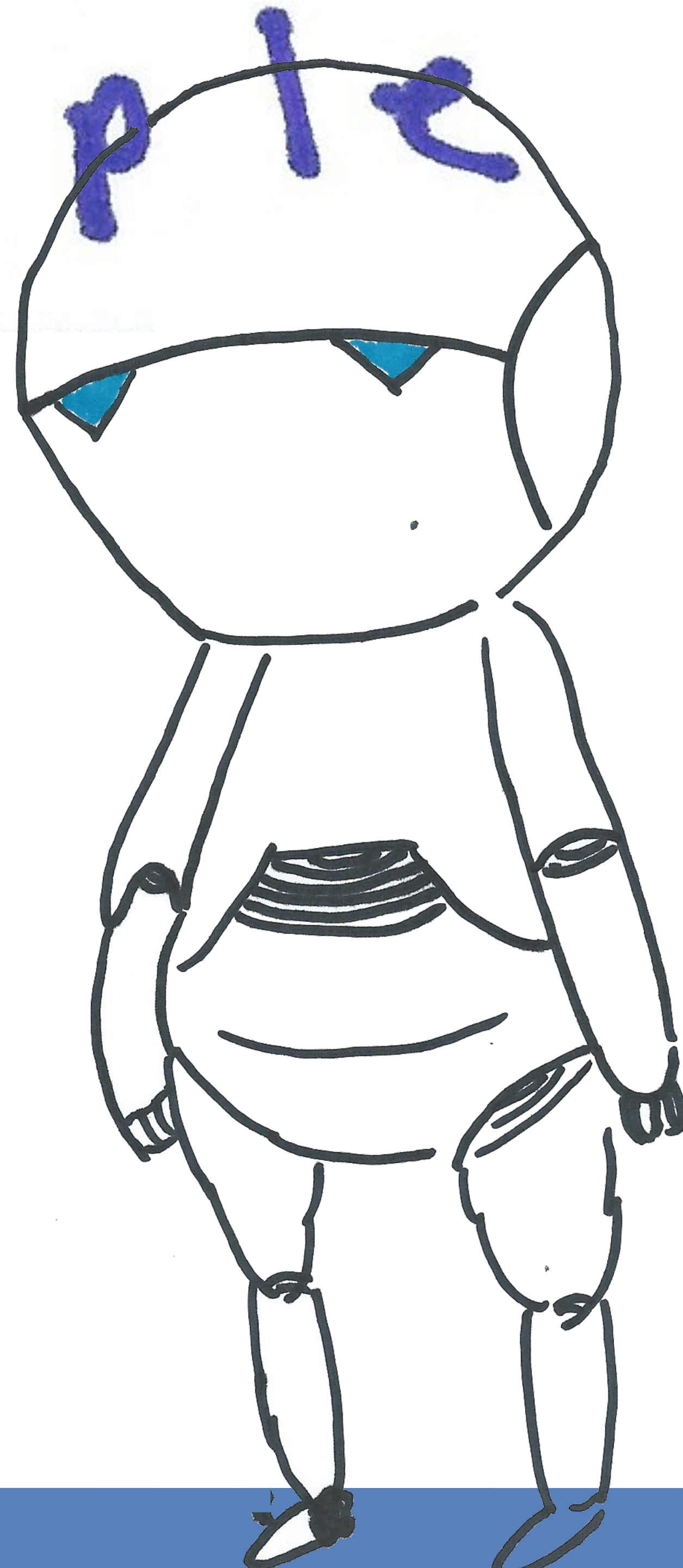
Marvin

- Build breaks (including test failures) should be reverted from the stream
- No one wanted to be the one who did it
- It didn't happen
- Solution: Automate!

example

Marvin

- Build breaks (including test failures) should be reverted from the stream
- No one wanted to be the one who did it
- It didn't happen
- Solution: Automate!





holly's automation principles

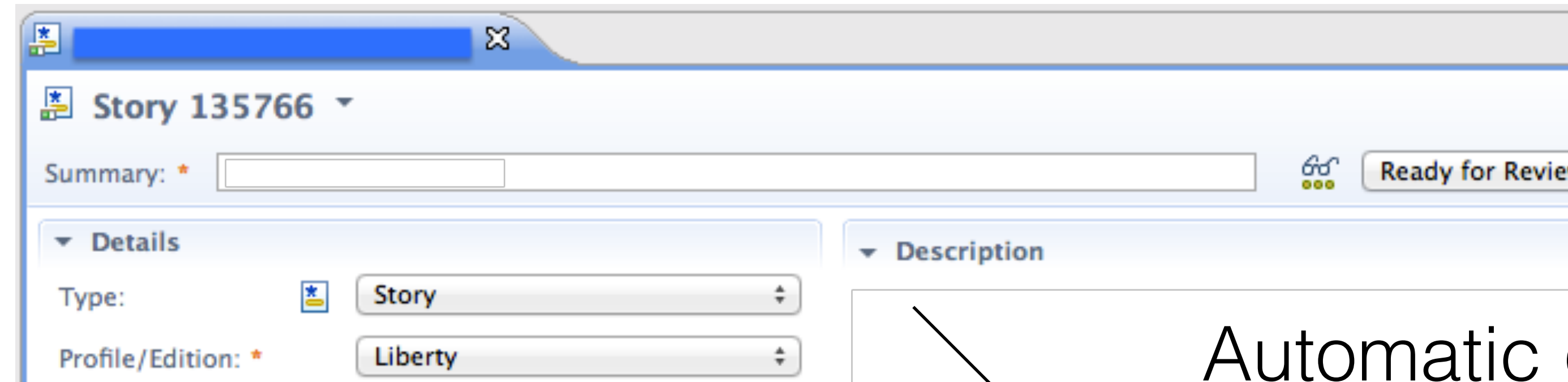
**Give hefty automations
adorable names**

example

End of iteration demos



End of iteration demos



Story 135766

Summary: *

Details

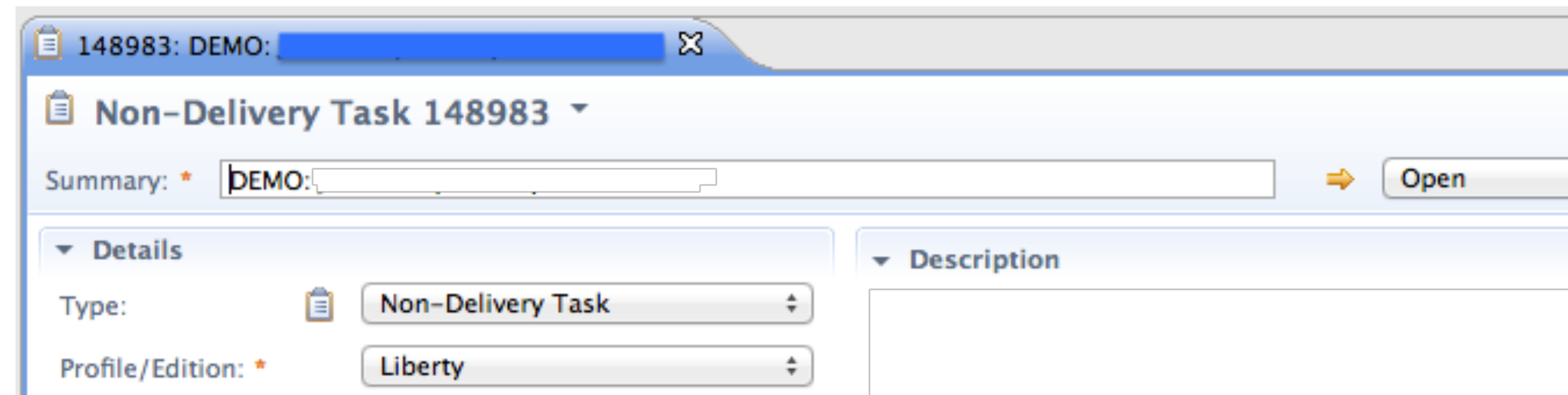
Type: Story

Profile/Edition: Liberty

Description

Ready for Review

Automatic generation
on story close



148983: DEMO:

Non-Delivery Task 148983

Summary: * DEMO:

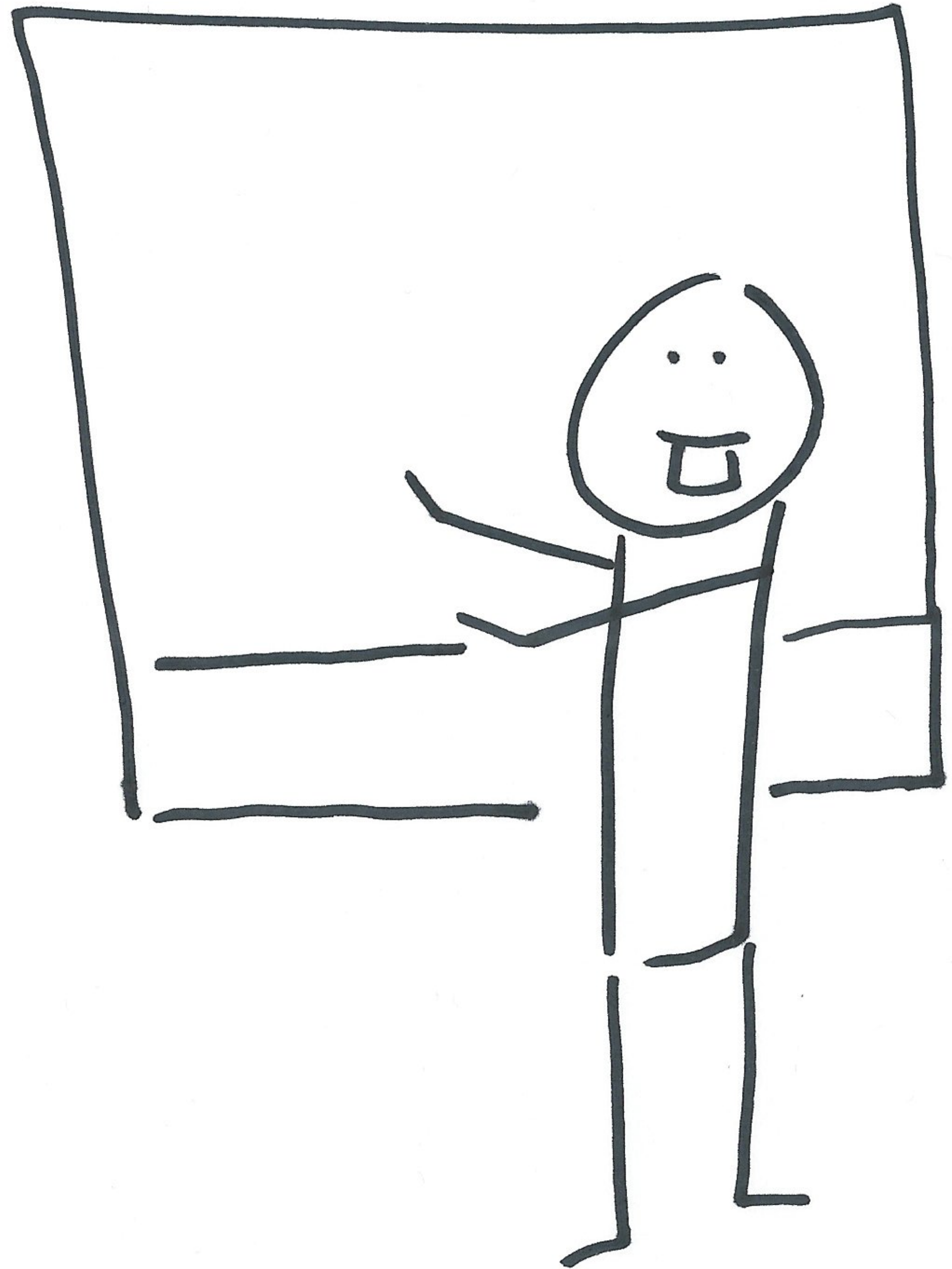
Details

Type: Non-Delivery Task

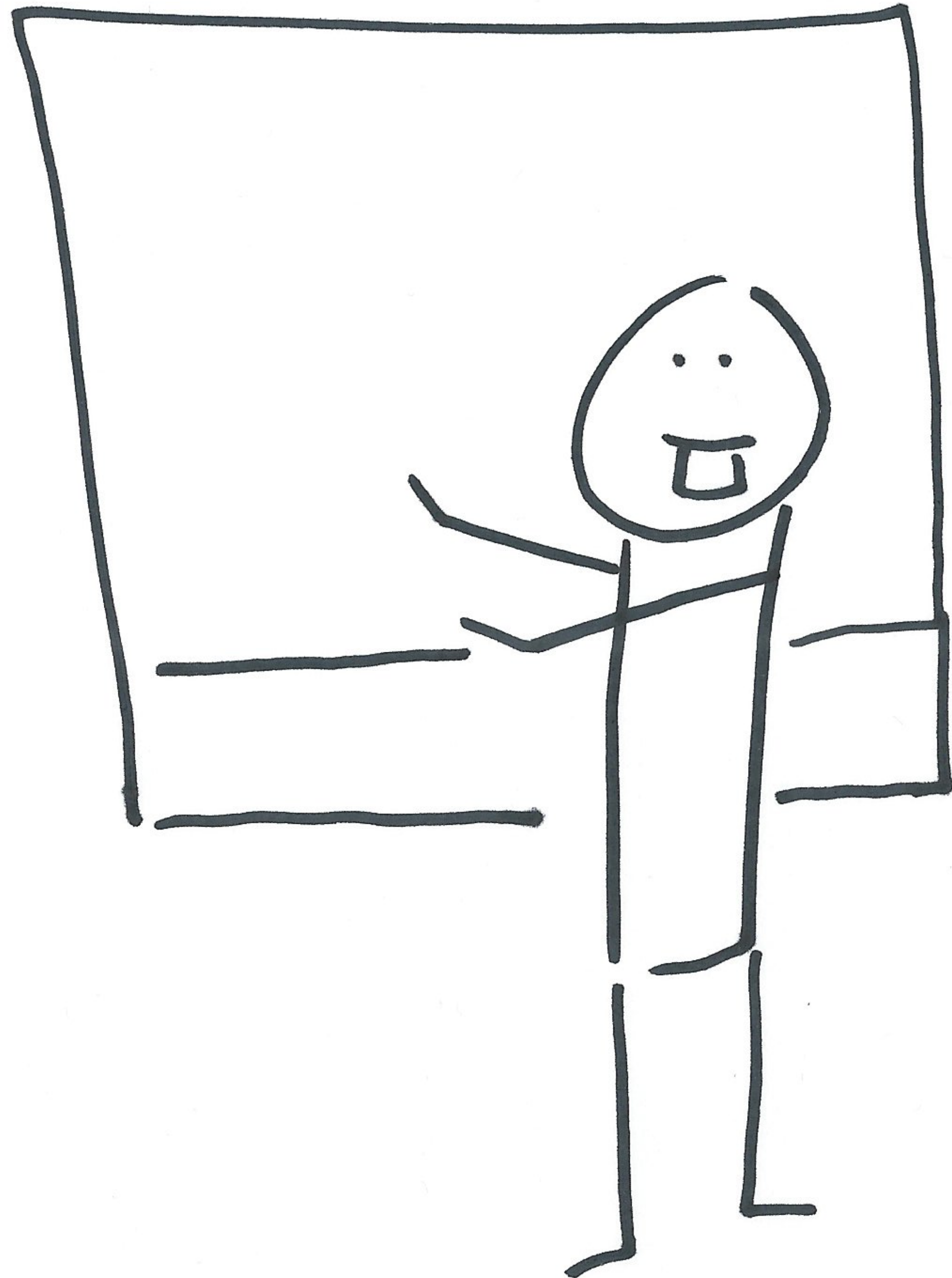
Profile/Edition: Liberty

Description

Open

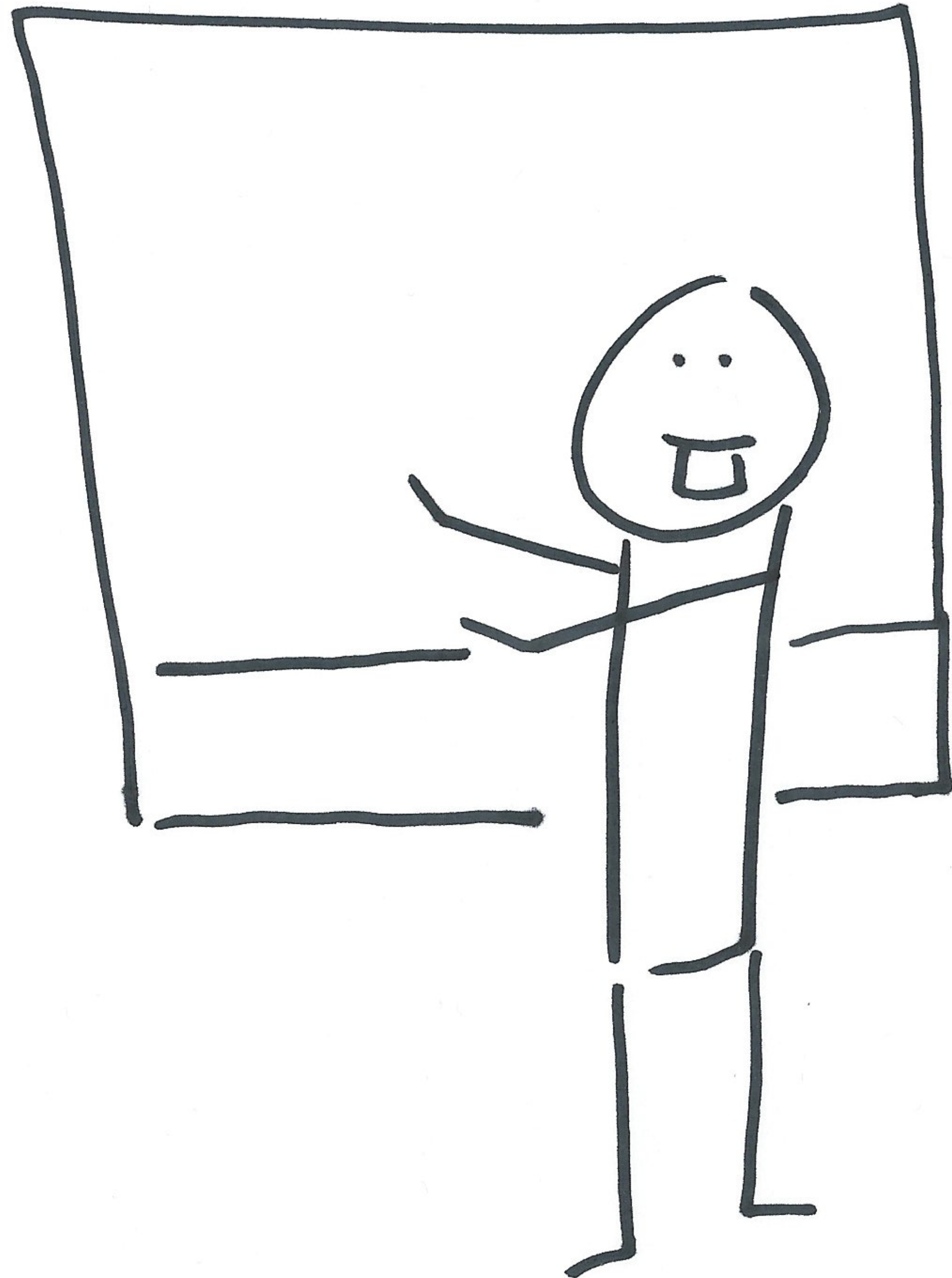


Automating to improve
the outcome rather than
to save effort:



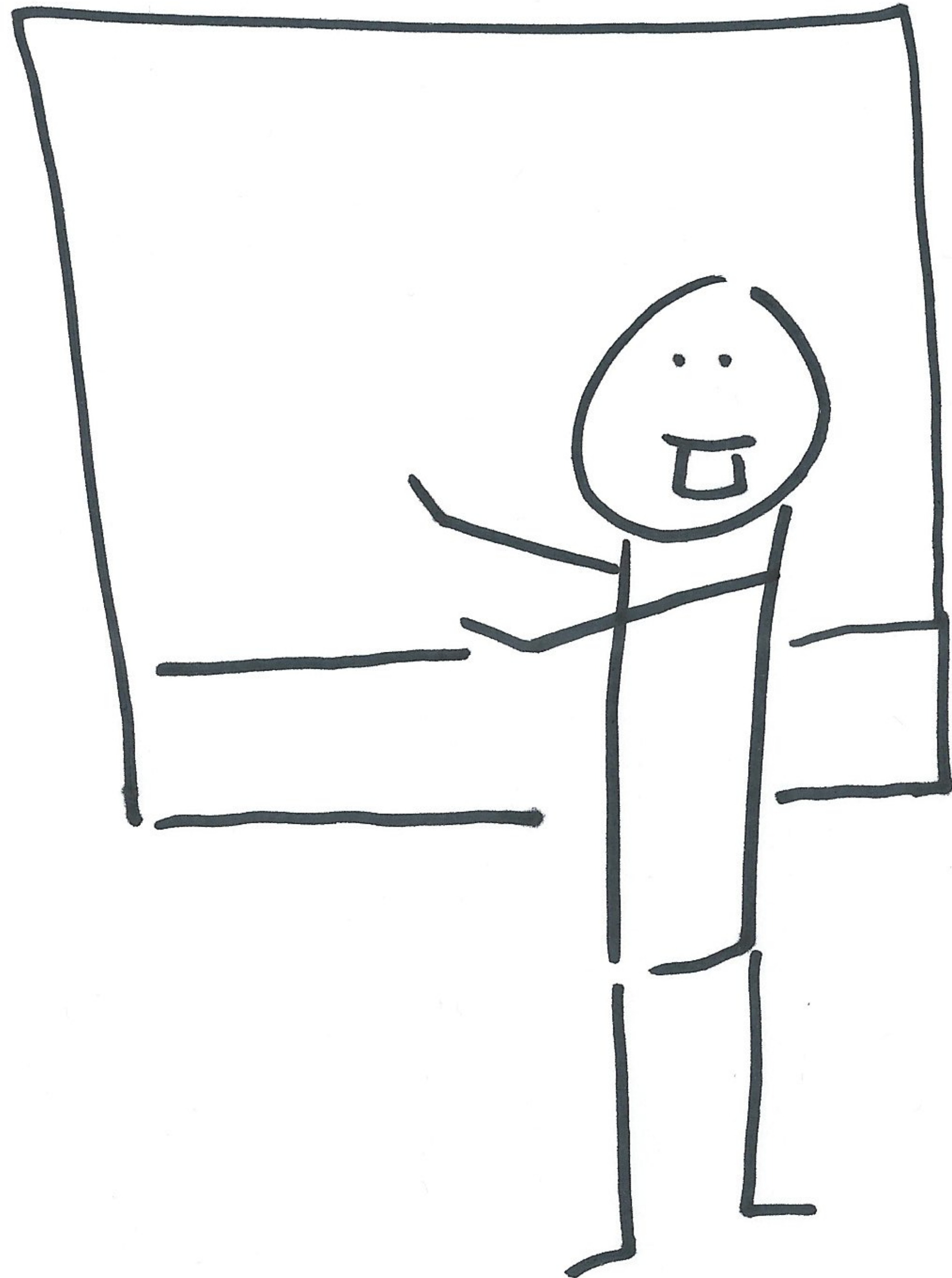
Automating to improve
the outcome rather than
to save effort:

- Write the Rational
Team Concert plugin
(one-off)



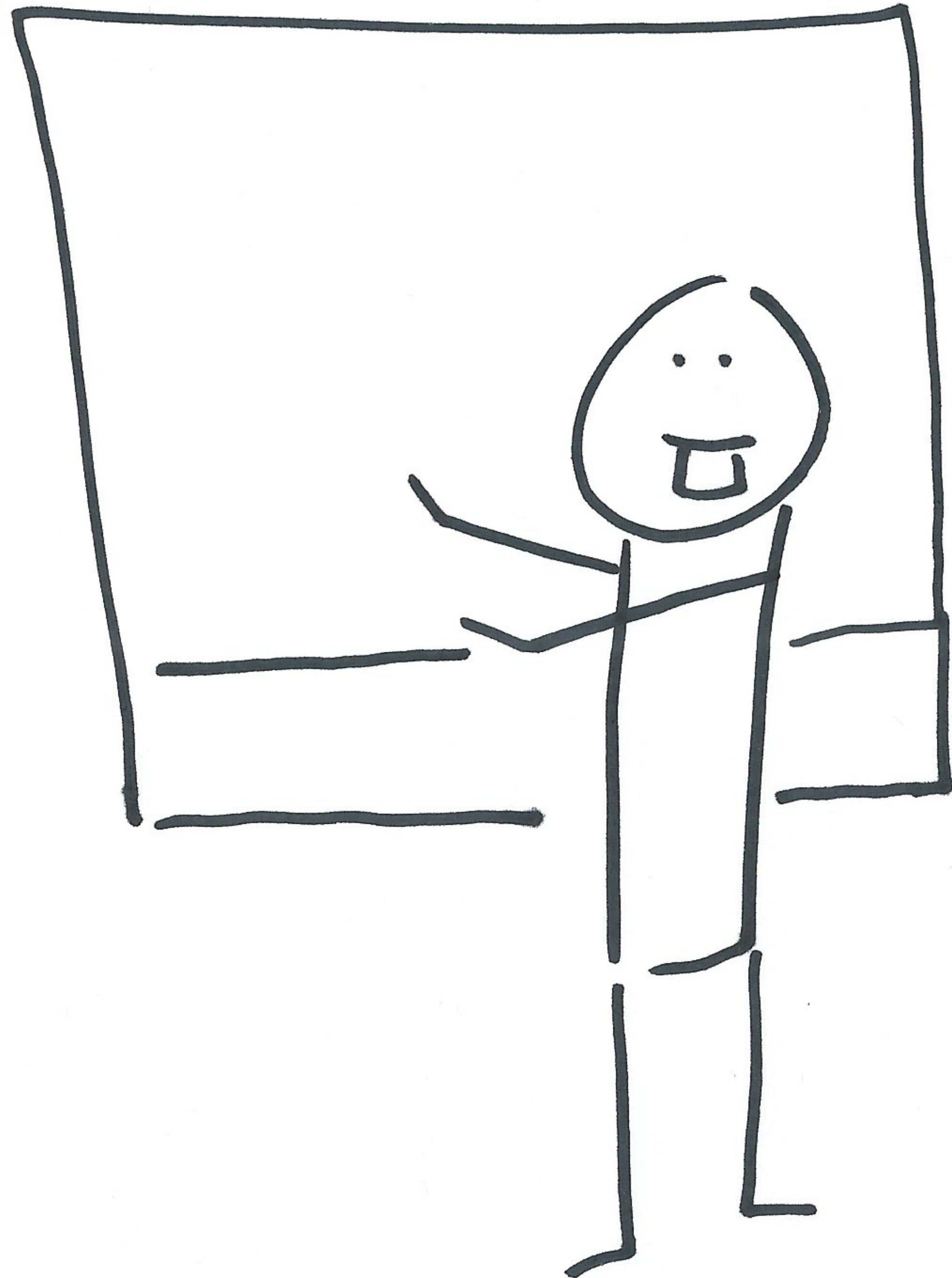
Automating to improve the outcome rather than to save effort:

- Write the Rational Team Concert plugin (one-off)
- Close the demo task (every story)



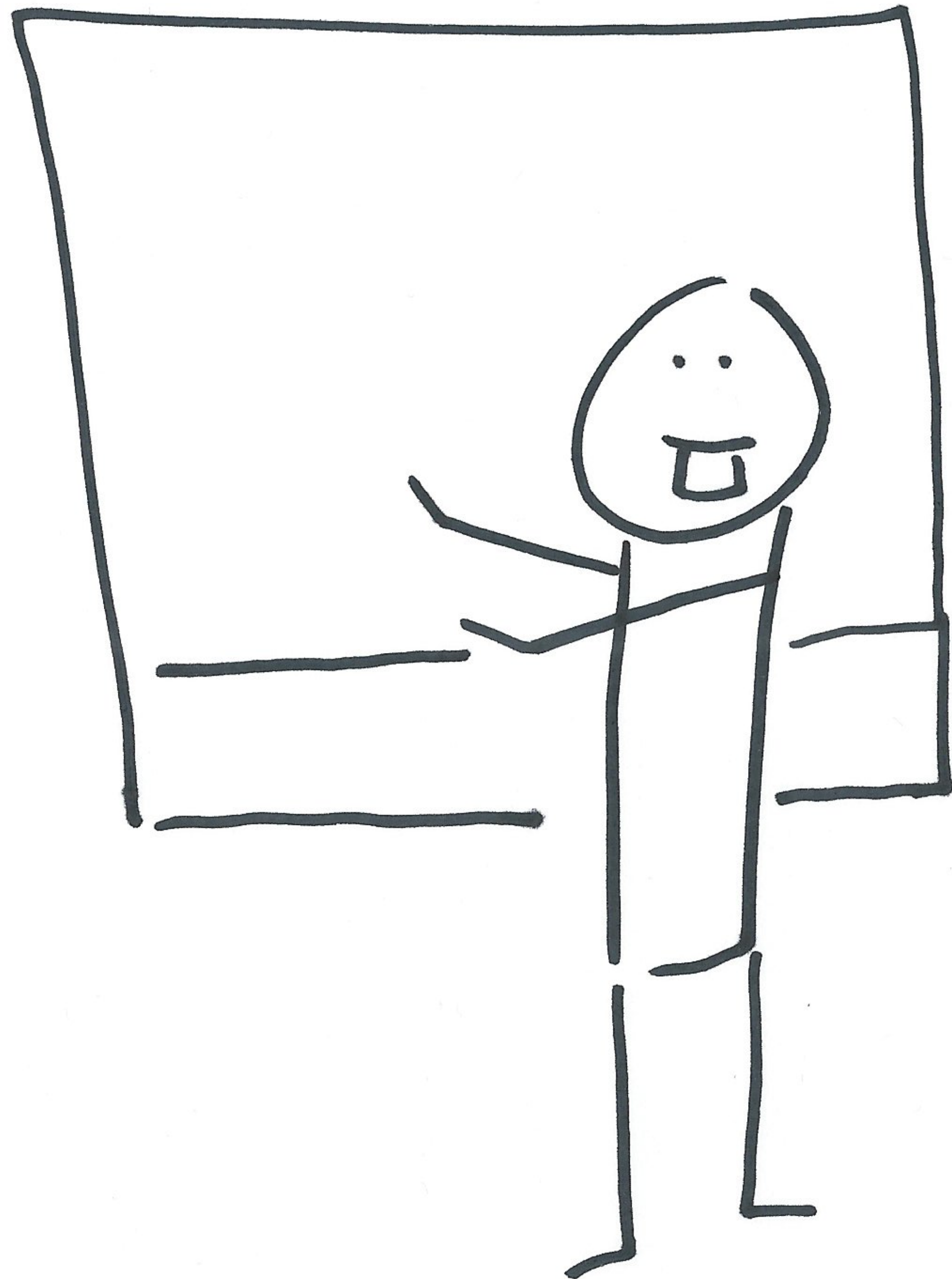
Automating to improve the outcome rather than to save effort:

- Write the Rational Team Concert plugin (one-off)
- Close the demo task (every story)
- Actually do the demo (every story)



Automating to improve the outcome rather than to save effort:

- Write the Rational Team Concert plugin (one-off)
- Close the demo task (every story)
- Actually do the demo (every story)
- But ... we get guaranteed demos now.



Why Automate?



Automate
because you
care

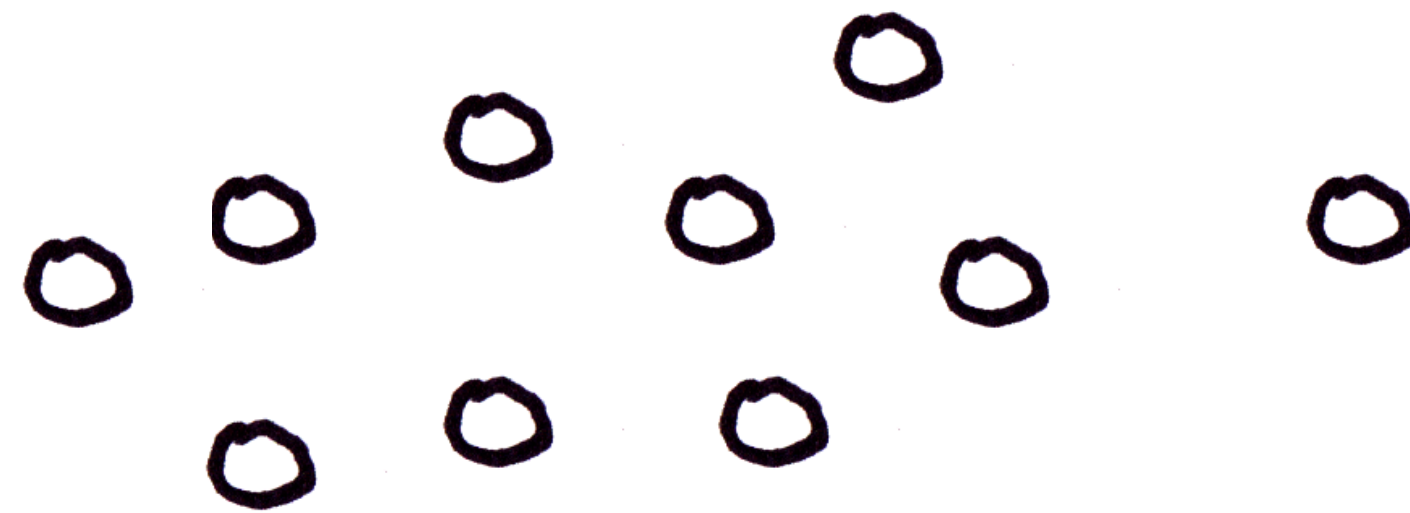
Why Automate?



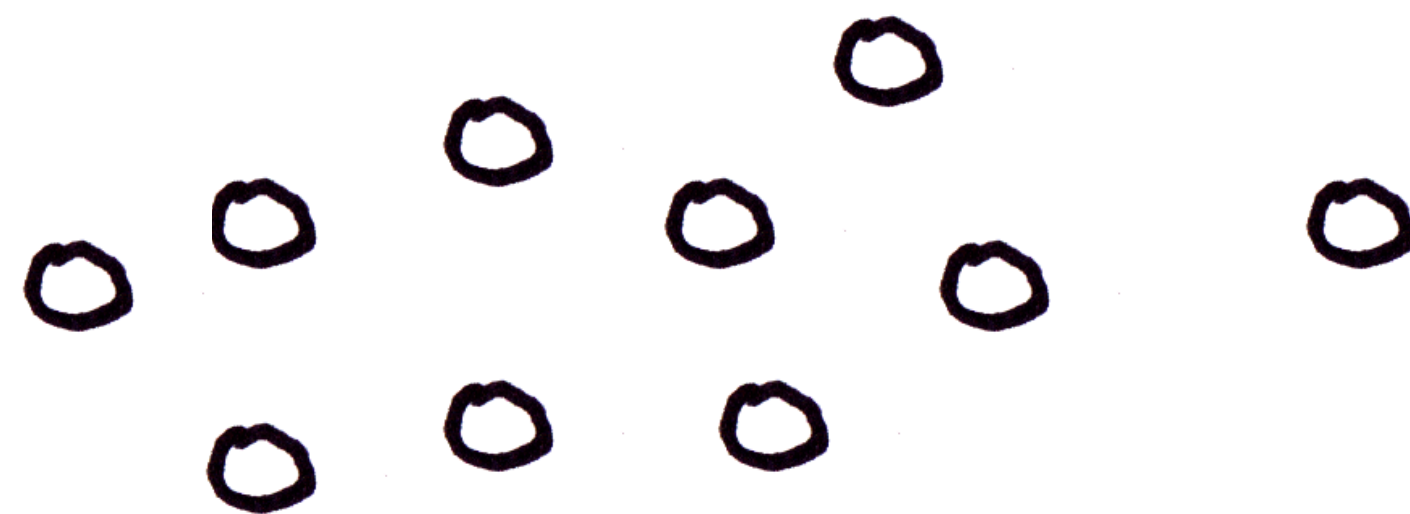
Automate
because you
care that it's
done right

example

Linting



example
Linting



A computer can notice problems that a human can't (like misspelled variable names)

example

Linting

We  Findbugs

A computer can notice problems that a human can't (like misspelled variable names)

example

Deployment

example Deployment

The screenshot shows the IBM WebSphere Liberty Repository website. The browser address bar displays `https://developer.ibm.com/wasdev/downloads/`. The page features a navigation bar with links: WASdev, About, Get started, Downloads, Docs, Source Code, Get help, and News & Events. A search bar is located on the right. The main content area is titled 'Get started with Liberty profile' and contains three cards:

- Download in Eclipse**: Install Eclipse plugins to develop, deploy, and debug applications using the Liberty profile. Download and manage Liberty profile installations from Eclipse. [GET IT NOW!](#)
- Download just the runtime**: Download the Liberty profile runtime to install in build environments, to deploy from the command line, and to develop applications in other IDEs. [GET IT NOW!](#)
- Want to try the Beta?**: The October 2015 WAS Liberty beta includes updates to the SIP tools support. [GET IT NOW!](#)

Below this section is the 'IBM WebSphere Liberty Repository' header with another search bar. The 'Assets' section is visible, showing a featured asset:

- WAS Liberty V8.5.5.7 with Java EE 7 Full Platform**: Released: 11 September 2015. Description: WAS Liberty V8.5.5.7 with Java EE 7 Technologies: The lightweight WAS Liberty is production-ready and designed for developers. This ZIP file is Java EE 7 certified.

On the left side of the Assets section, there is a 'FILTERS' sidebar with a right-pointing arrow. On the right side, there is a 'Sort by:' dropdown menu with options: Featured, Date, and Name. A grid icon is also present next to the sort menu.

example Deployment

Should be easy, right?

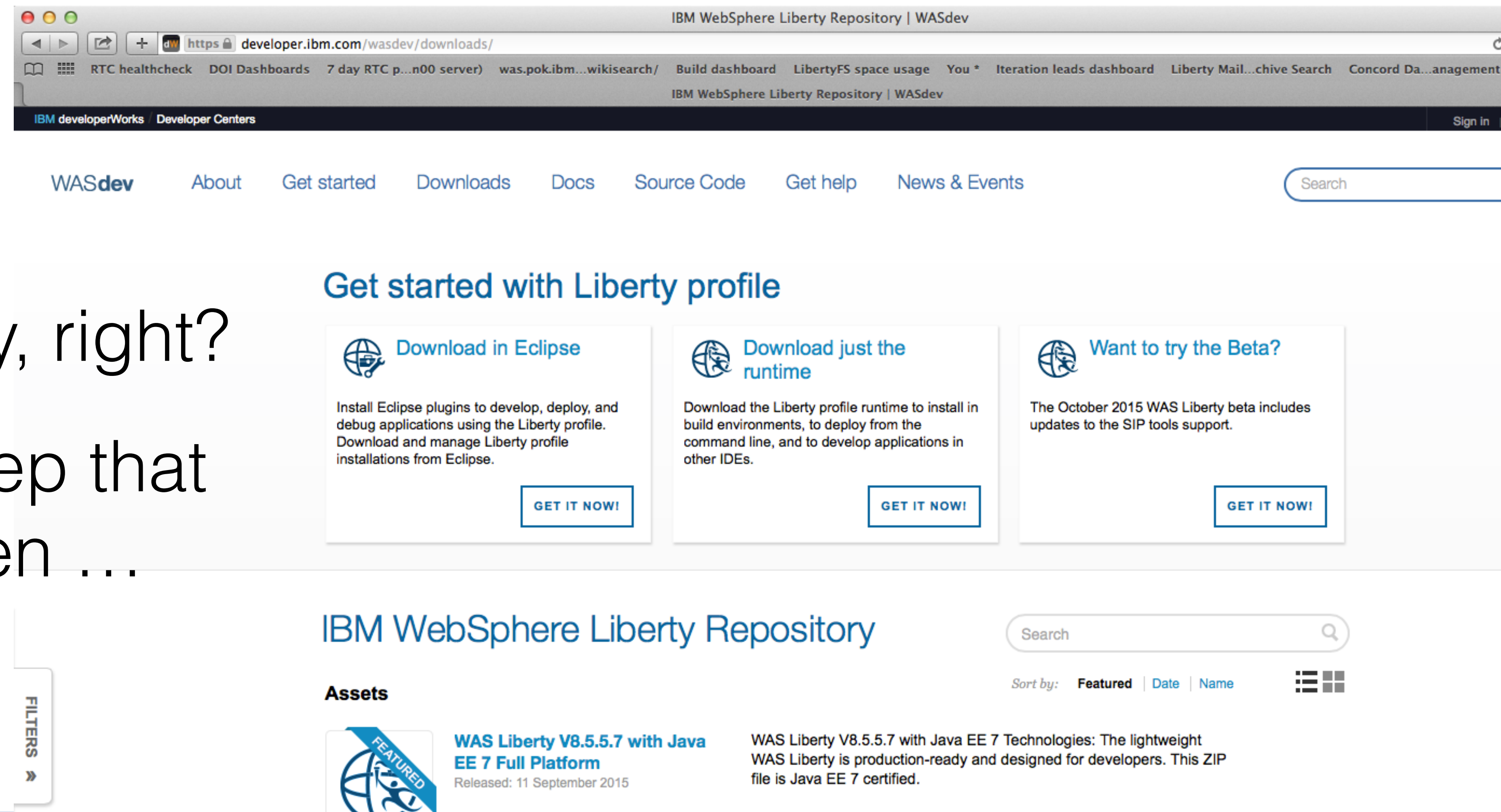
The screenshot shows the IBM WebSphere Liberty Repository website. The browser address bar displays `https://developer.ibm.com/wasdev/downloads/`. The page features a navigation bar with links: WASdev, About, Get started, Downloads, Docs, Source Code, Get help, and News & Events. A search bar is located on the right. The main content area is titled 'Get started with Liberty profile' and contains three cards:

- Download in Eclipse**: Install Eclipse plugins to develop, deploy, and debug applications using the Liberty profile. Download and manage Liberty profile installations from Eclipse. [GET IT NOW!](#)
- Download just the runtime**: Download the Liberty profile runtime to install in build environments, to deploy from the command line, and to develop applications in other IDEs. [GET IT NOW!](#)
- Want to try the Beta?**: The October 2015 WAS Liberty beta includes updates to the SIP tools support. [GET IT NOW!](#)

Below this section, the 'IBM WebSphere Liberty Repository' header is visible, followed by a search bar and a 'Sort by' dropdown set to 'Featured'. The 'Assets' section lists the following:

- WAS Liberty V8.5.5.7 with Java EE 7 Full Platform**: Released: 11 September 2015. Description: WAS Liberty V8.5.5.7 with Java EE 7 Technologies: The lightweight WAS Liberty is production-ready and designed for developers. This ZIP file is Java EE 7 certified.

example Deployment

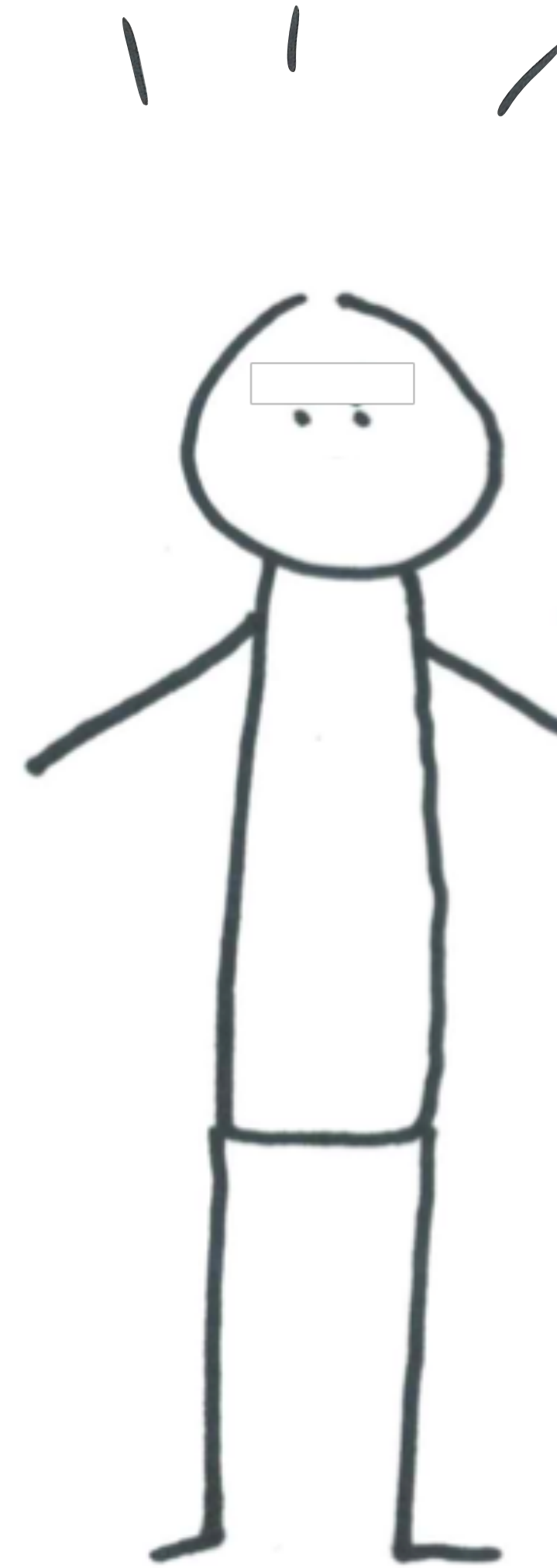


Should be easy, right?
Always one step that
gets forgotten

Why automate?



Why automate?

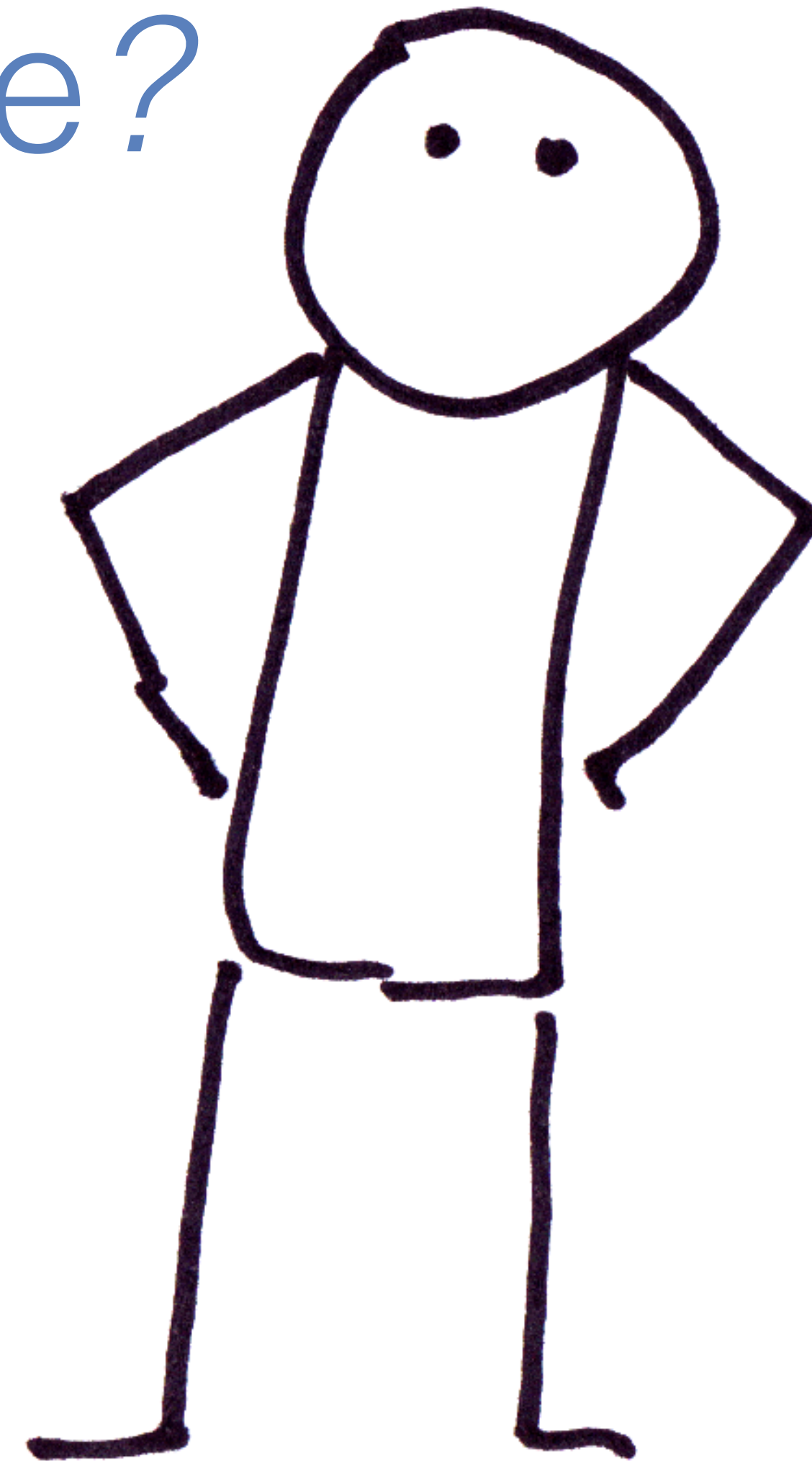


Why automate?

Automate
because it's
fun



Why *not* automate?



Ross

I get so mad at how
much time I could save
if I had more time.



Ross

I get so mad at how much time I could save if I had more time.



Ross

Ross's bootstraps



I get so mad at how much time I could save if I had more time.



The automation paradox

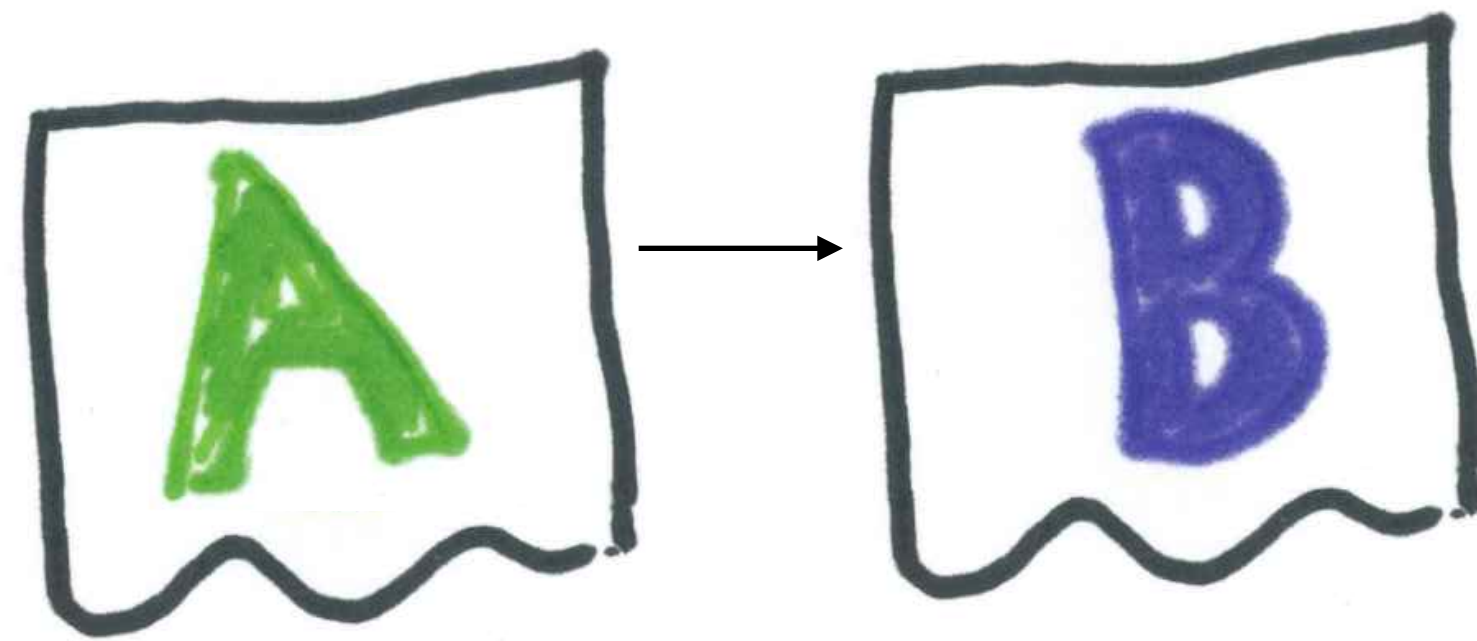
Ross

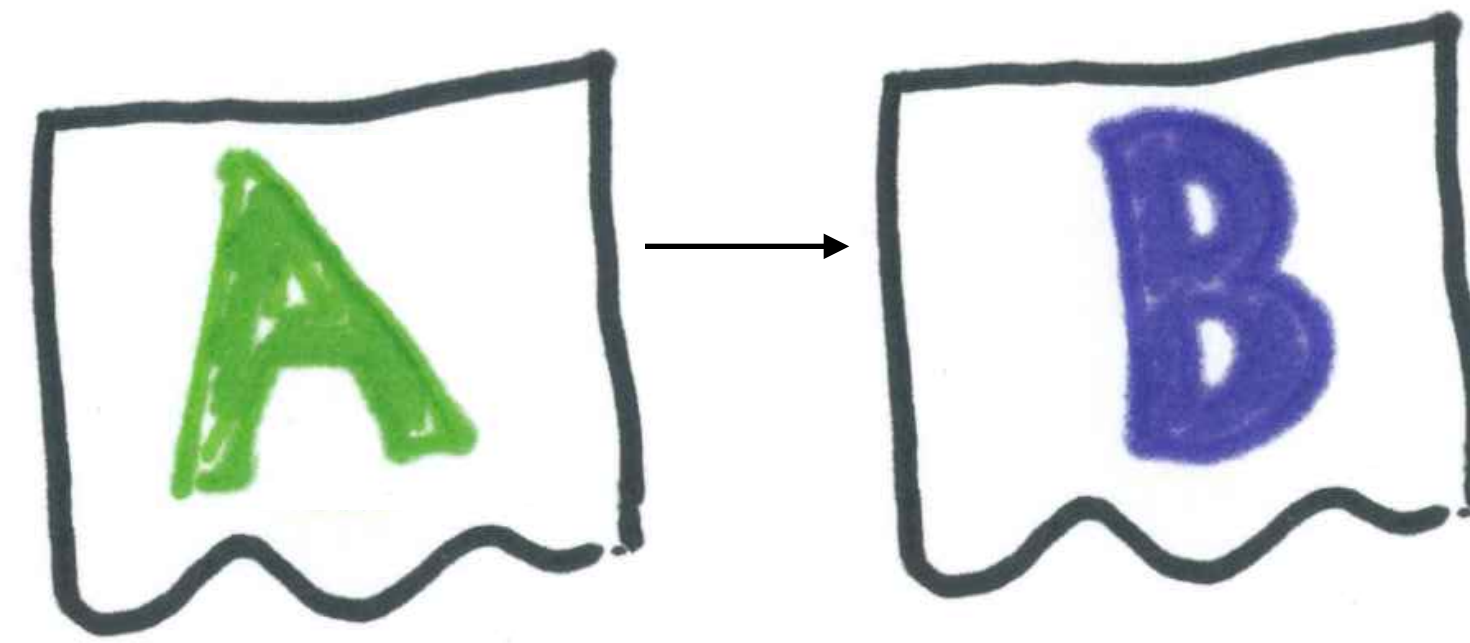
Ross's bootstraps

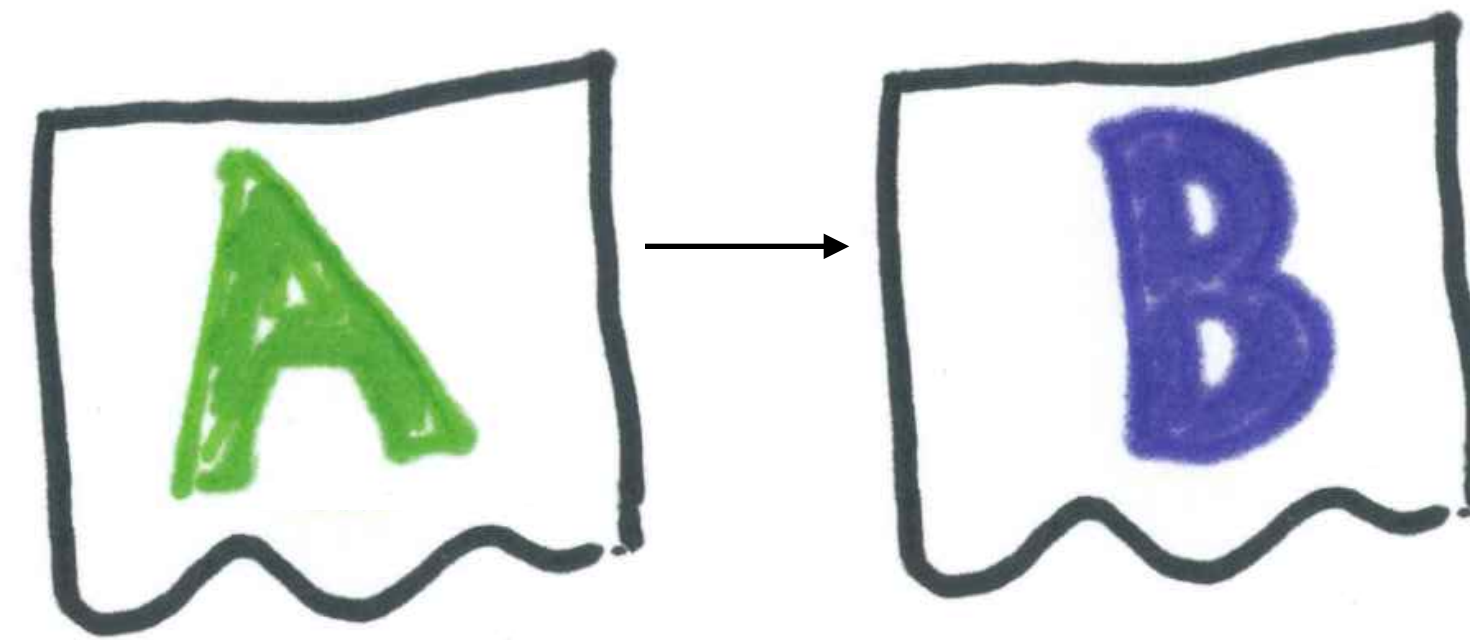


example

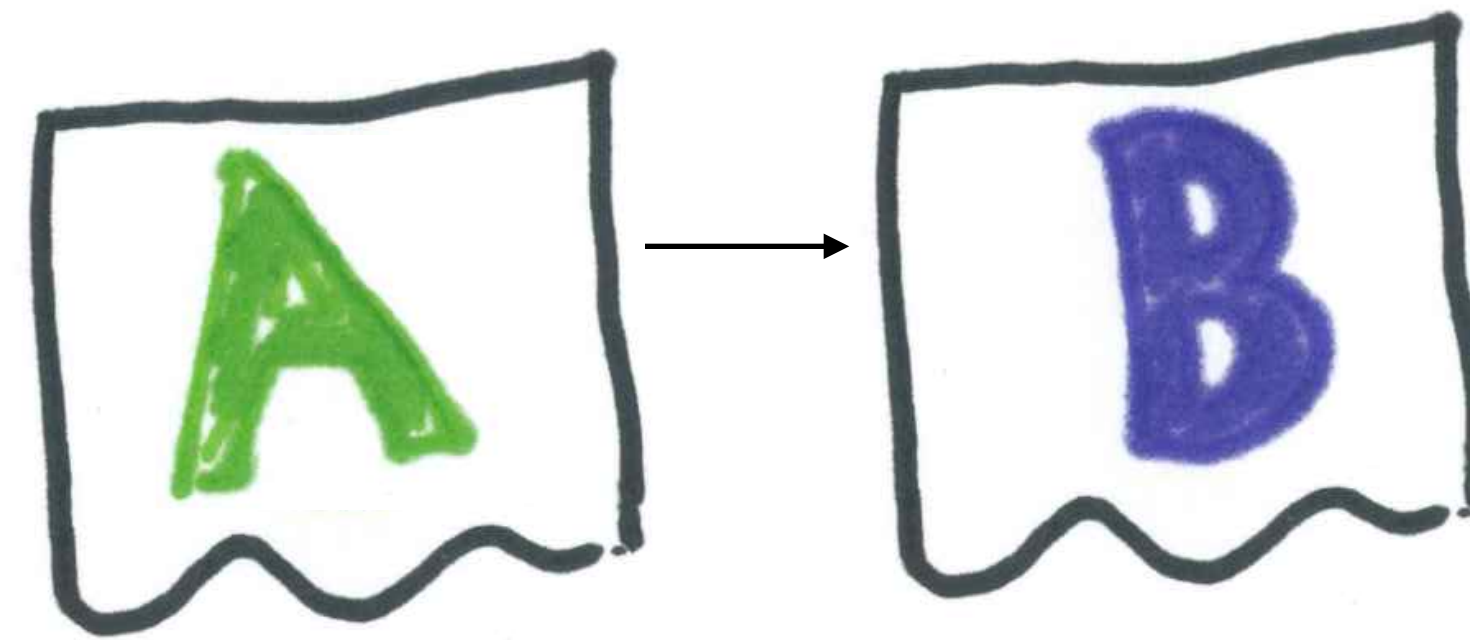
Fixing a classpath



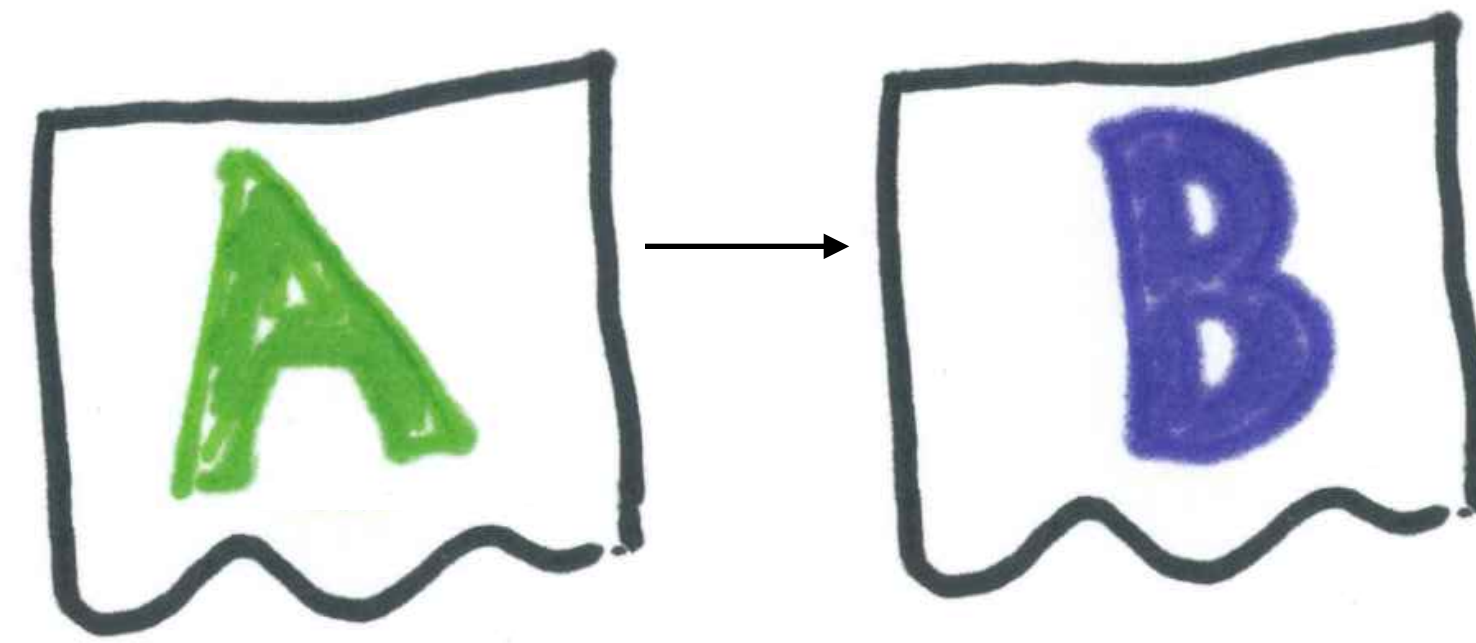




`find something | exec something {} + ; ?!`



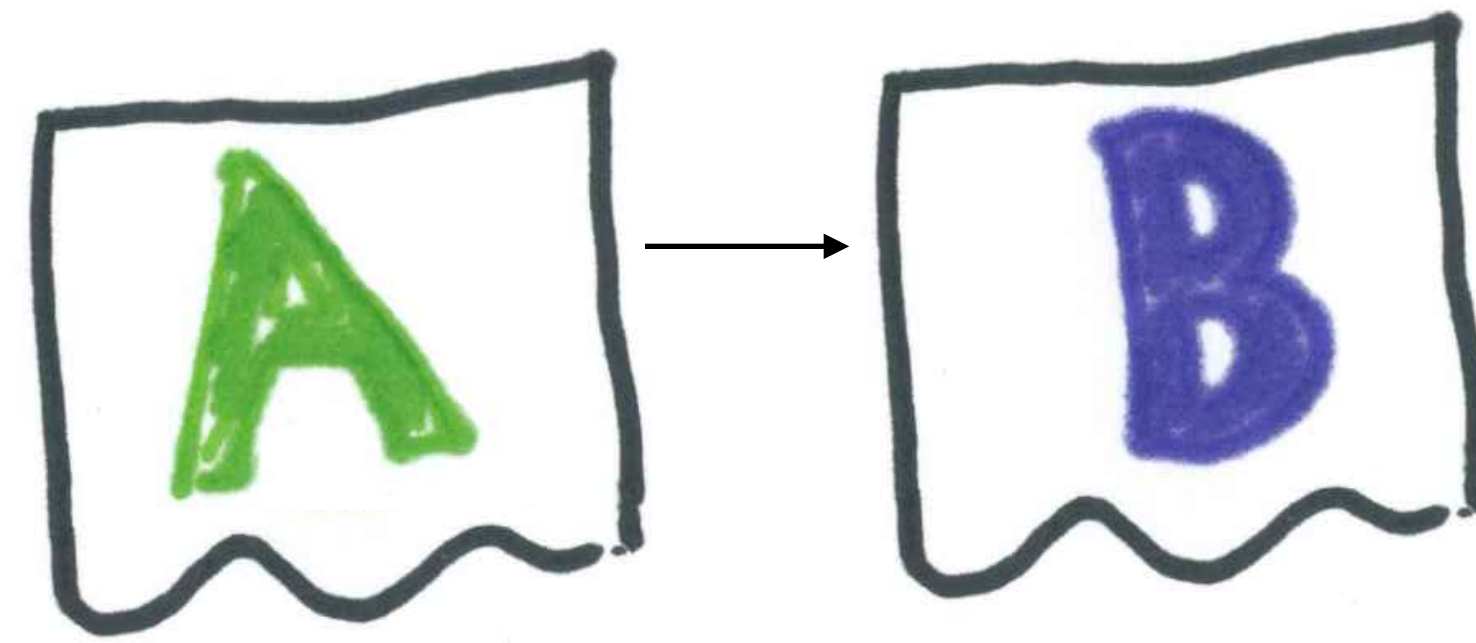
```
find something | exec something {} + ; ?!  
for ... then sed something; mv $i.bak $i; ... ?
```



`find something | exec something {} + ; ?!`

`for ... then sed something; mv $i.bak $i; ... ?`

`sedder.sh` and `dosed.sh` and ... ?

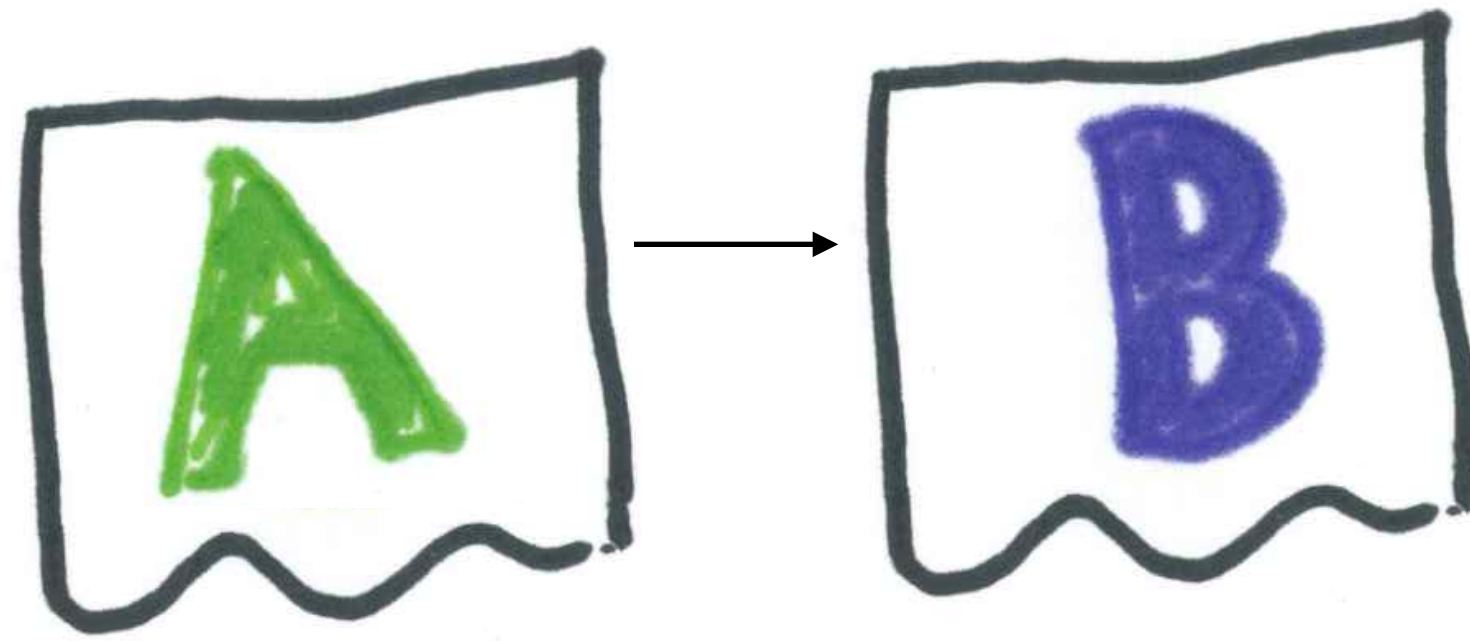


`find something | exec something {} + ; ?!`

`for ... then sed something; mv $i.bak $i; ... ?`

`sedder.sh` and `dosed.sh` and ... ?

`perl ... um .. something?`



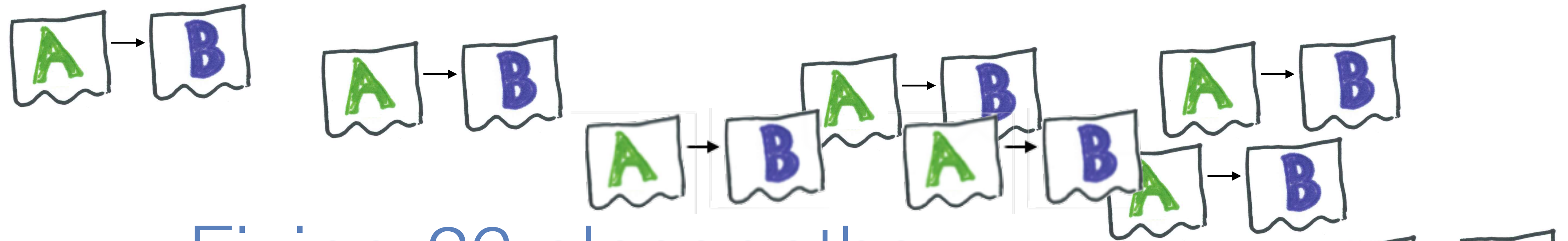
`find something | exec something {} + ; ?!`

`for ... then sed something; mv $i.bak $i; ... ?`

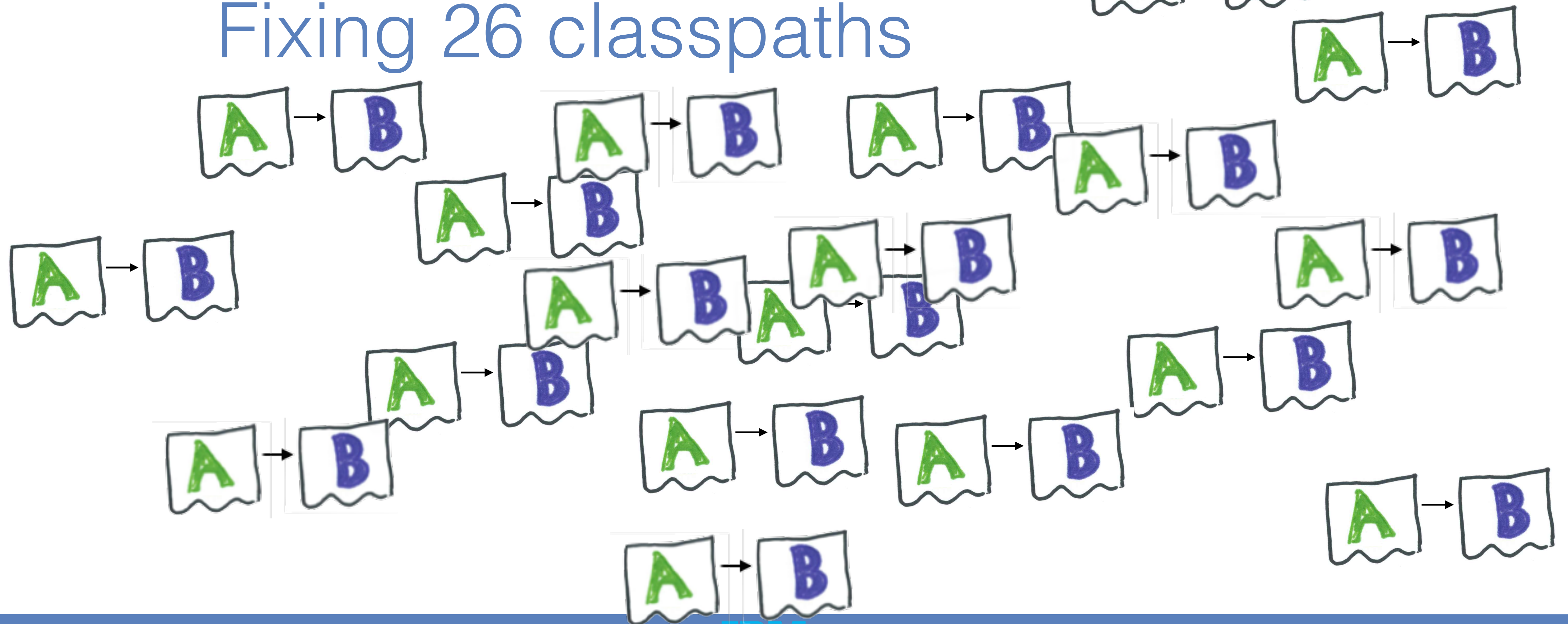
`sedder.sh` and `dosed.sh` and ... ?

`perl ... um .. something?`

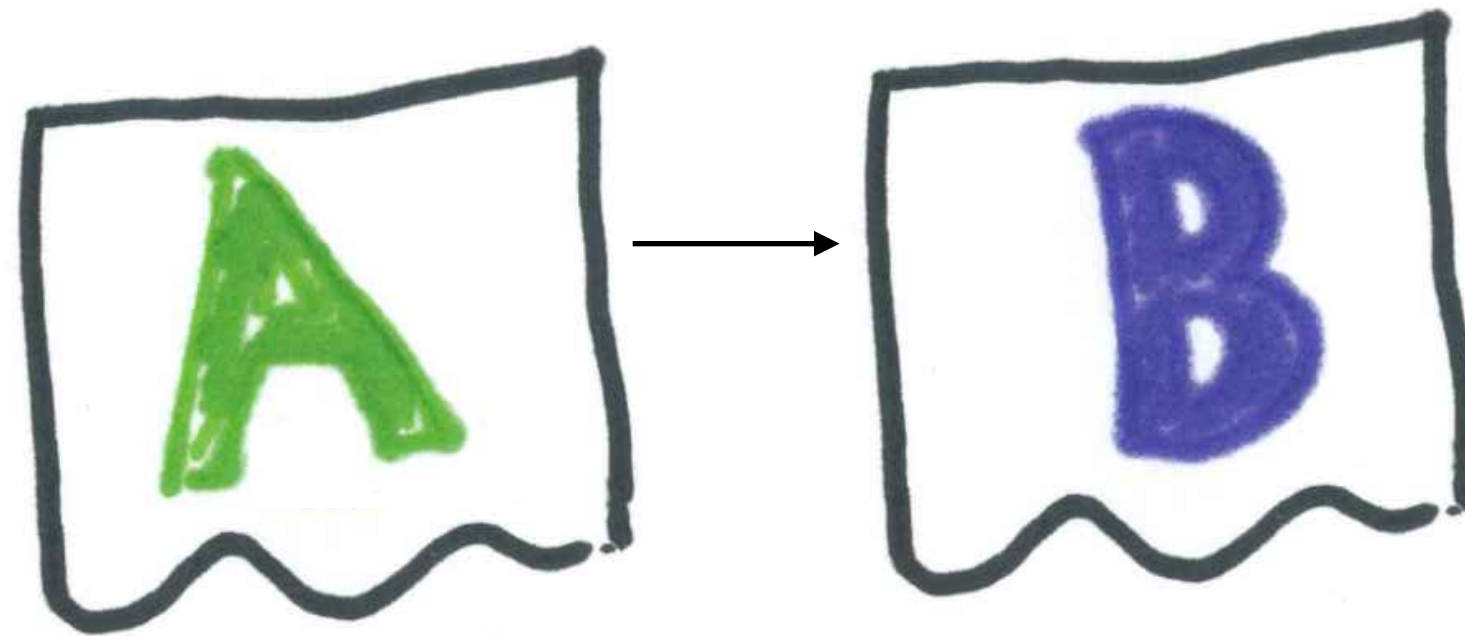
Fixing 26 classpaths



Fixing 26 classpaths



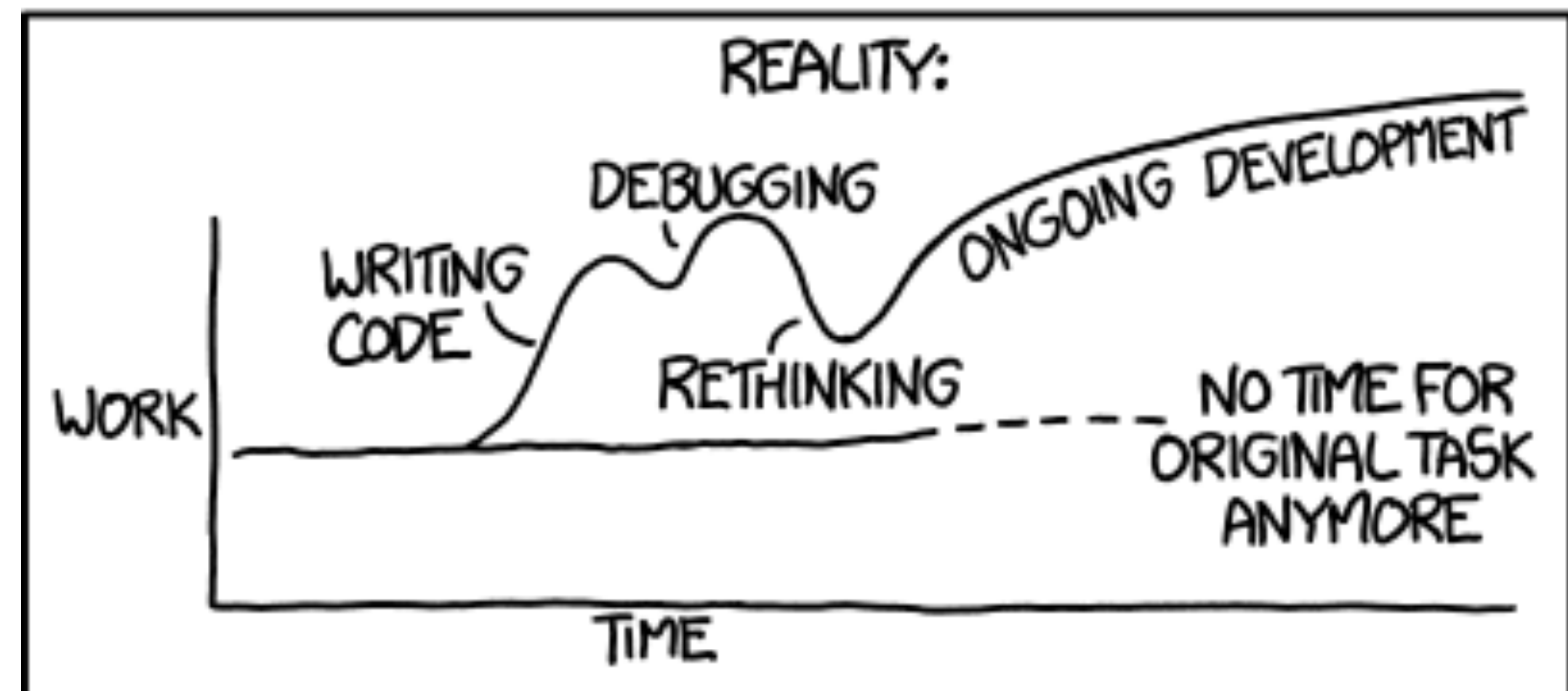
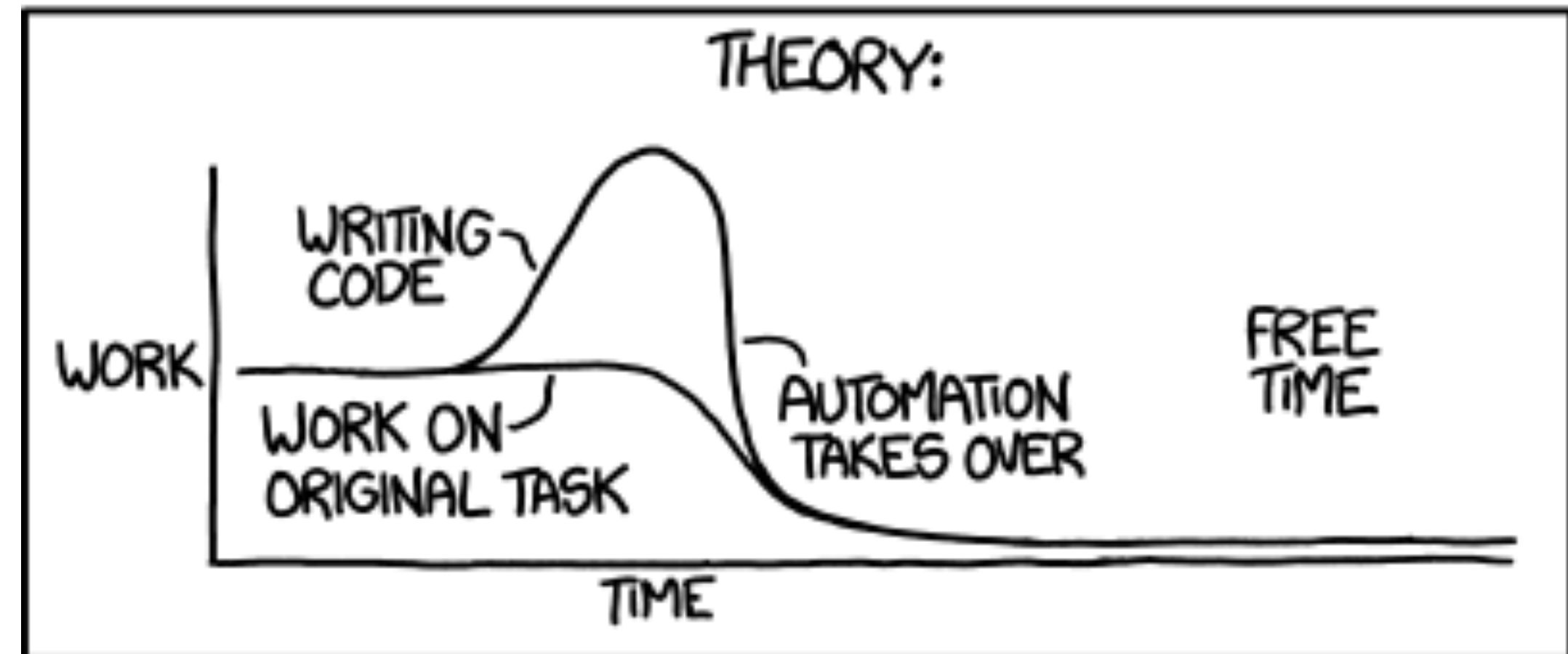
Epilogue



```
perl -pi -w -e 's/SEARCH_FOR/REPLACE_WITH/g;' *.txt
```


Why *not* automate

"I SPEND A LOT OF TIME ON THIS TASK.
I SHOULD WRITE A PROGRAM AUTOMATING IT!"

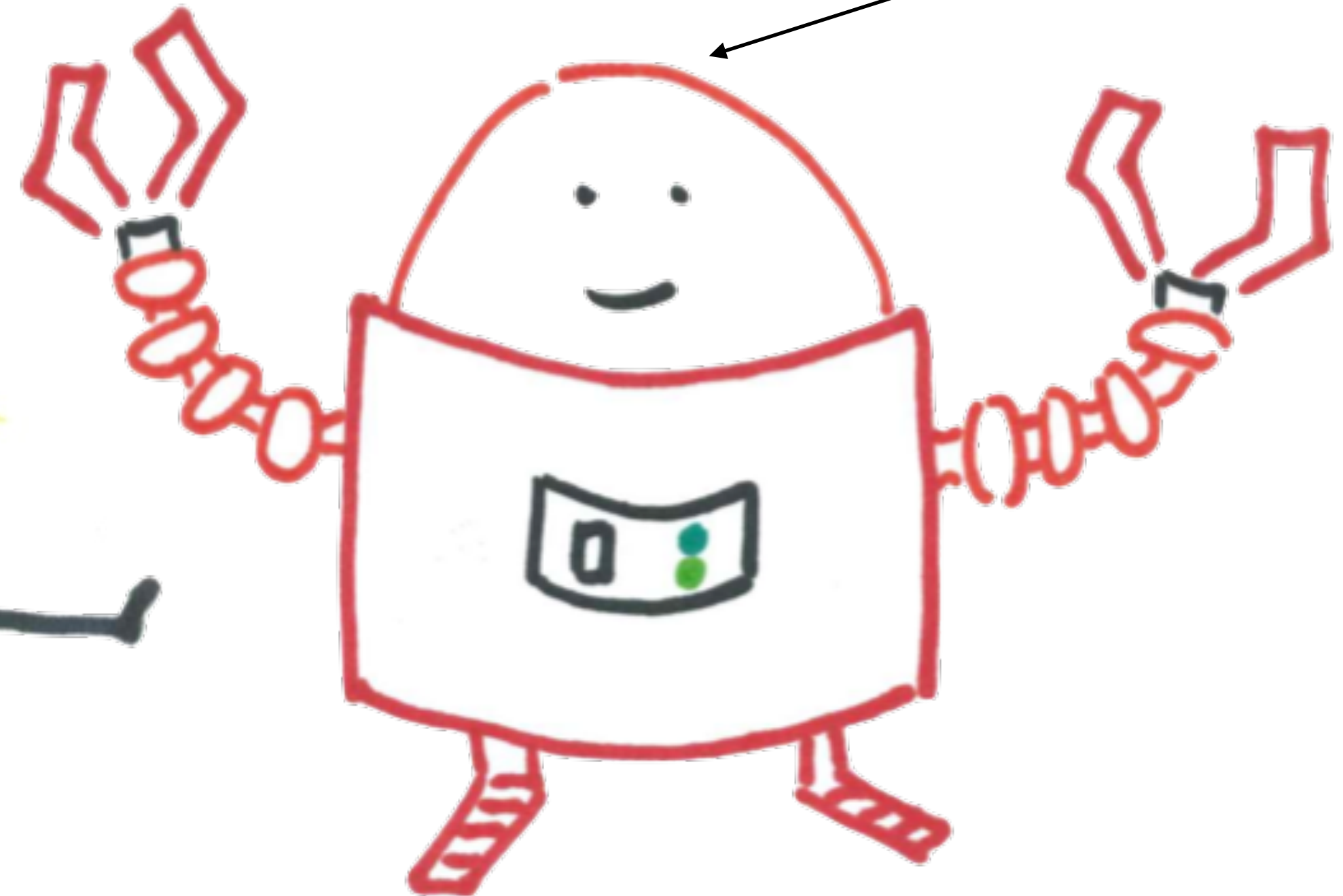


thanks (for everything!), xkcd.com

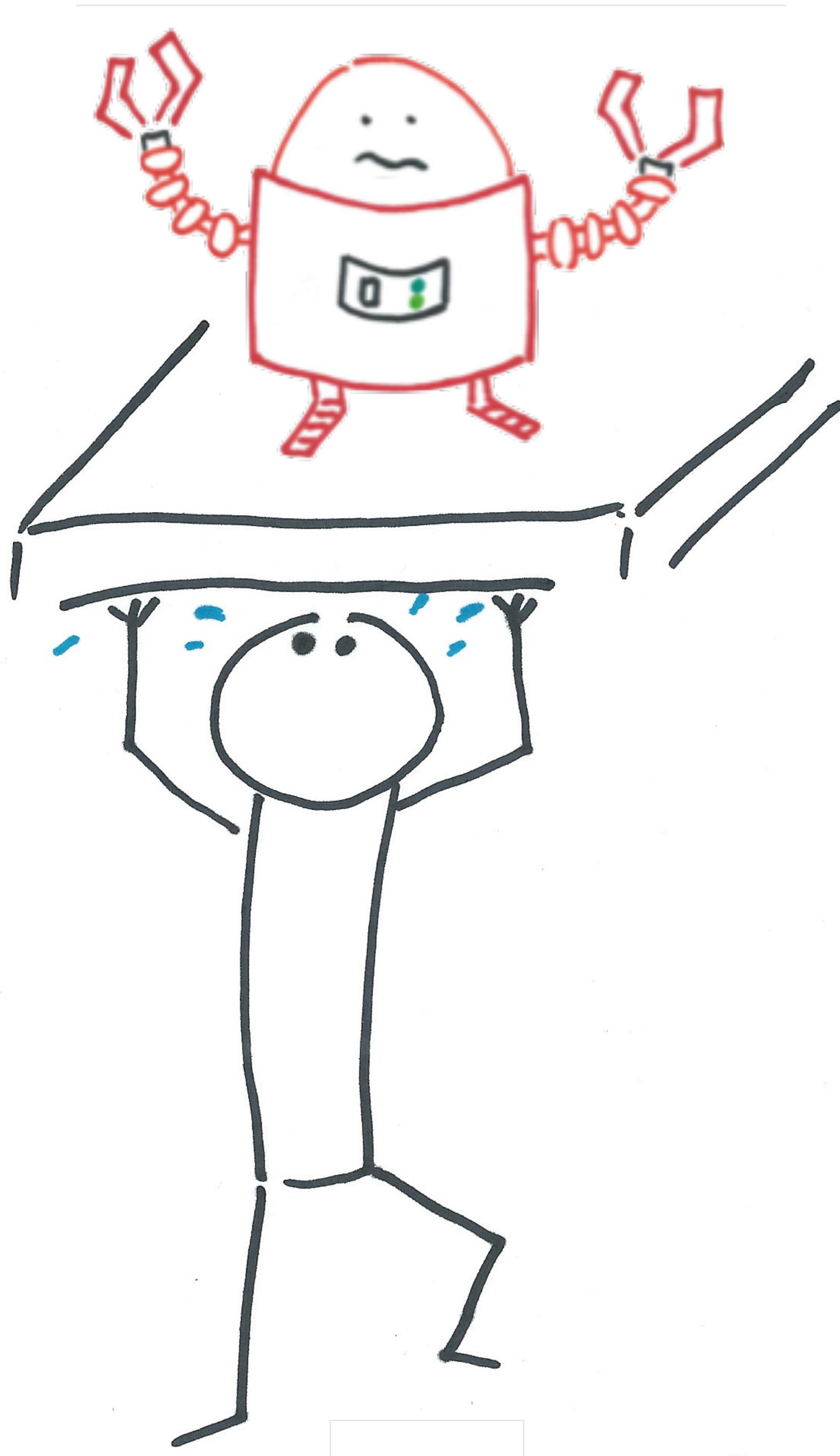
The Dream



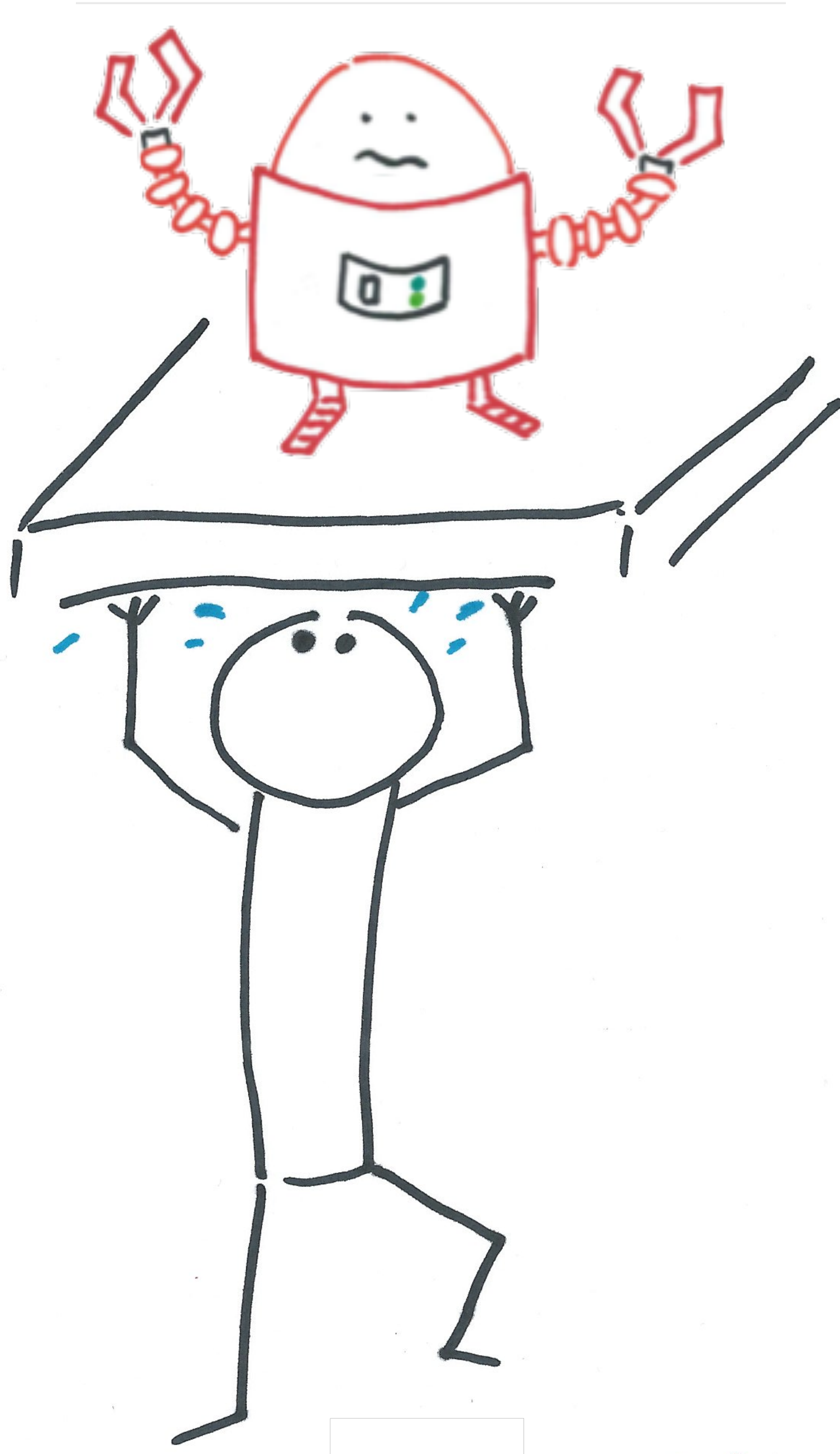
Super-
helpful
automation
automaton



The Reality

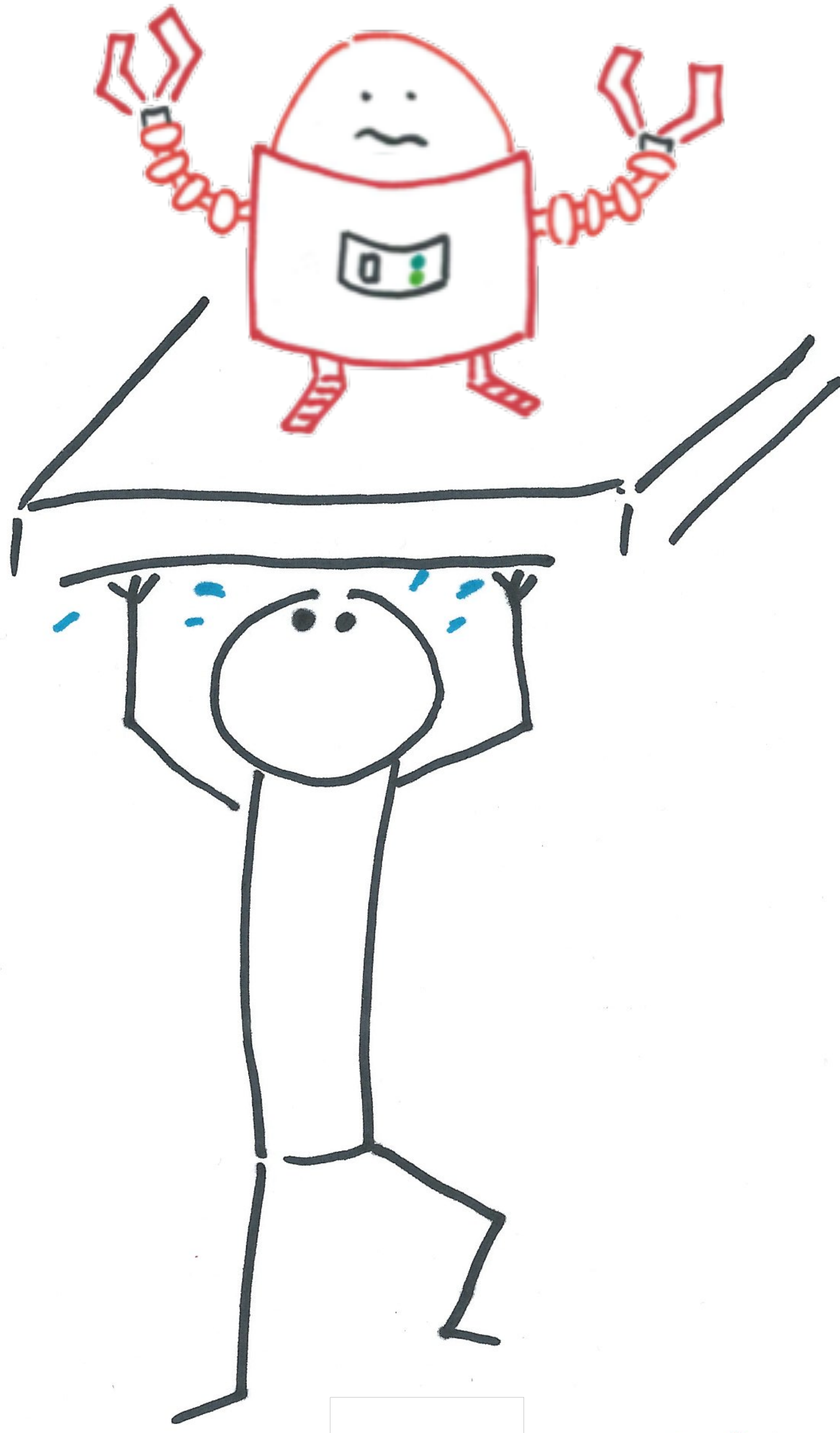


The Reality



The Reality

Think about
support.

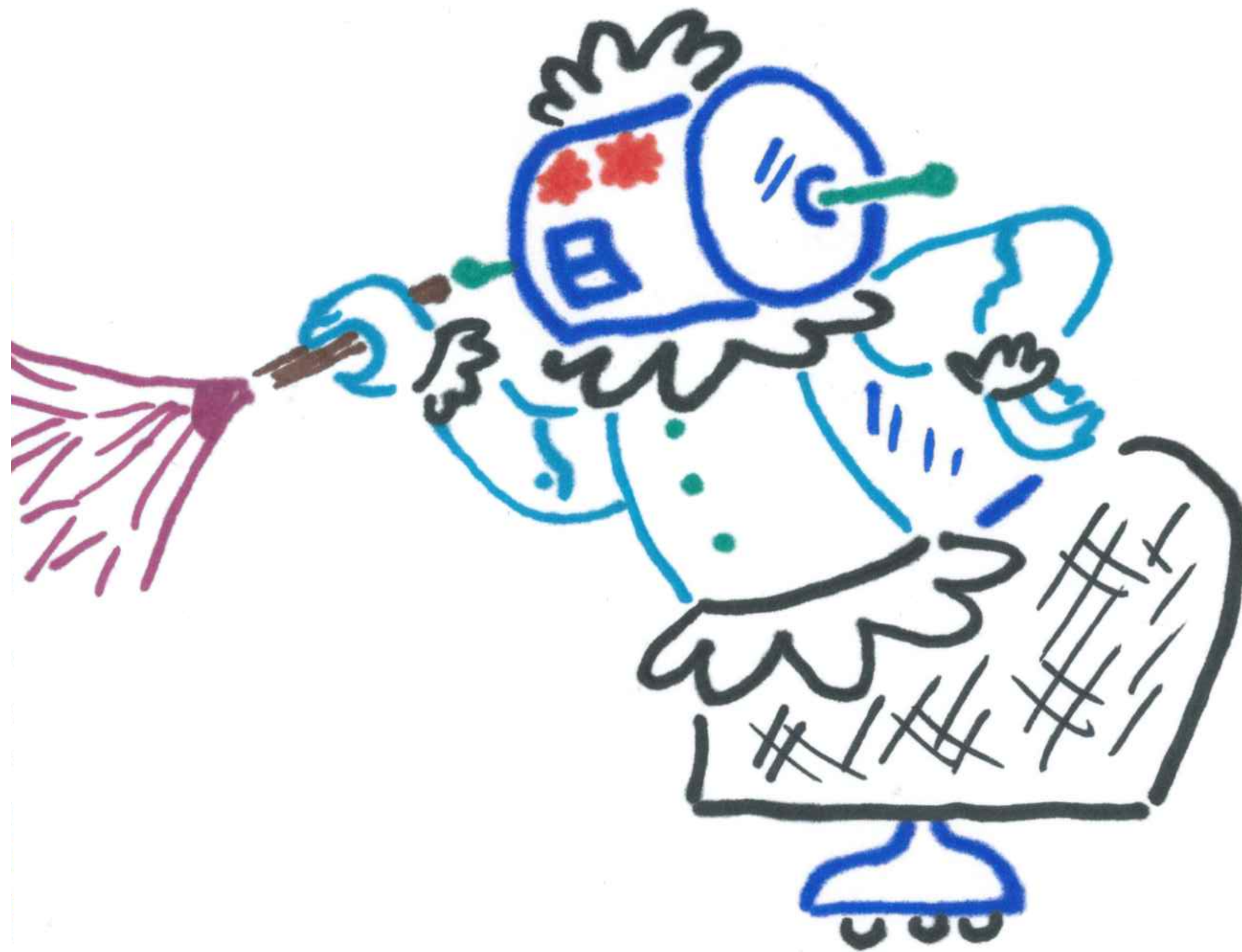


The Reality

Think about
support.
Think about
robustness.

example

Rosie





*Rosie ate
the world.*



*Rosie ate
the world.*

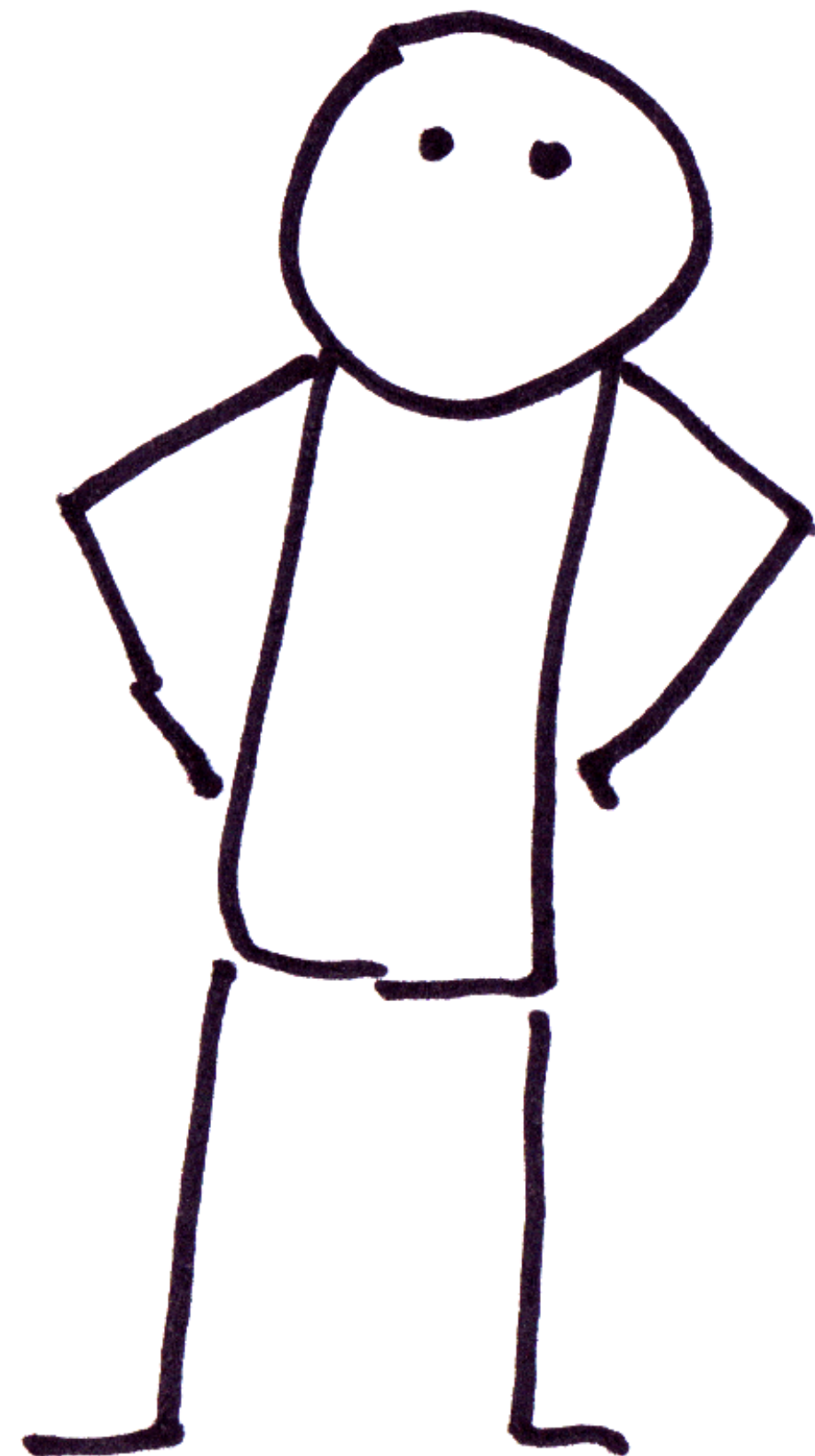
(Well, my corner of it.)



holly's automation principles

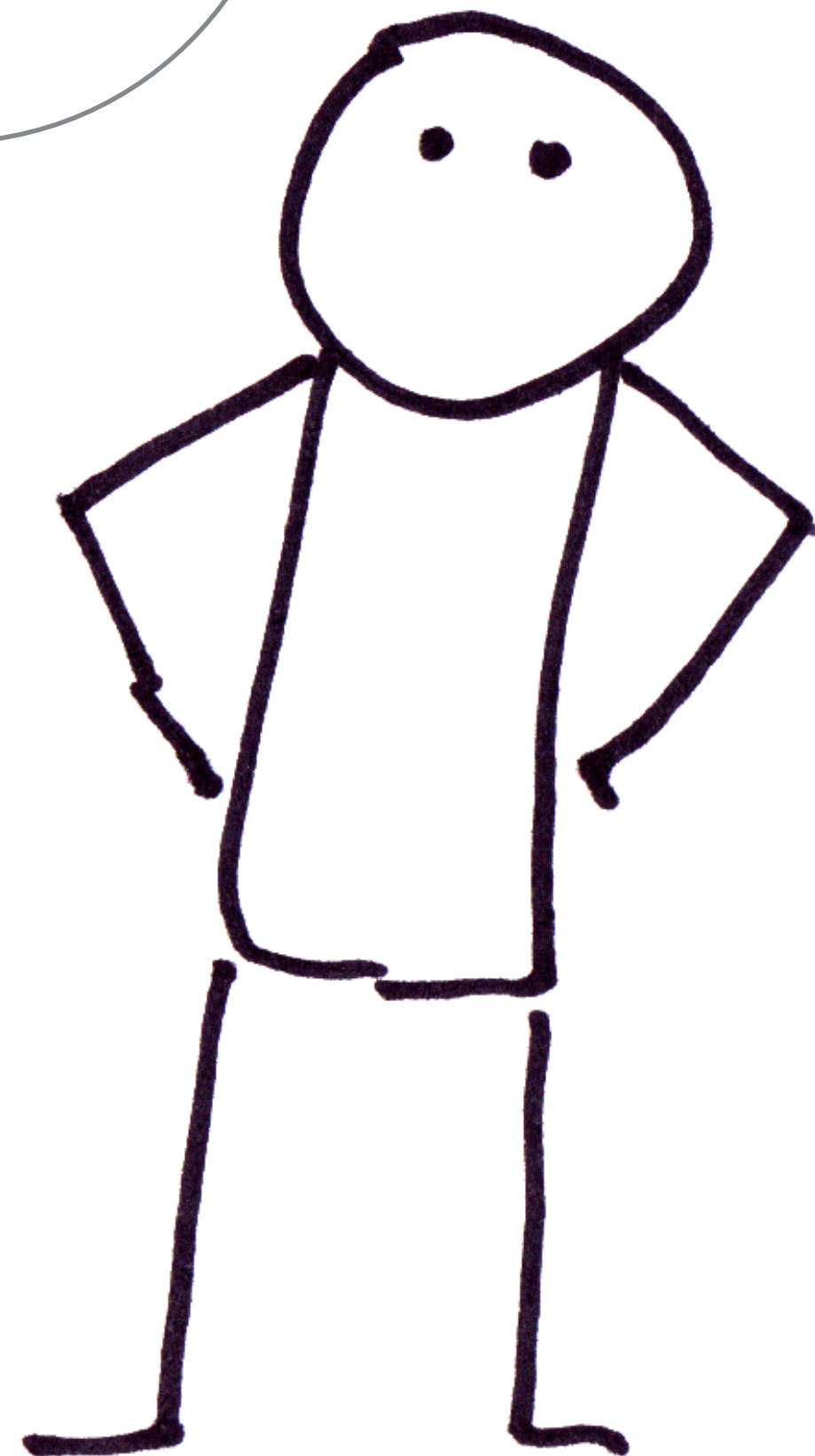
**Give hefty automations
adorable names**

Questions to ask *before* automating



Who can maintain
this automation?

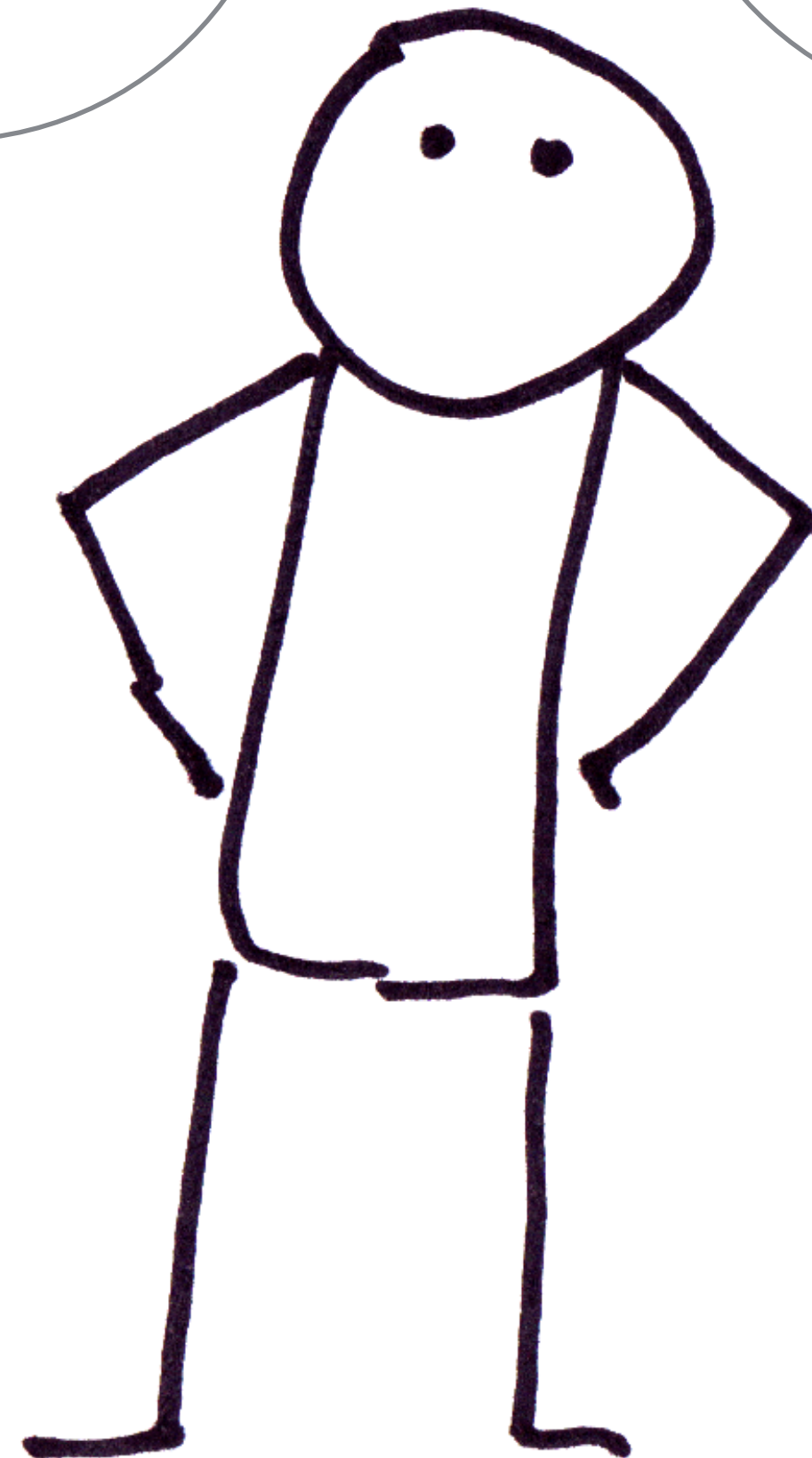
to ask *before*
mating



Who can maintain
this automation?

to as
mat

Who can
manage this
automation?



Who can maintain
this automation?

to as
mat

Who can
manage this
automation?

How much
will it cost?



Who can maintain
this automation?

to as
mat

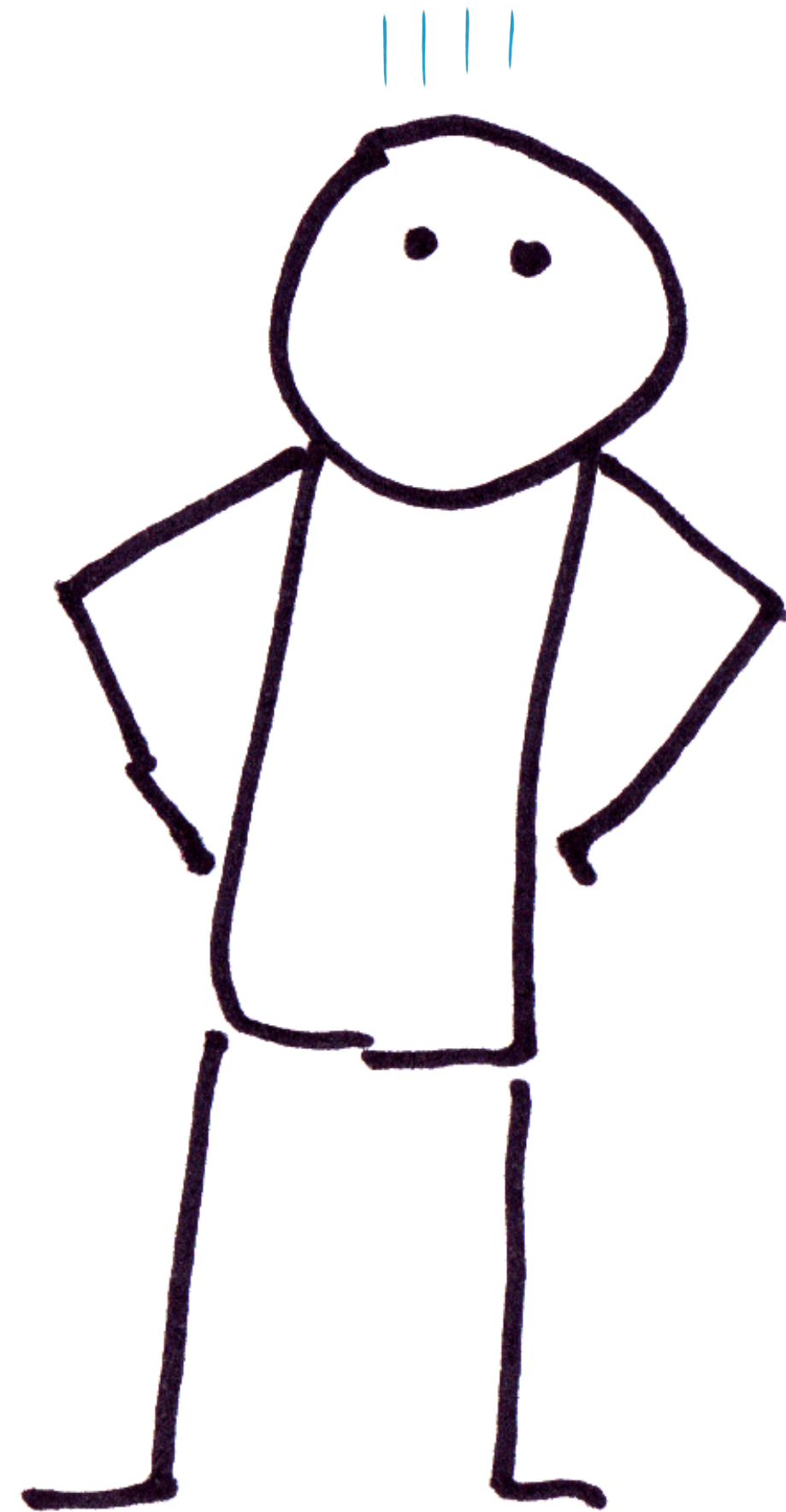
Who can
manage this
automation?

How much
will it cost?



Will it be robust?
What if things
change?

Checkpoint during automation



How do I define
success?

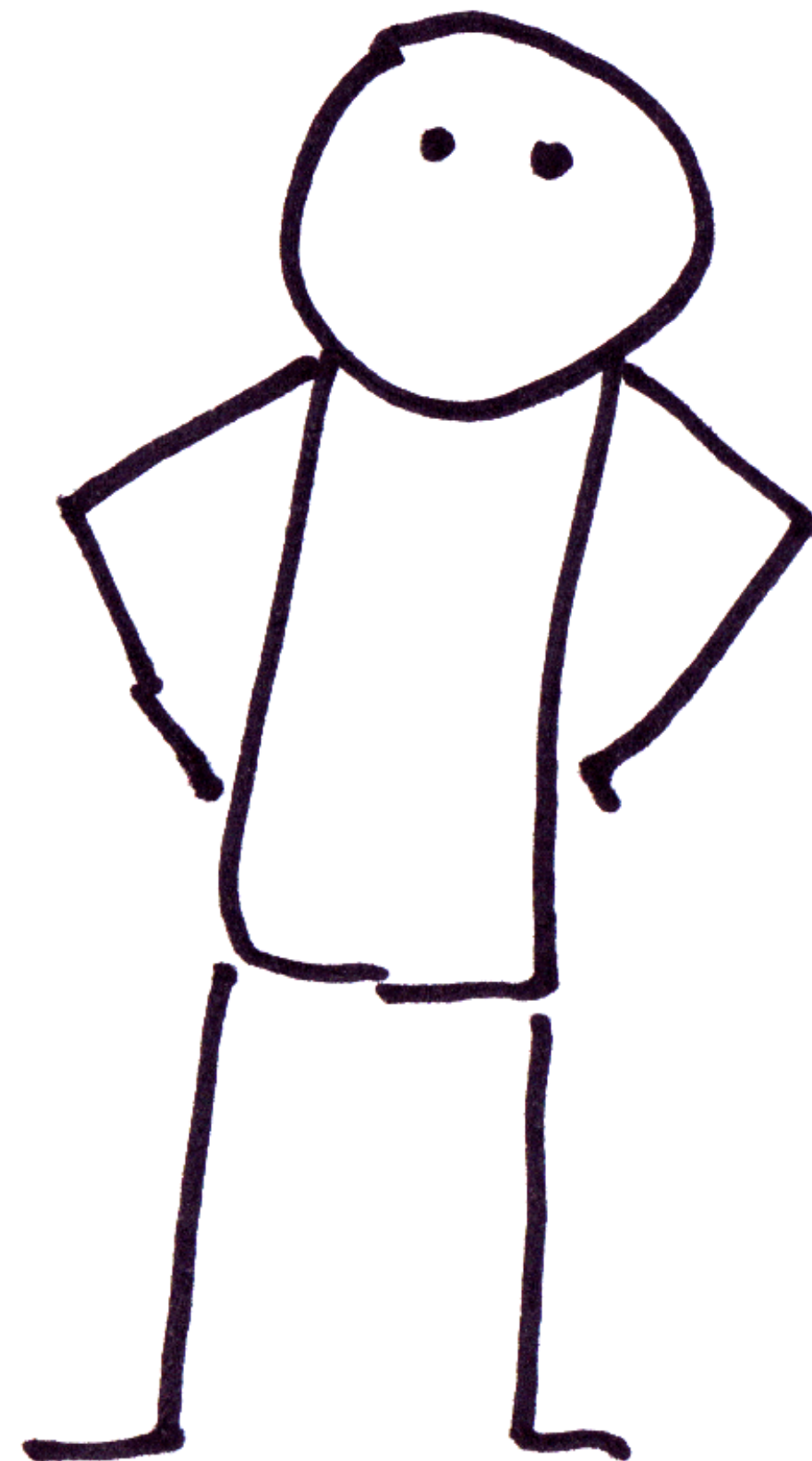
point during
omation



How do I define
success?

point
omat

Have I got
completion
criteria?

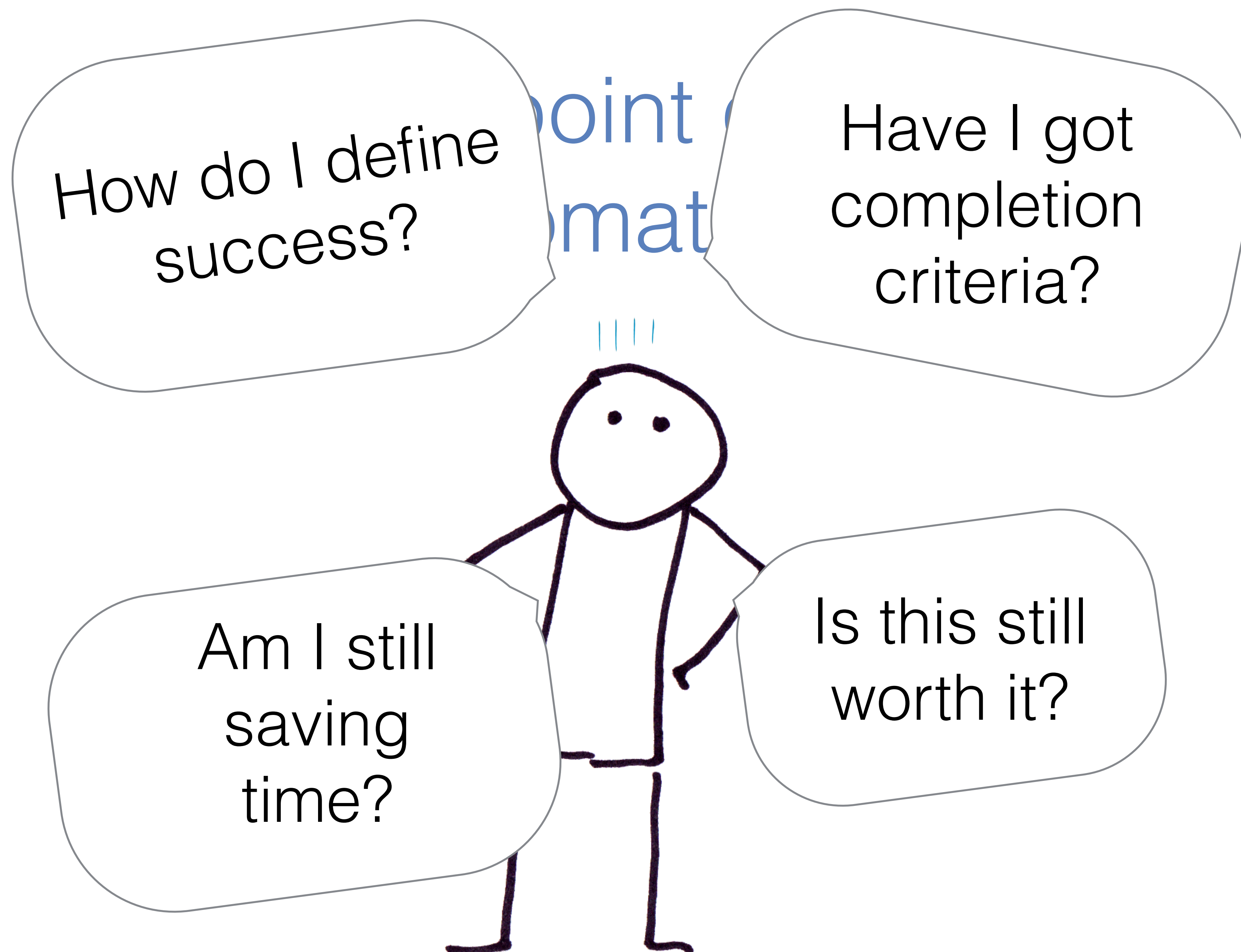


How do I define
success?

point
omat

Have I got
completion
criteria?

Am I still
saving
time?





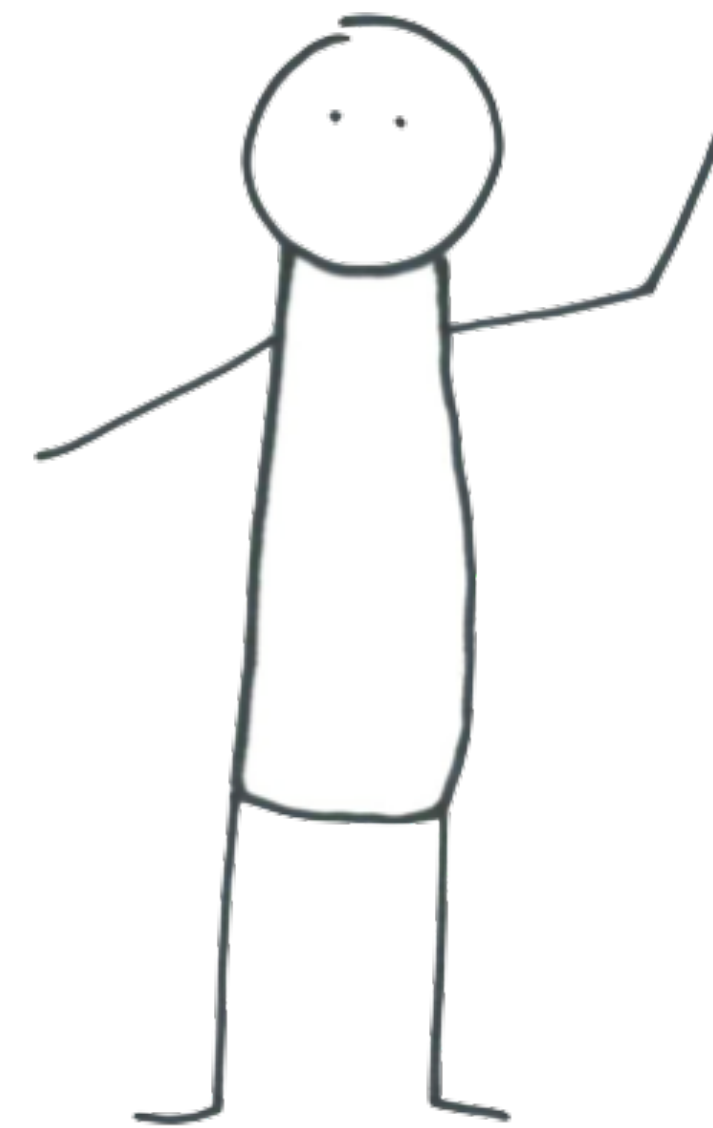
holly's automation principles

Don't Go Insane.

Remember the bus

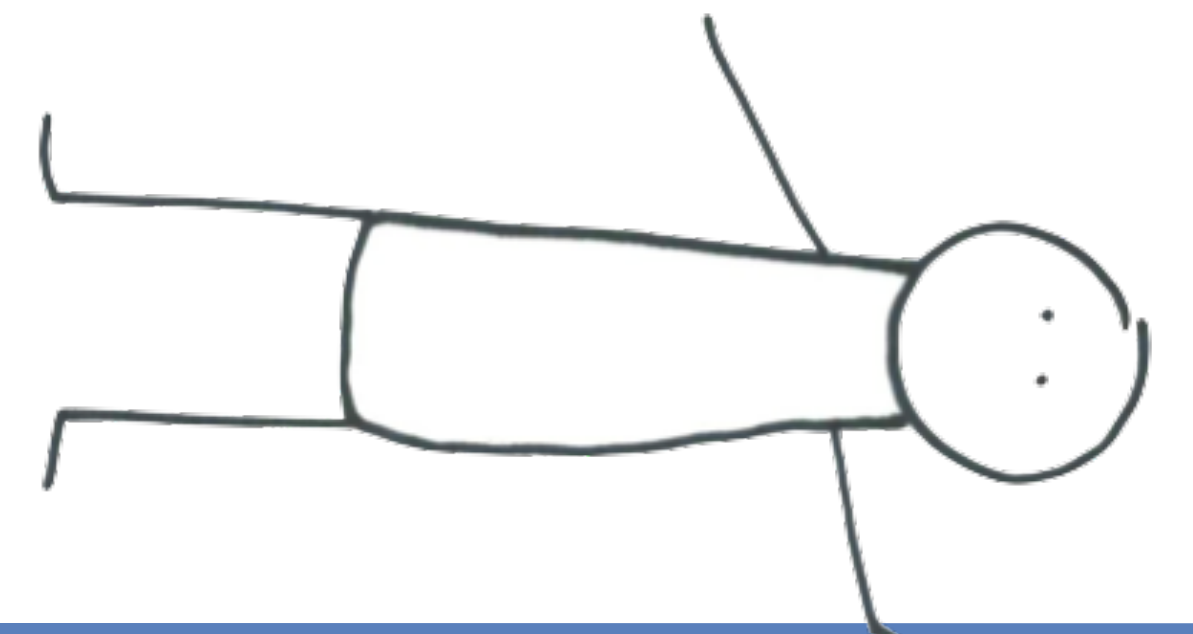
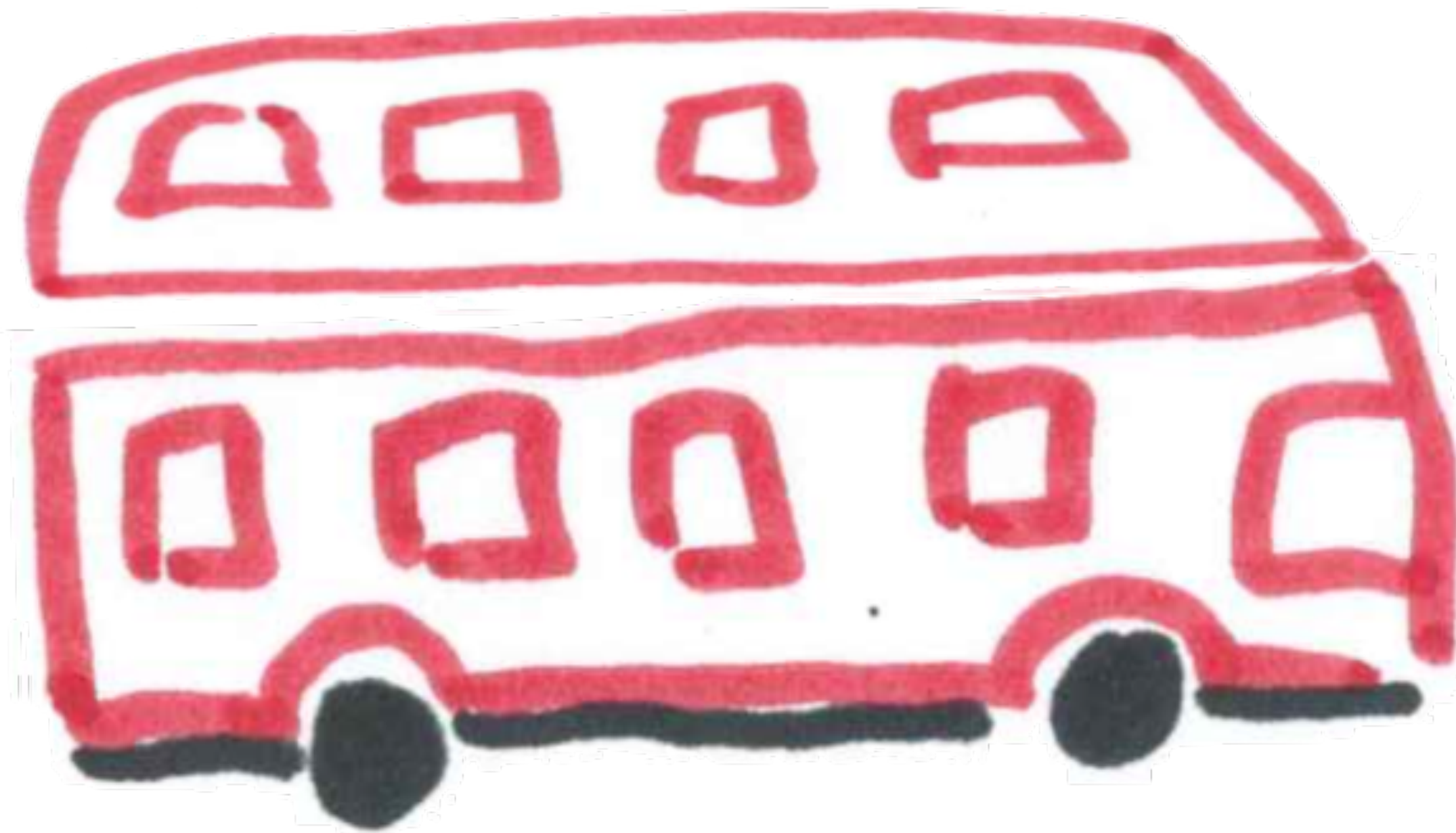
Remember the bus

A clever automation isn't so clever if only one person understands it...



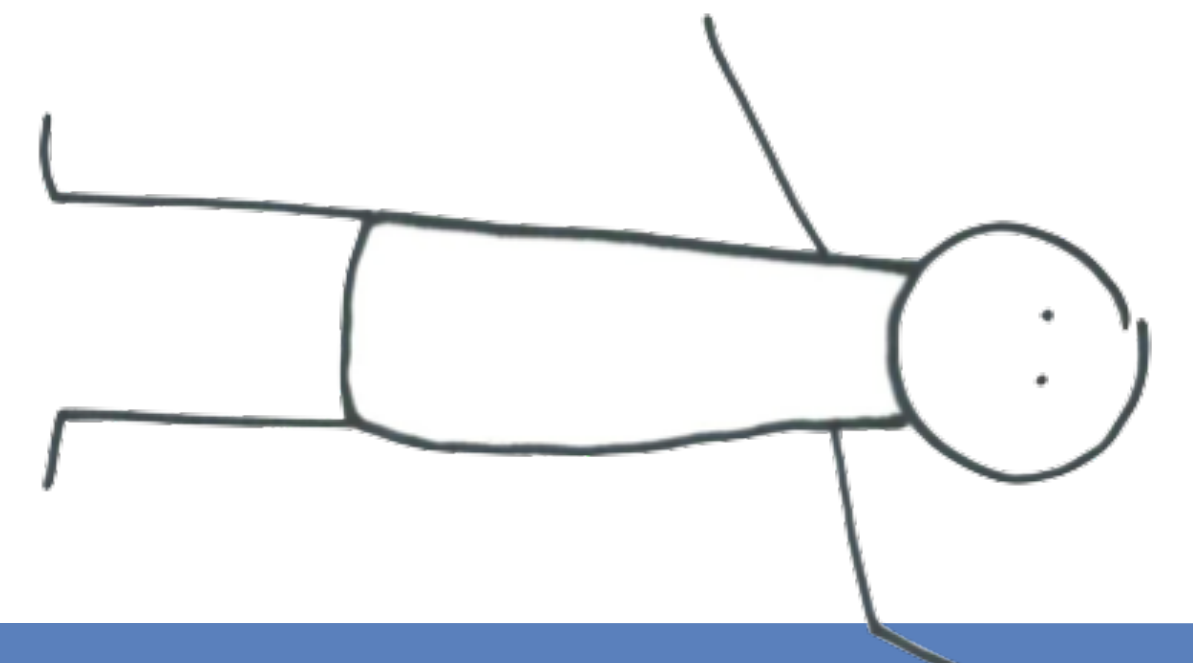
Remember the bus

A clever automation isn't so clever if only one person understands it...

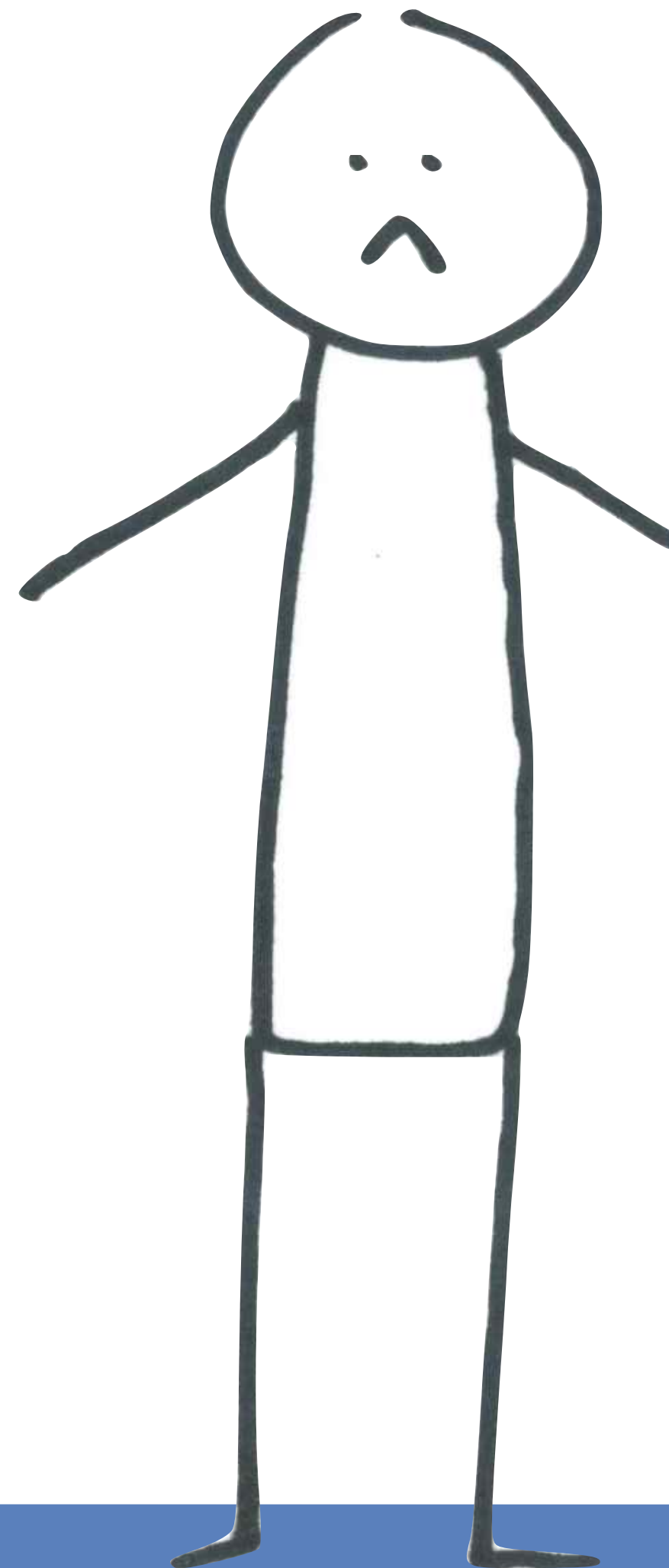


Remember the bus

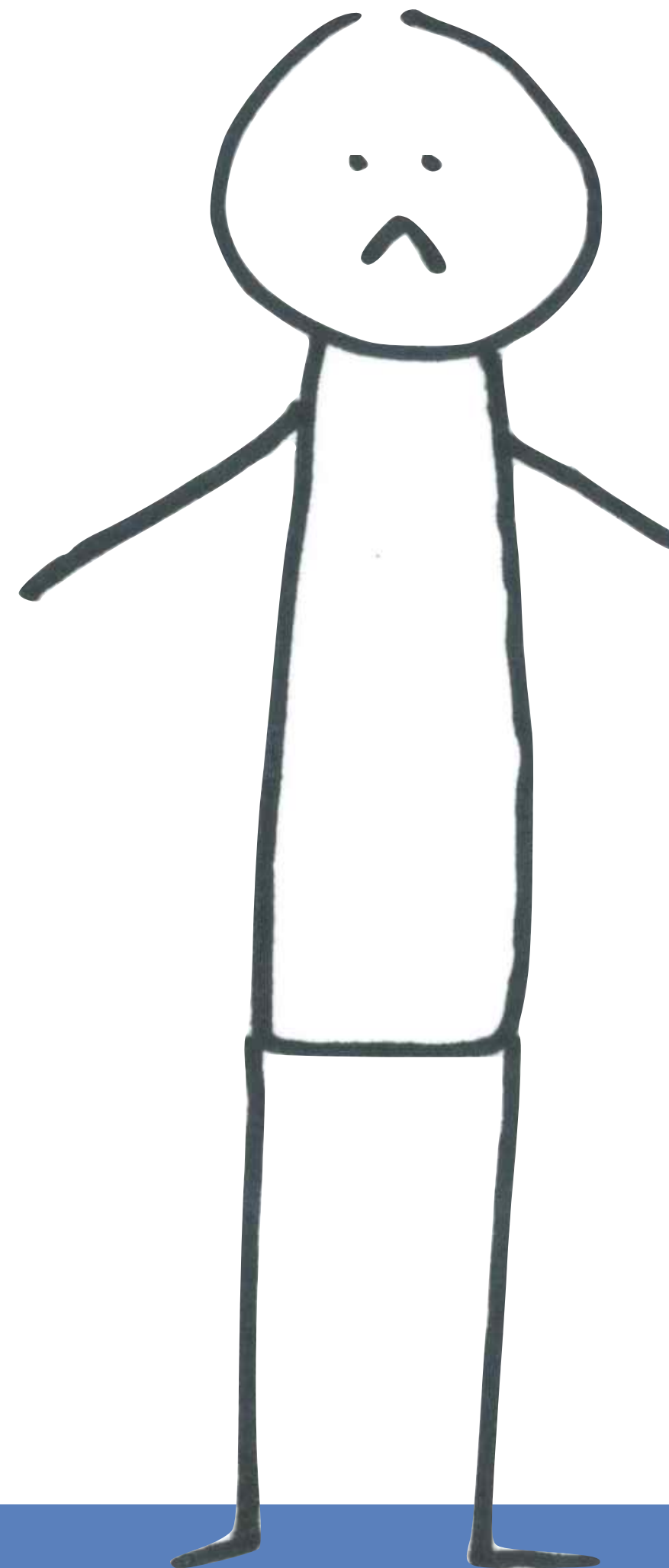
A clever automation isn't so clever if only
one person understands it...
... and they get hit by a bus.



Why *not* automate

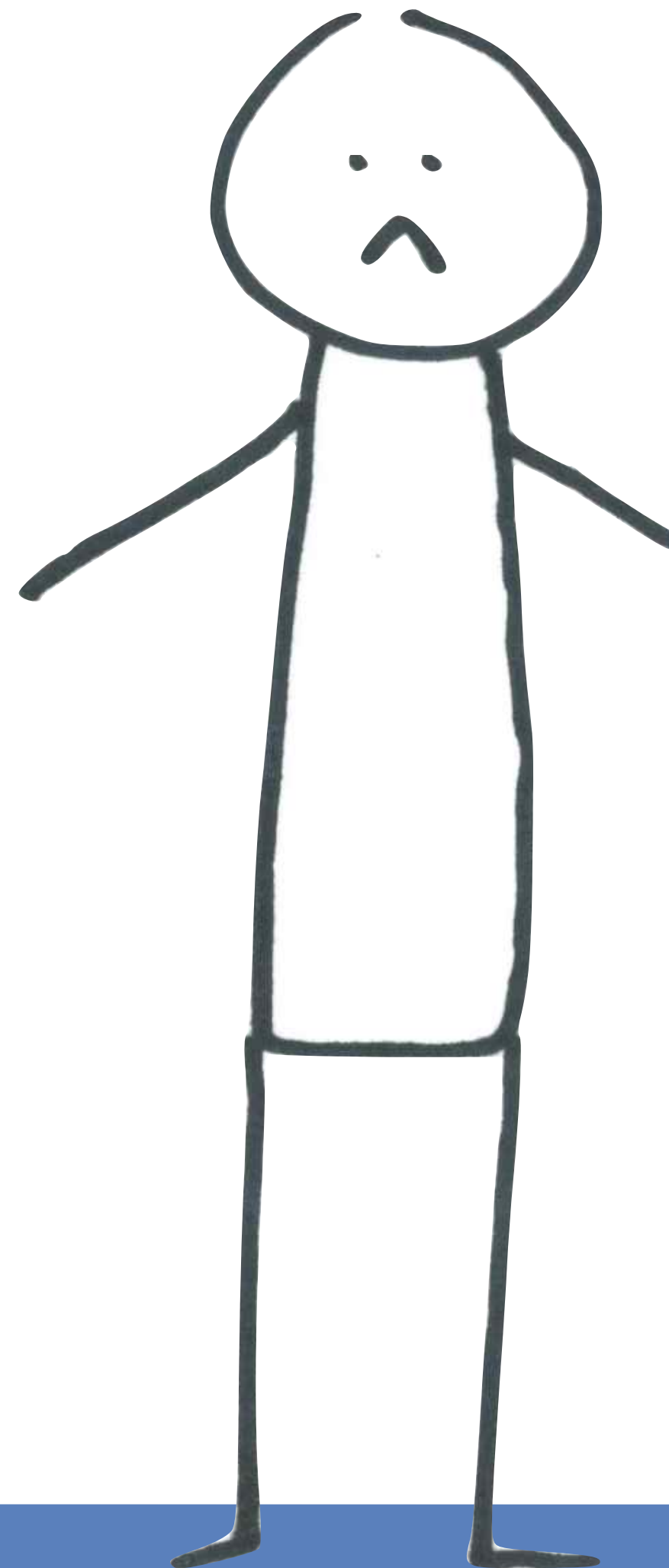


Why *not* automate



Should I automate this process...

Why *not* automate



Should I automate this process...

... or should I *change* it?

The dumbness problem

The dumbness problem

It's dumb to automate dumb things ...

The dumbness problem

It's dumb to automate dumb things ...

... and ...

The dumbness problem

It's dumb to automate dumb things ...

... and ...

... Automation allows you to do dumb things at a greater speed

example

Defect screening

Functional Area: *

Severity: *

Priority:

Tags :

Rosie

Unassigned

Must

✓ Should

Could

Can't



holly's automation principles

**Ask questions before
automatically automating
things which don't
actually need to be done.**

Why **not** automate

Why **not** automate



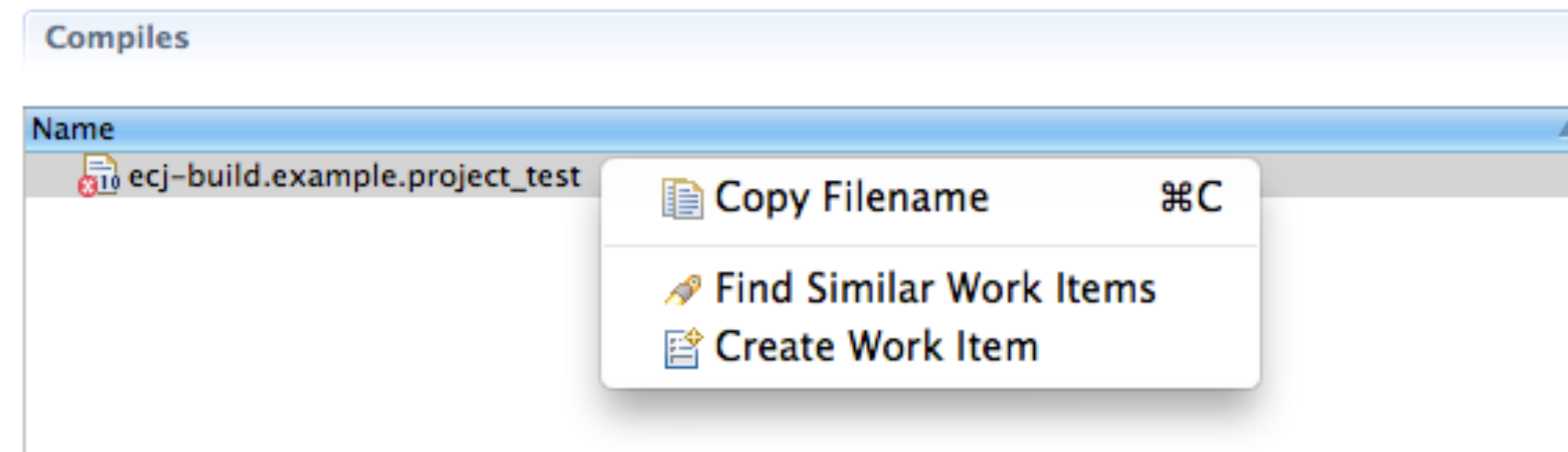
Why **not** automate

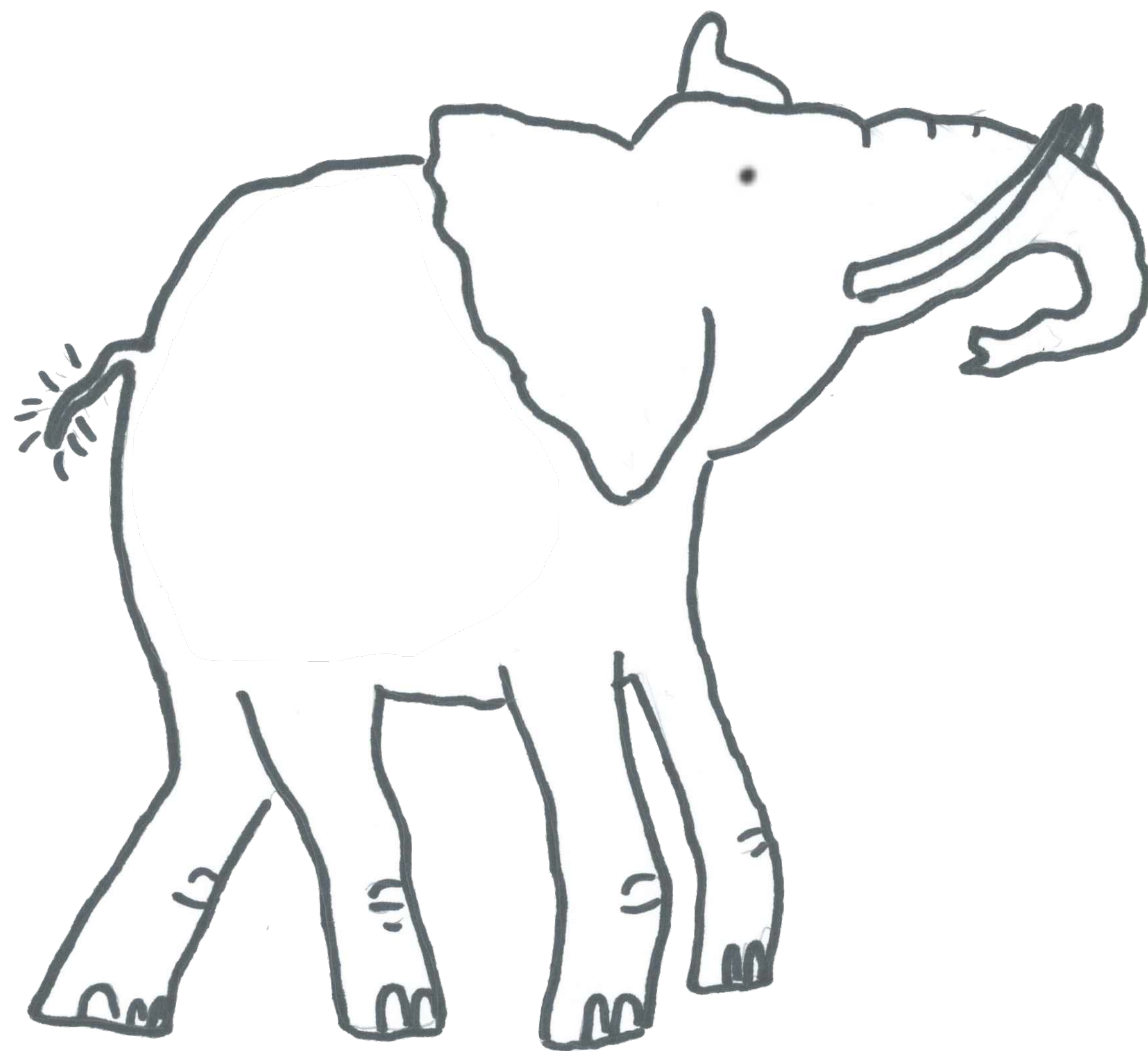
Computers
don't always
get it right.



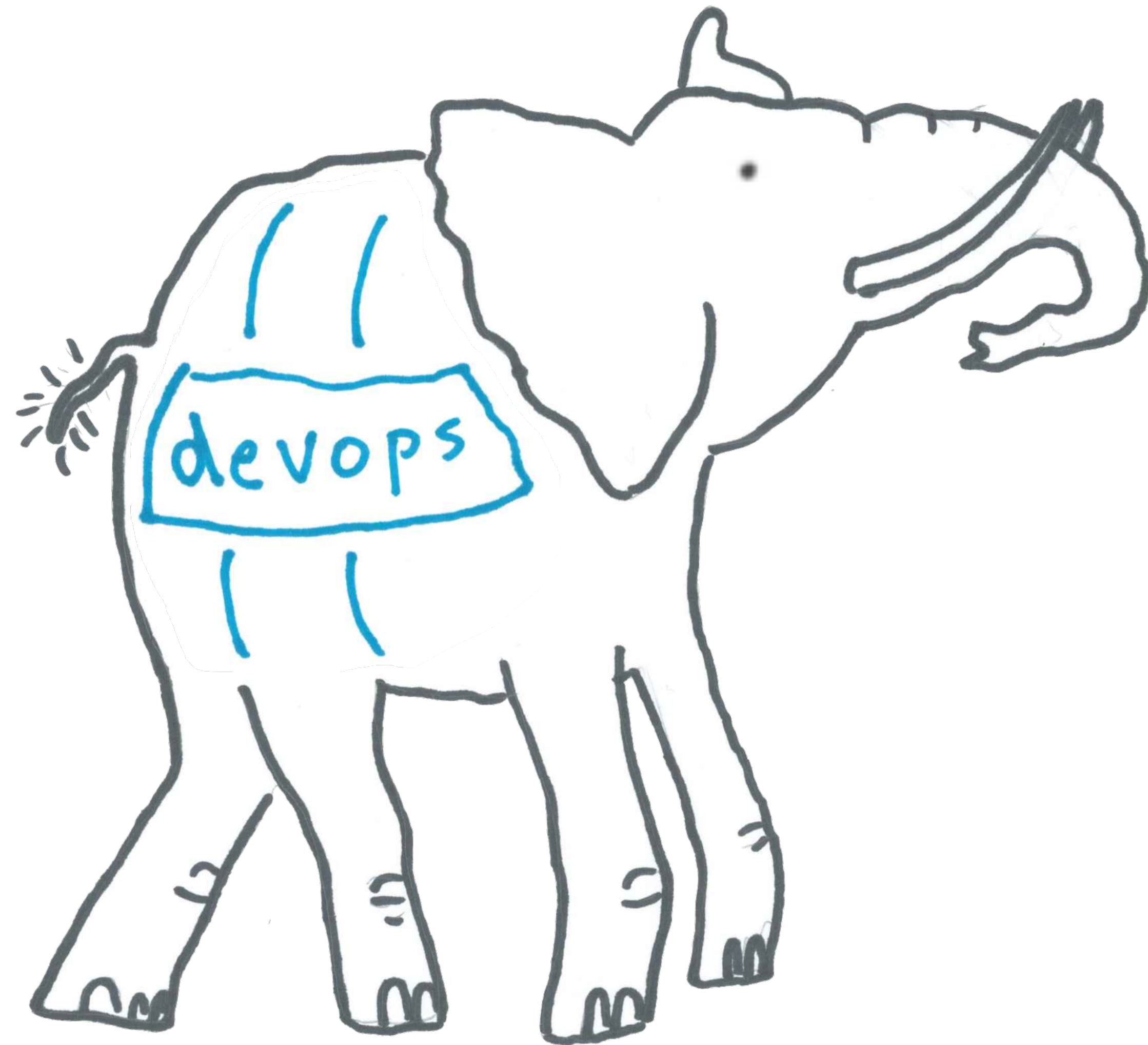
example

Build monitoring





DevOps





IBM Bluemix Garage Method

HOME

Innovate. Disrupt. Transform. Fast.
@Enterprise Scale

Combine industry best practices on Design Thinking,
Lean Startup, Agile Development, DevOps, and Cloud
to build and deliver innovative solutions.

Transform your organization



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www.ibm.com/devops/method

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IBM Bluemix Garage Method

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Innovate. Disrupt. Transform. Fast.
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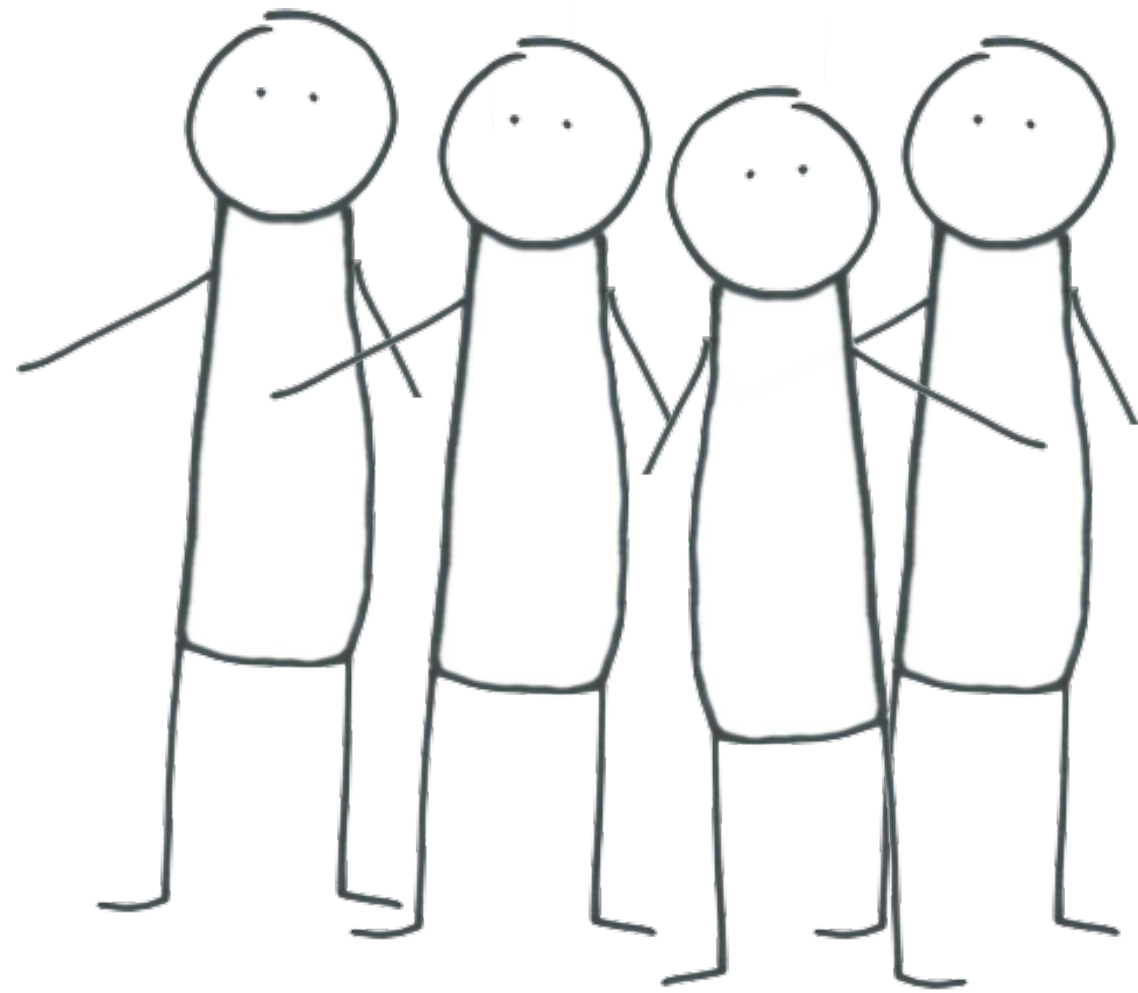
Combine industry best practices on Design Thinking,
Lean Startup, Agile Development, DevOps, and Cloud
to build and deliver innovative solutions.

Transform your organization

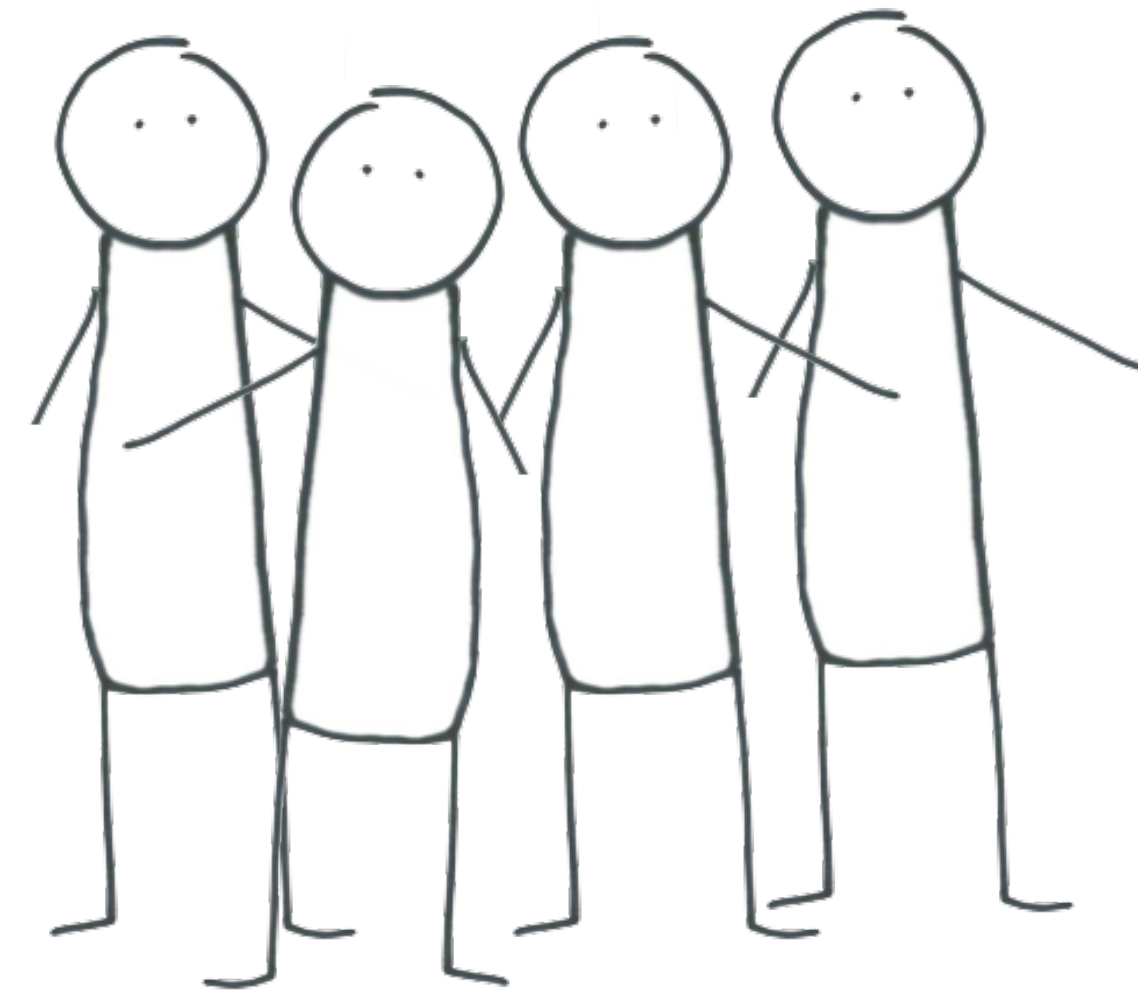
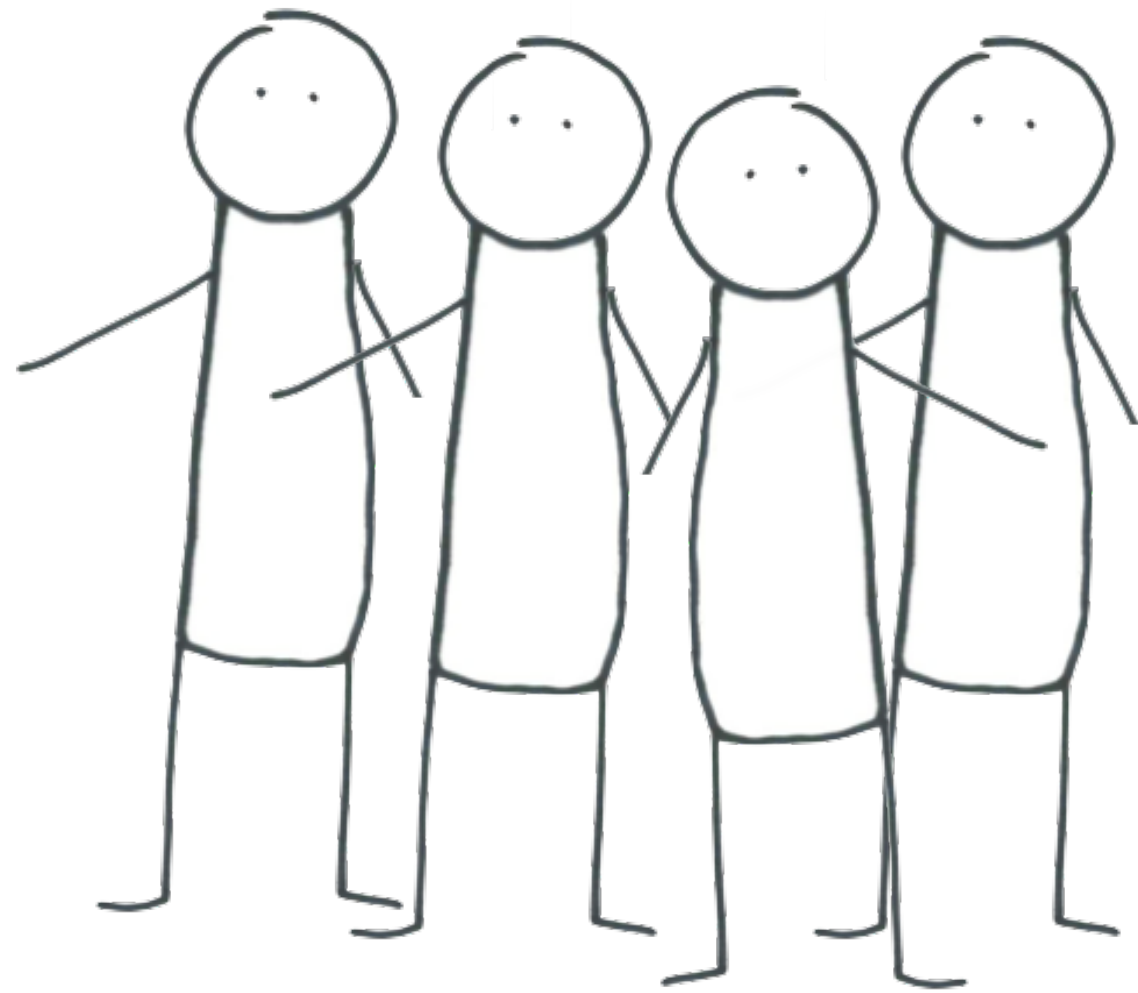
What **is** DevOps?

Old way

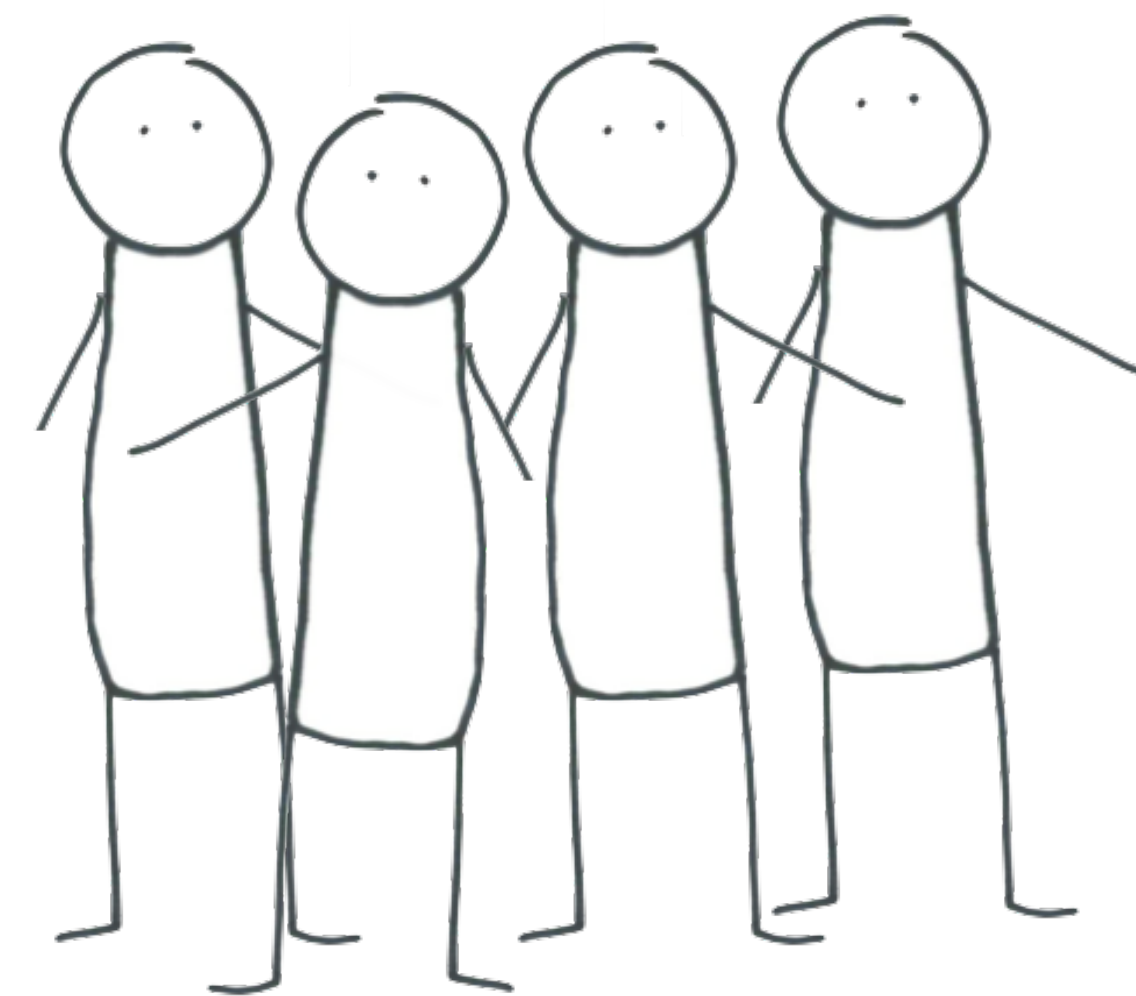
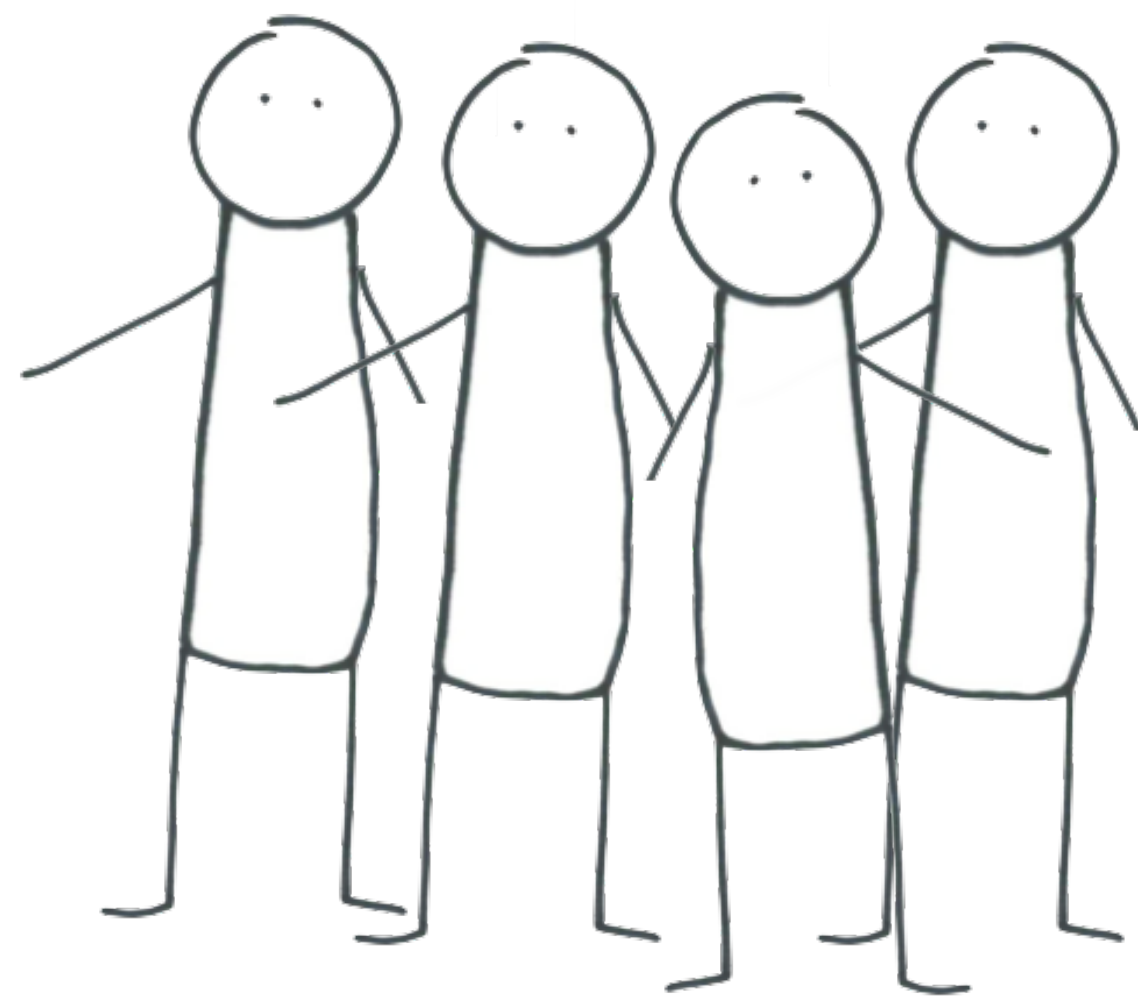
Old way



Old way

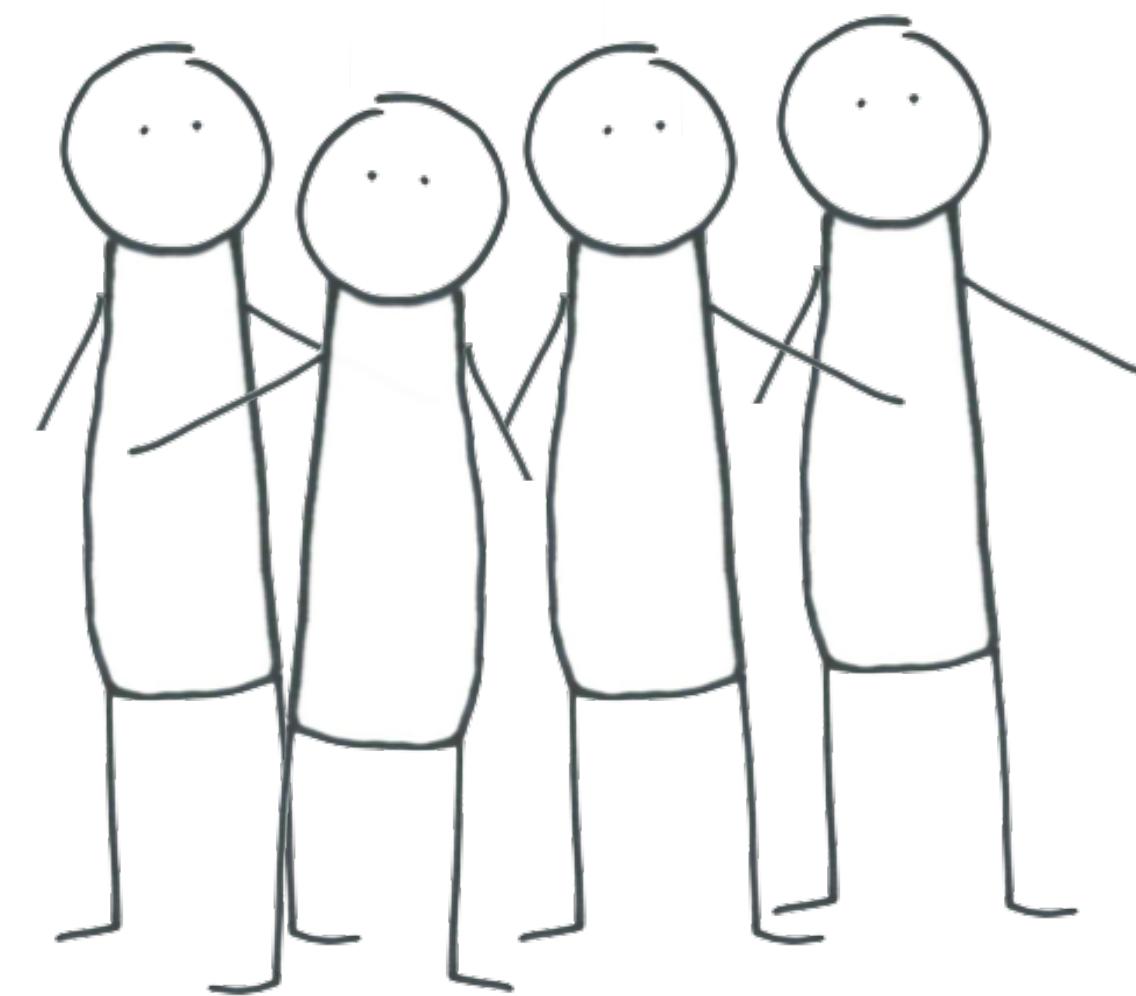
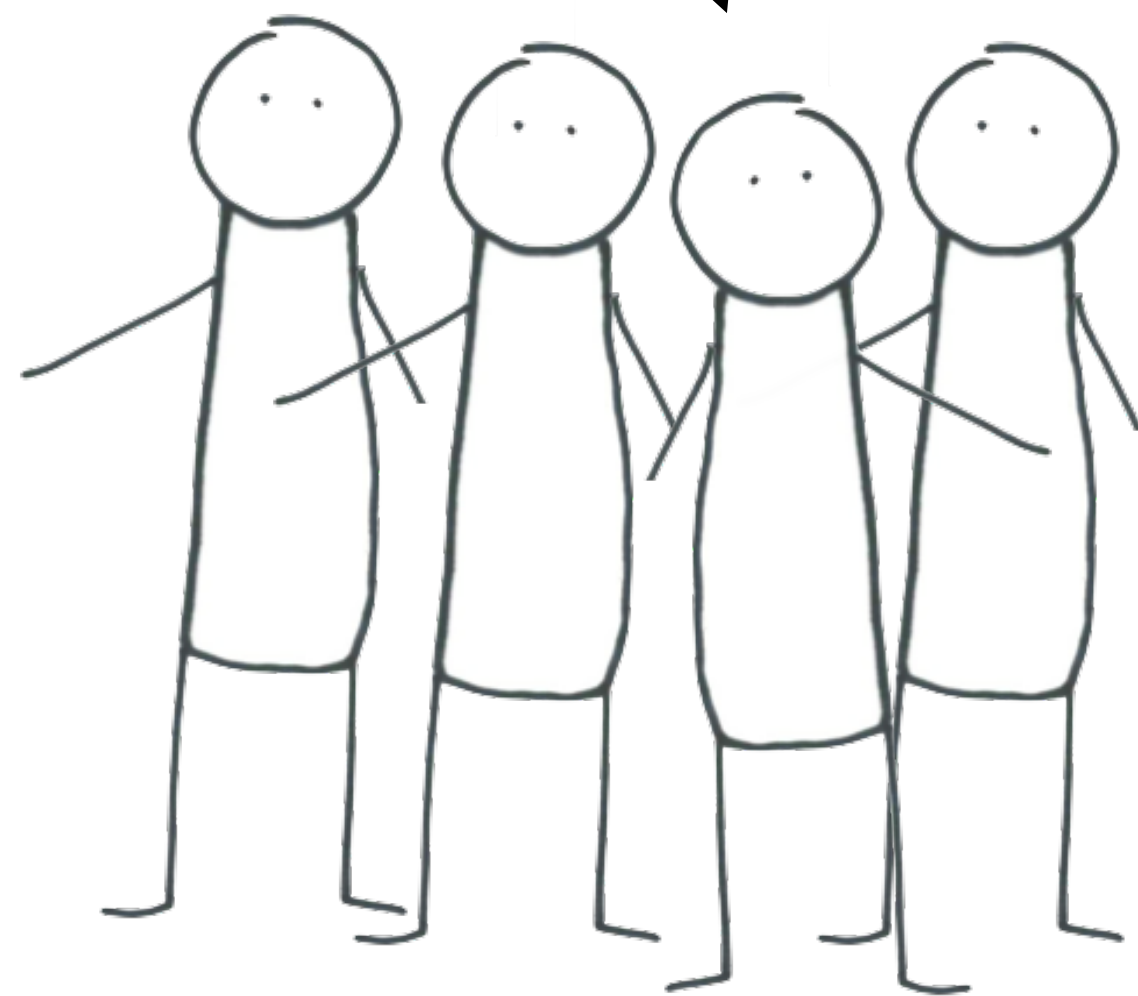


Old way



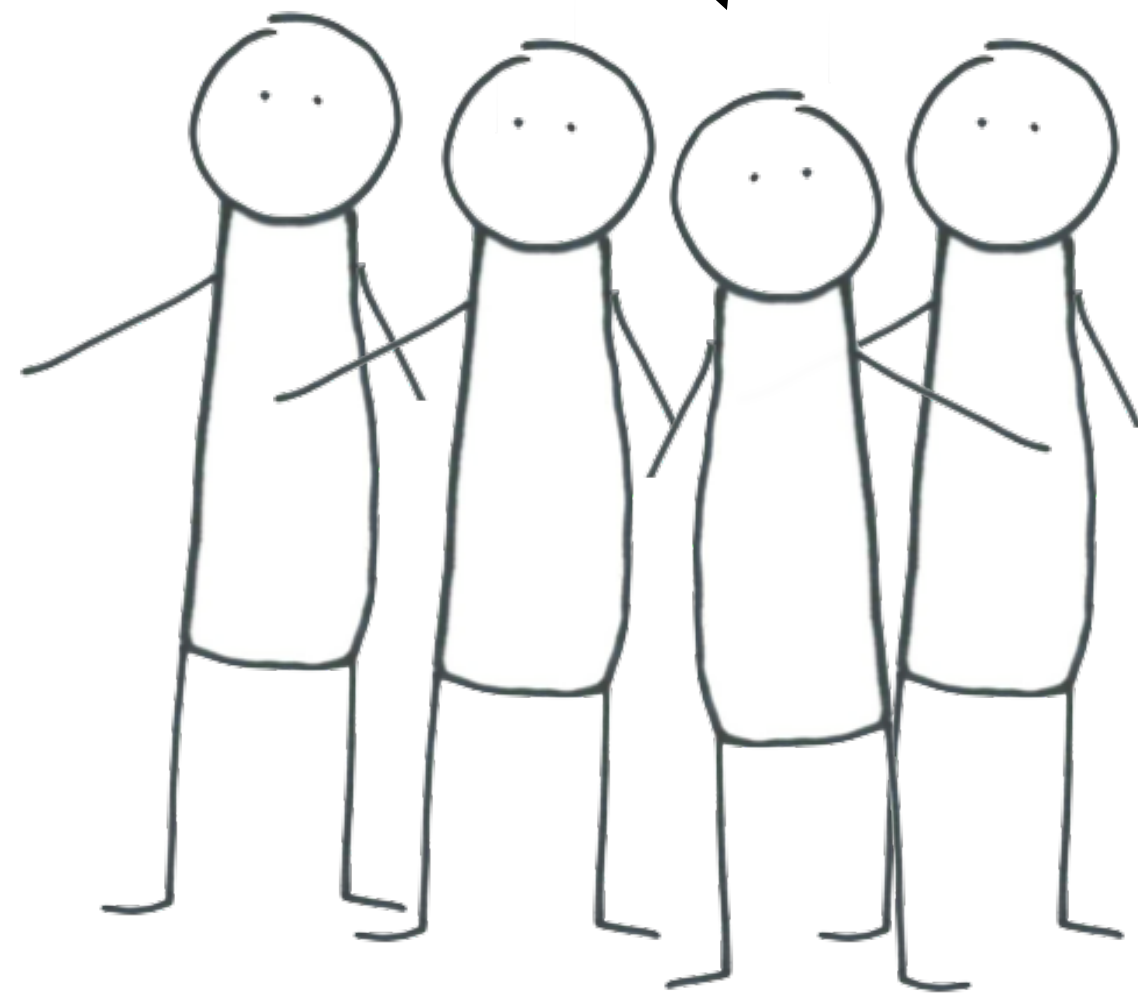
Old way

People who break stuff

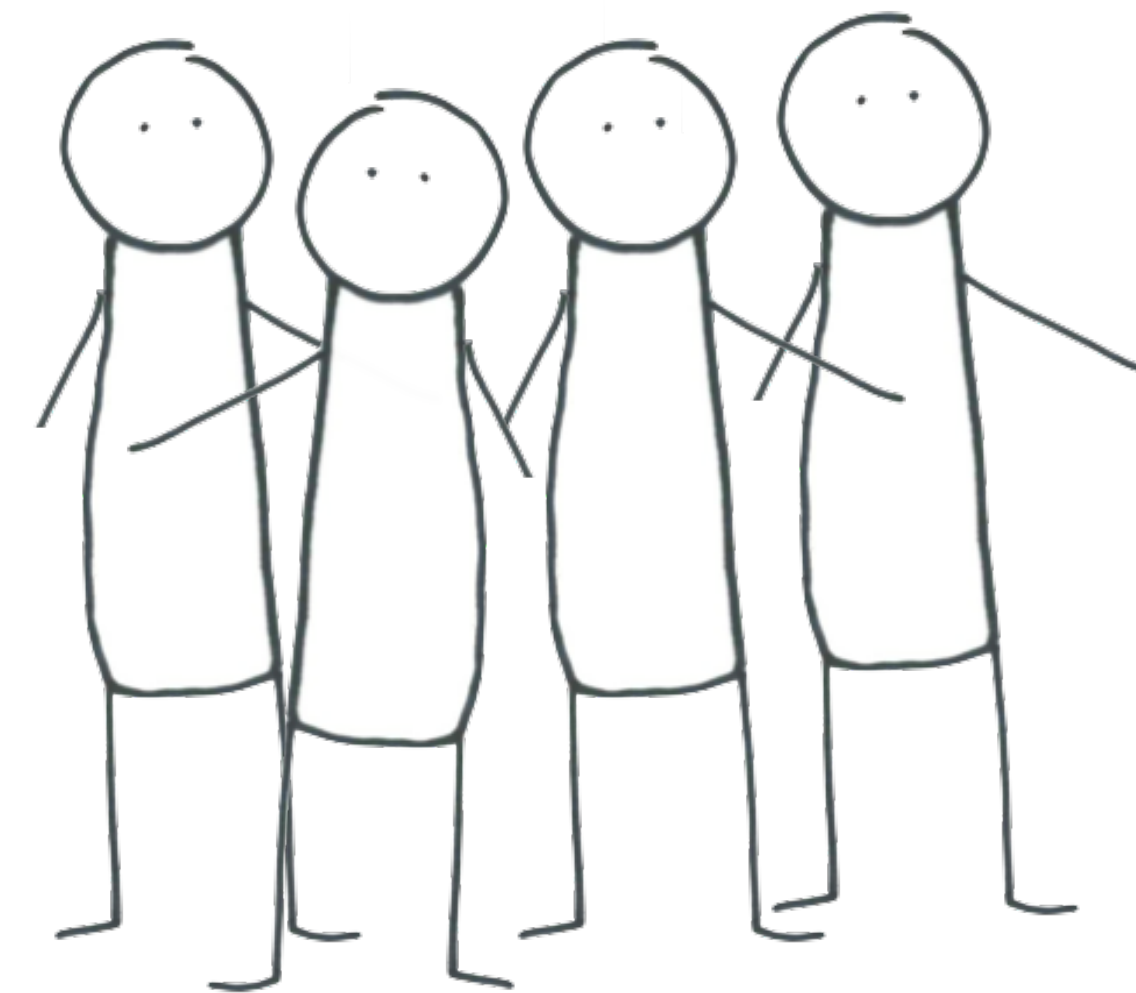


Old way

People who break stuff

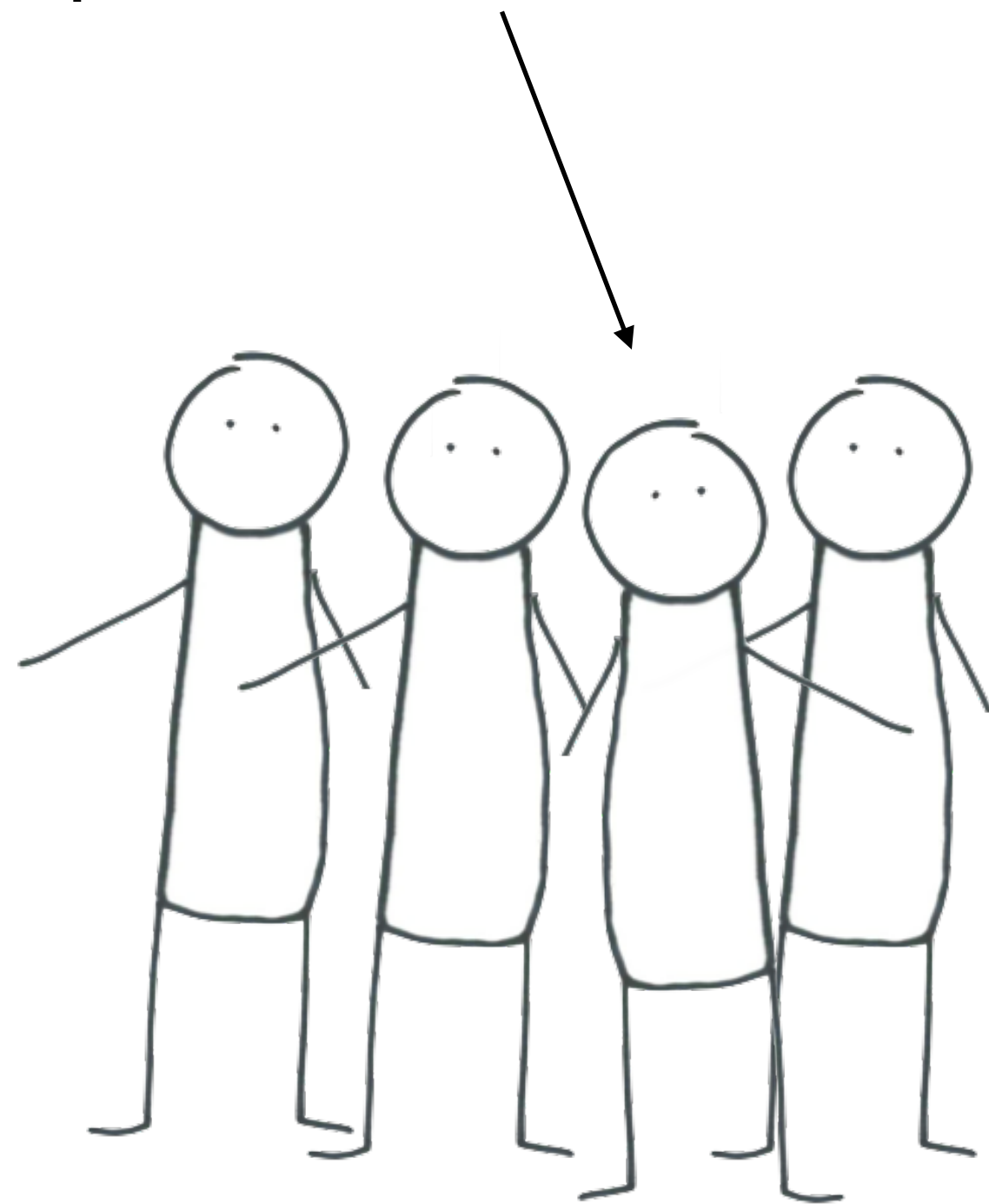


“developers”



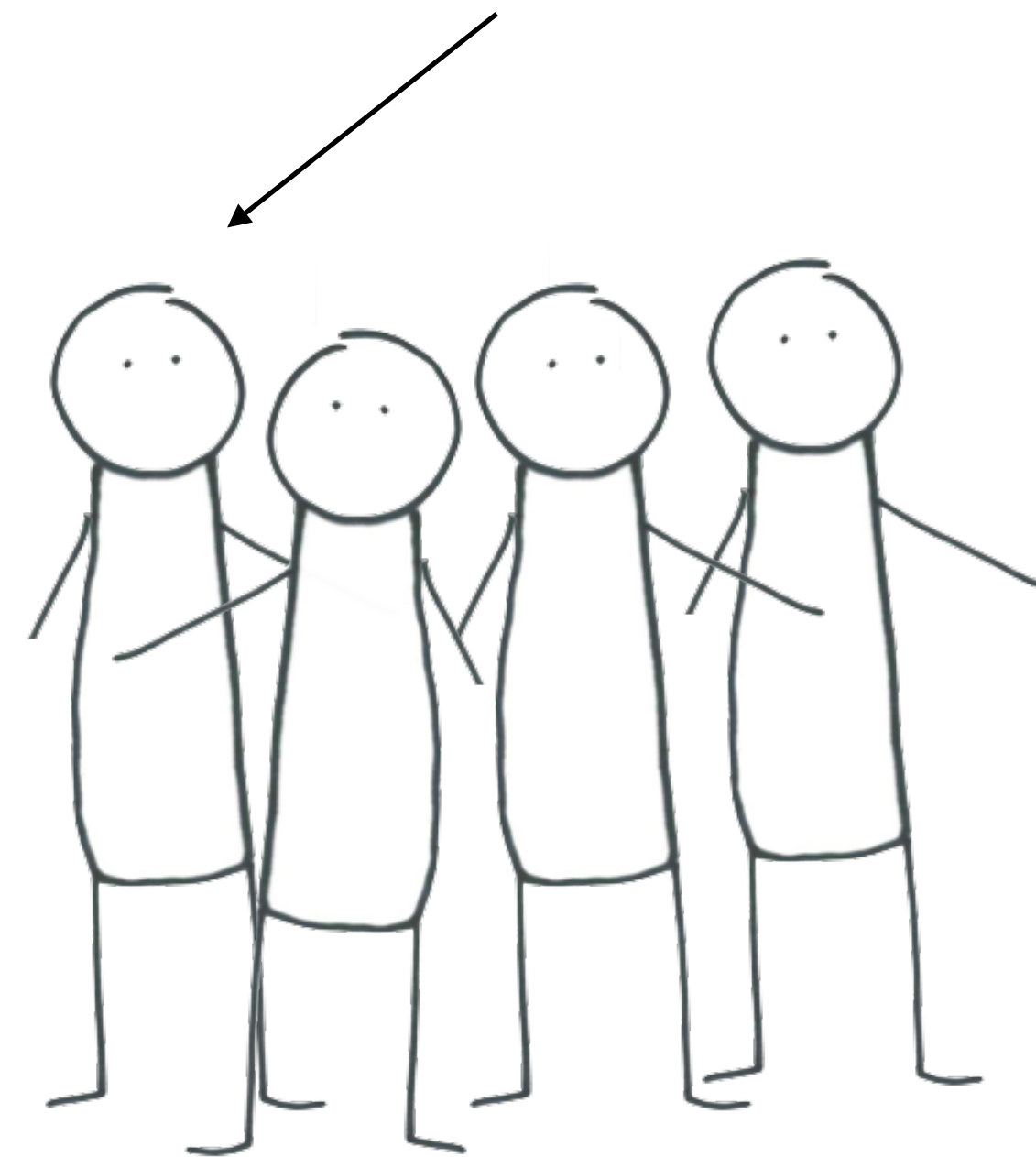
Old way

People who break stuff



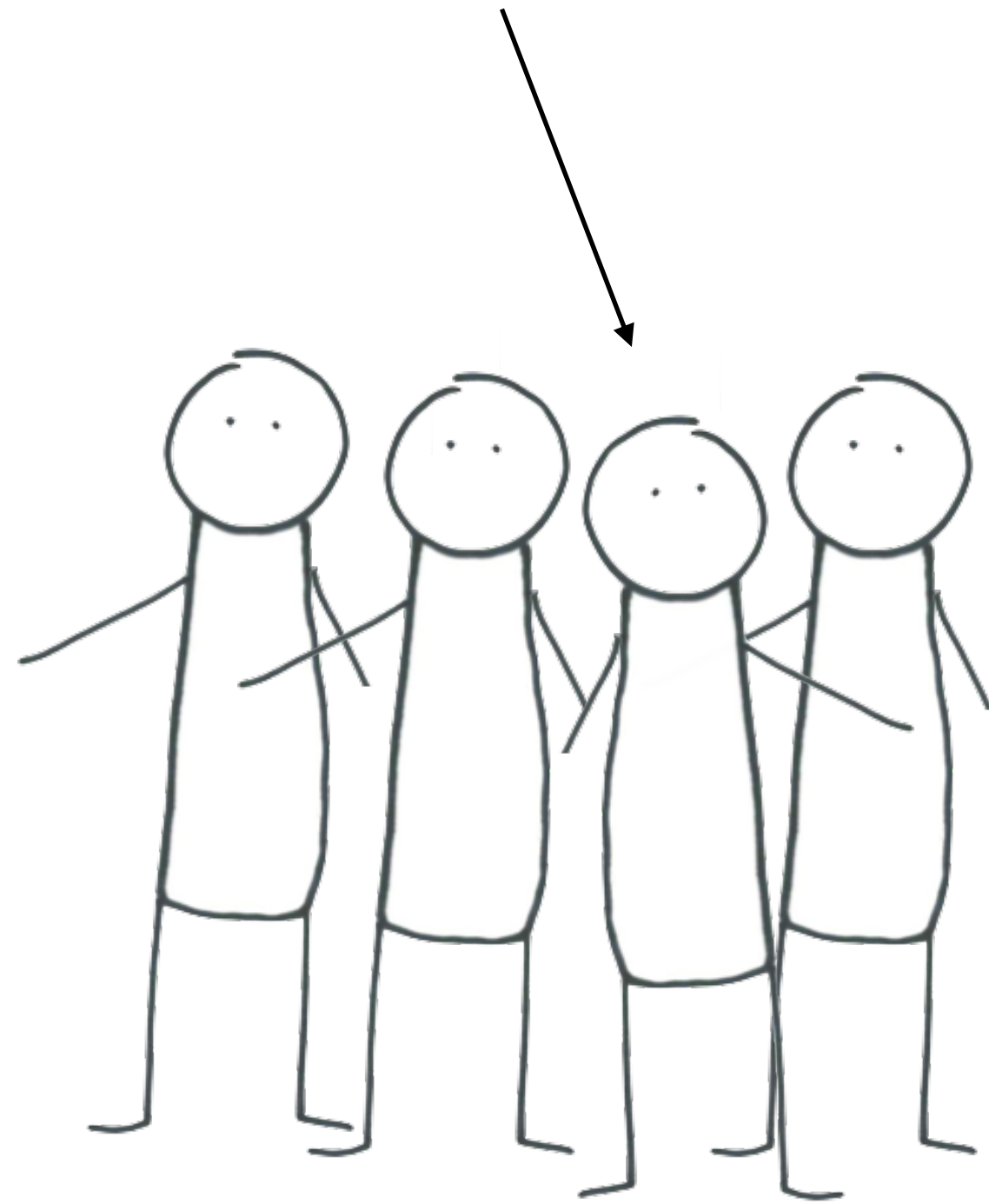
“developers”

People who deal with
consequences



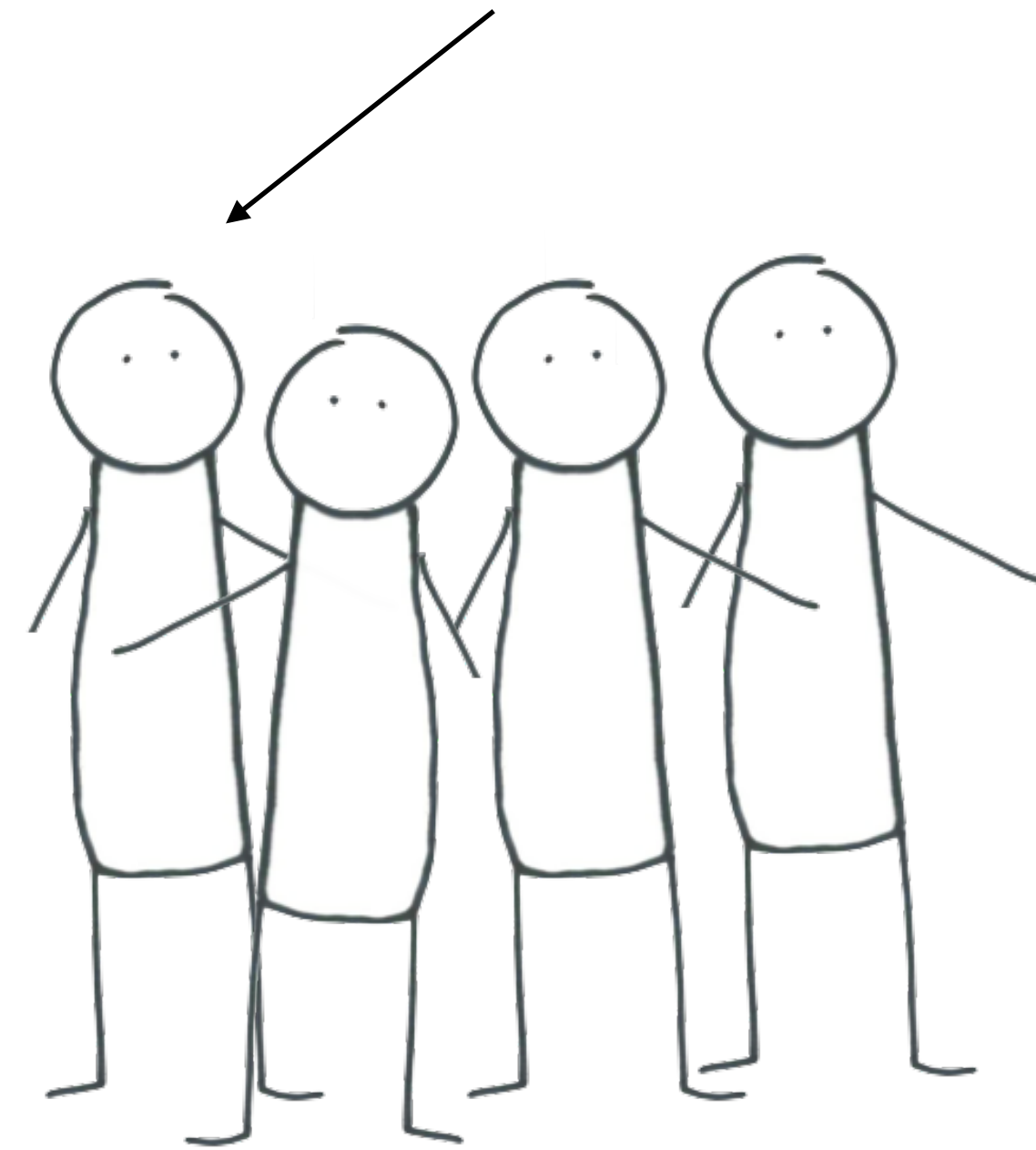
Old way

People who break stuff



“developers”

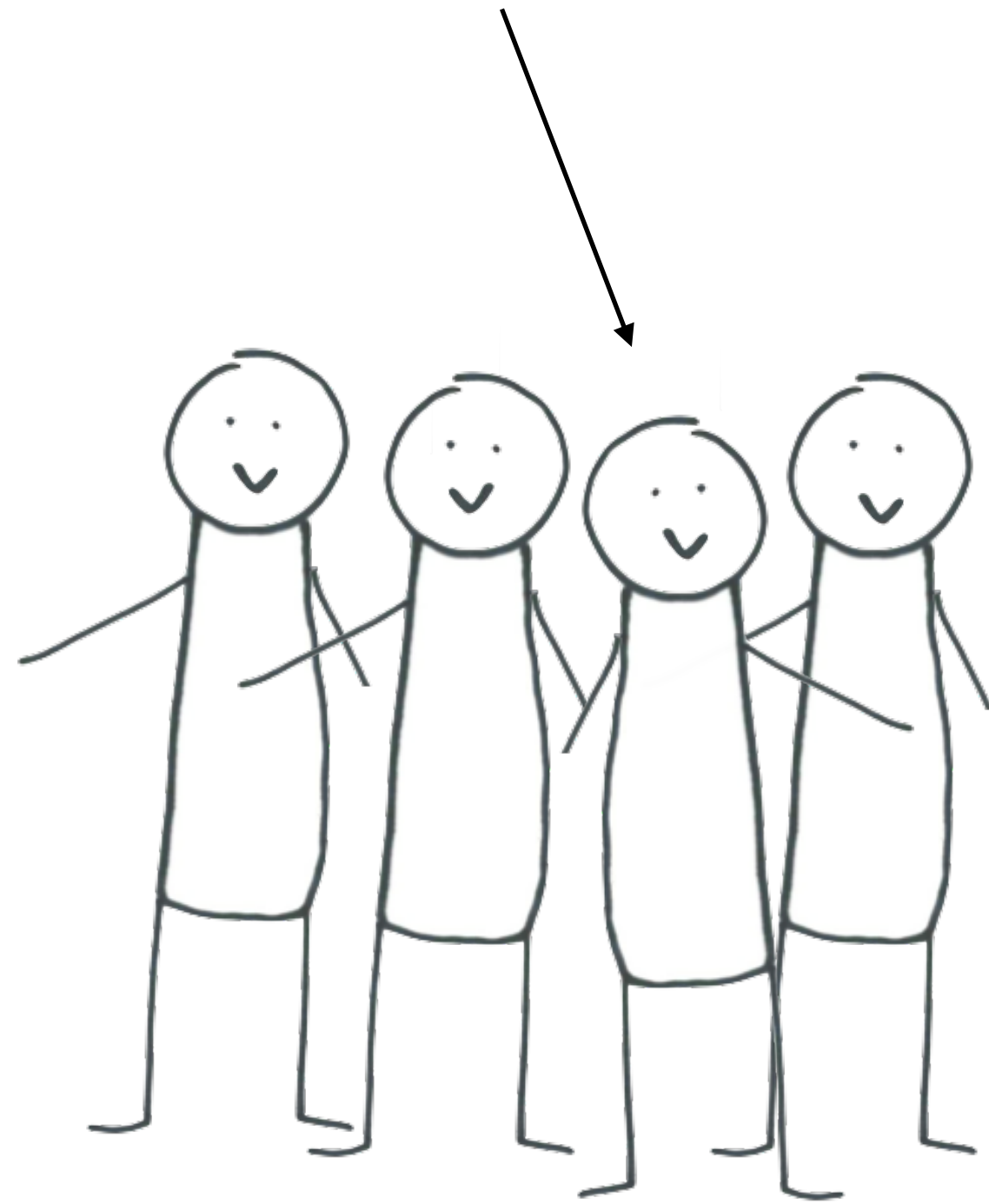
People who deal with
consequences



“ops team”

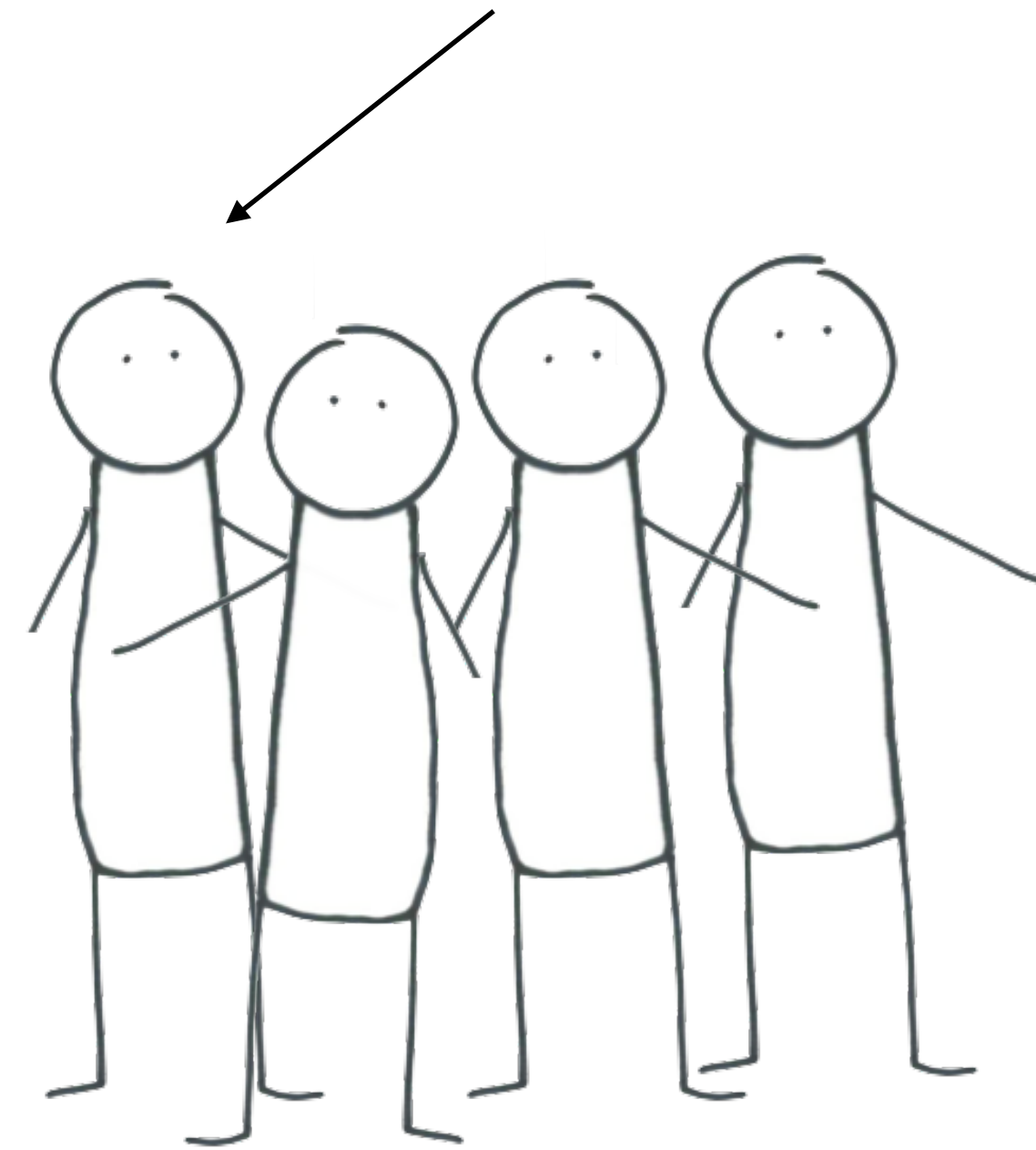
Old way

People who break stuff



“developers”

People who deal with
consequences



“ops team”

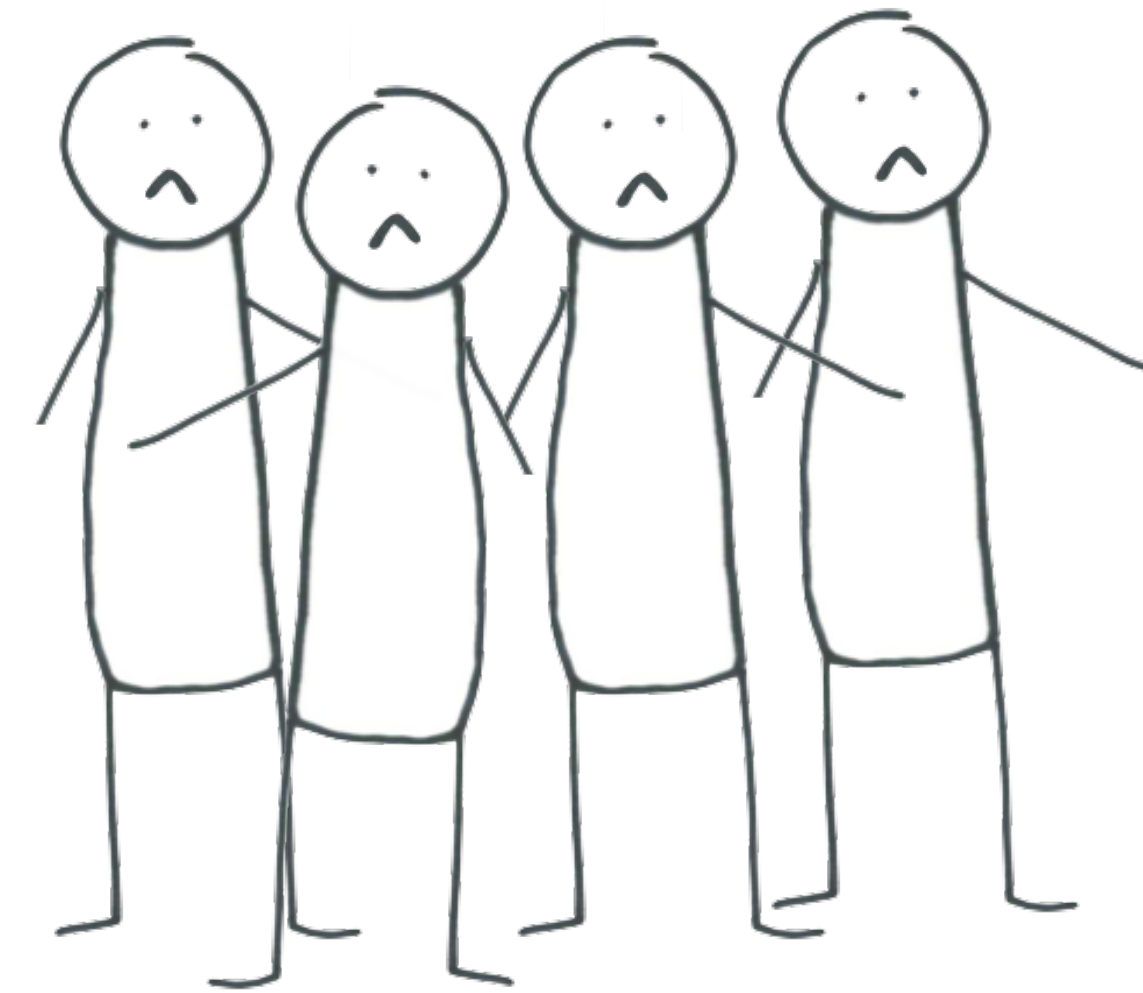
Old way

People who break stuff

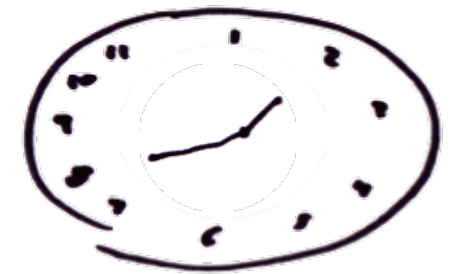


“developers”

People who deal with
consequences



“ops team”



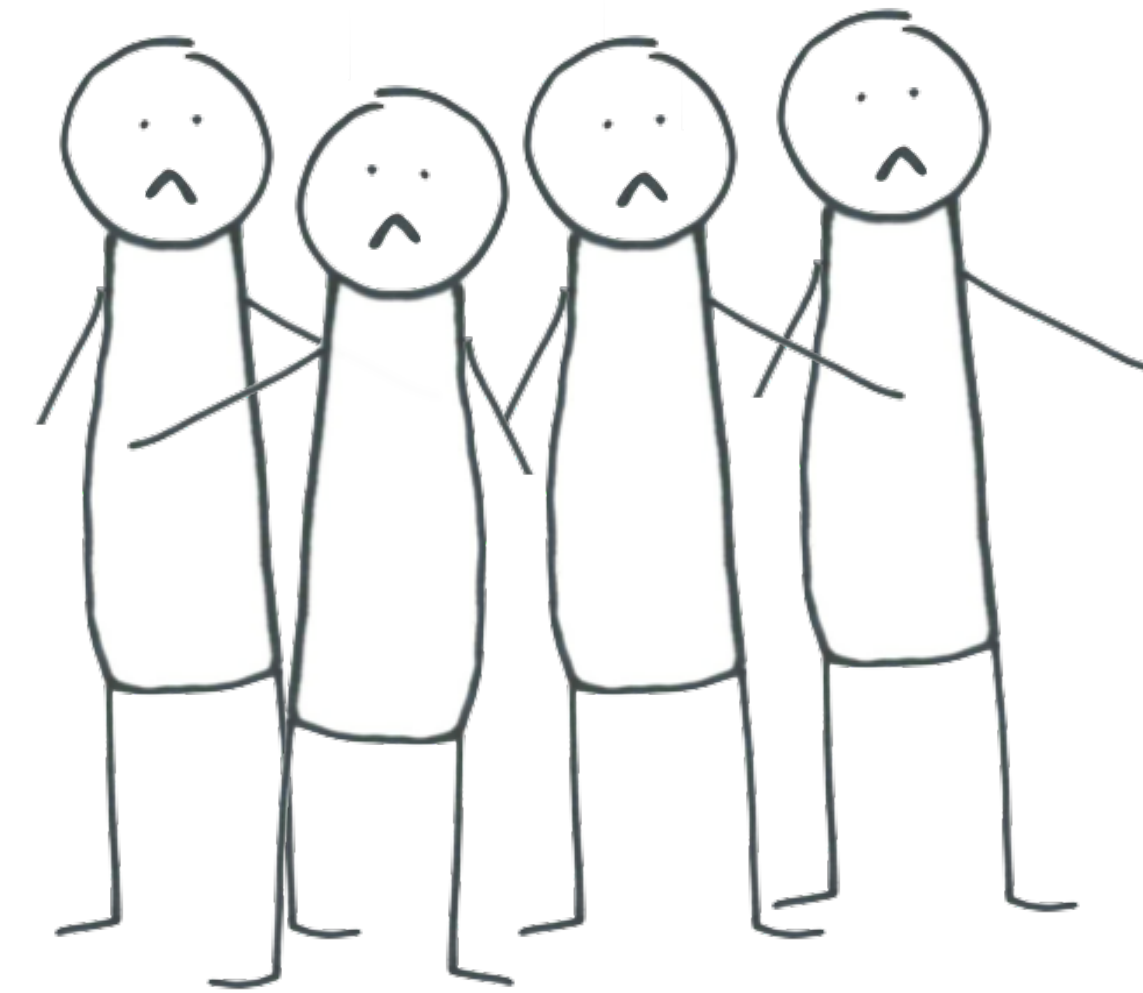
Old way

People who break stuff

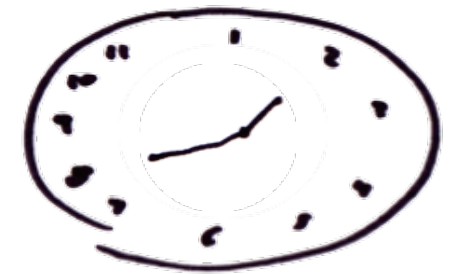


“developers”

People who deal with consequences



“ops team”



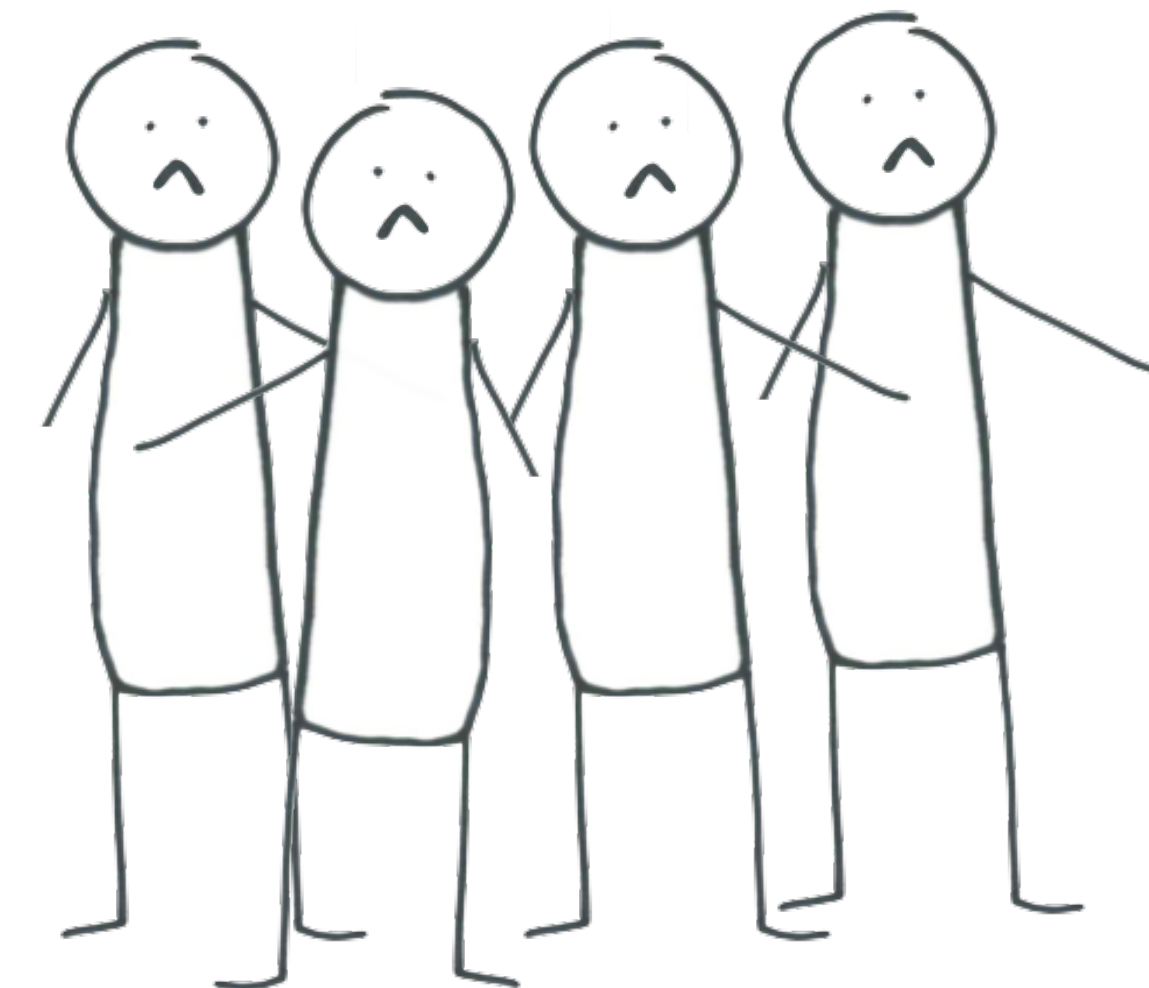
New way

People who break stuff

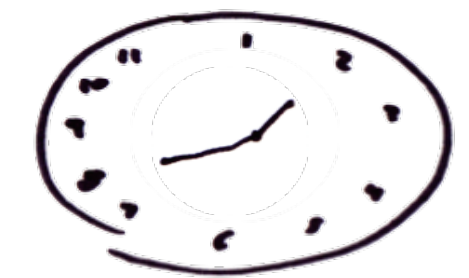


“developers”

People who deal with
consequences



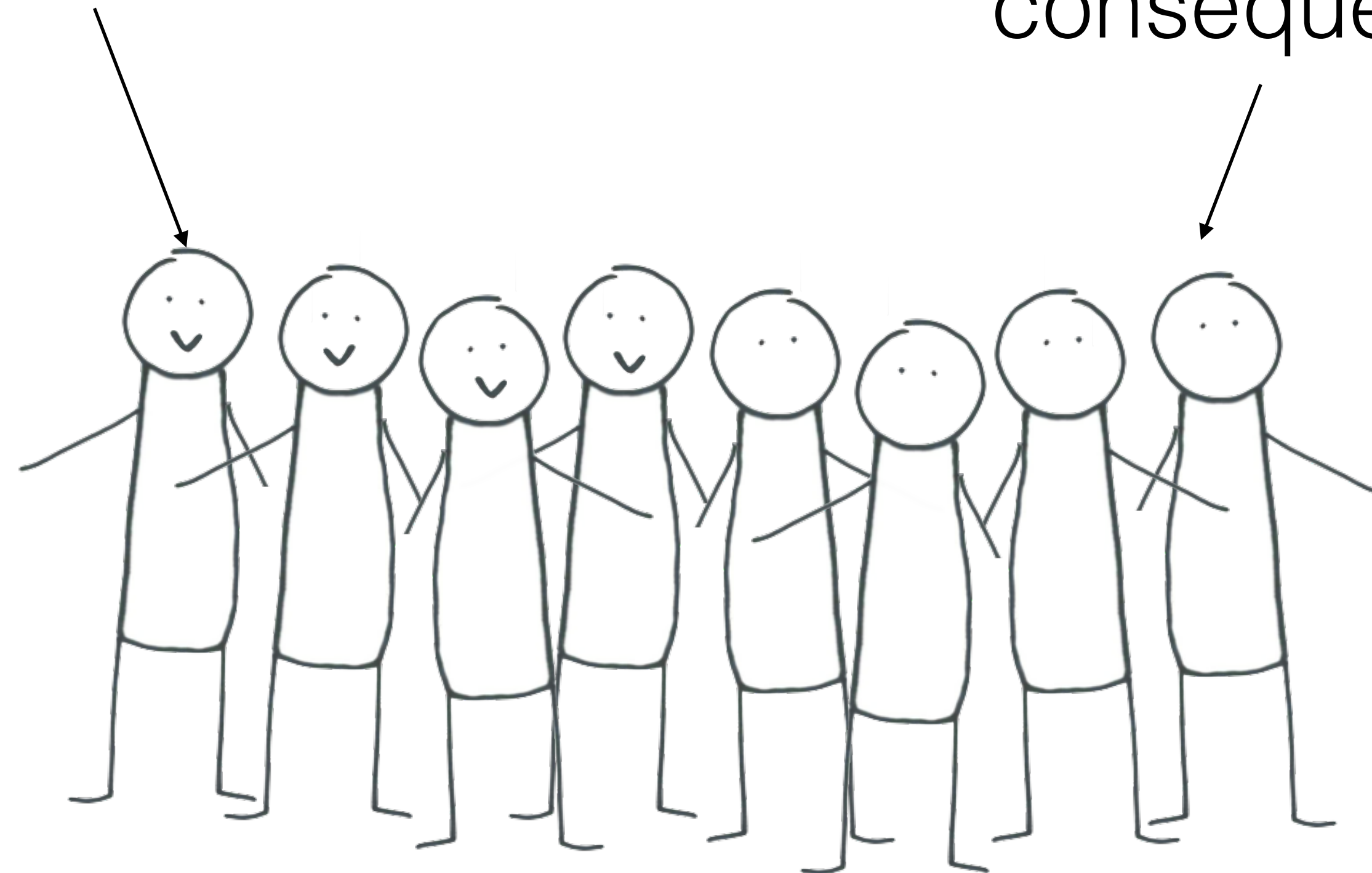
“ops team”



New way

People who break stuff

People who deal with
consequences



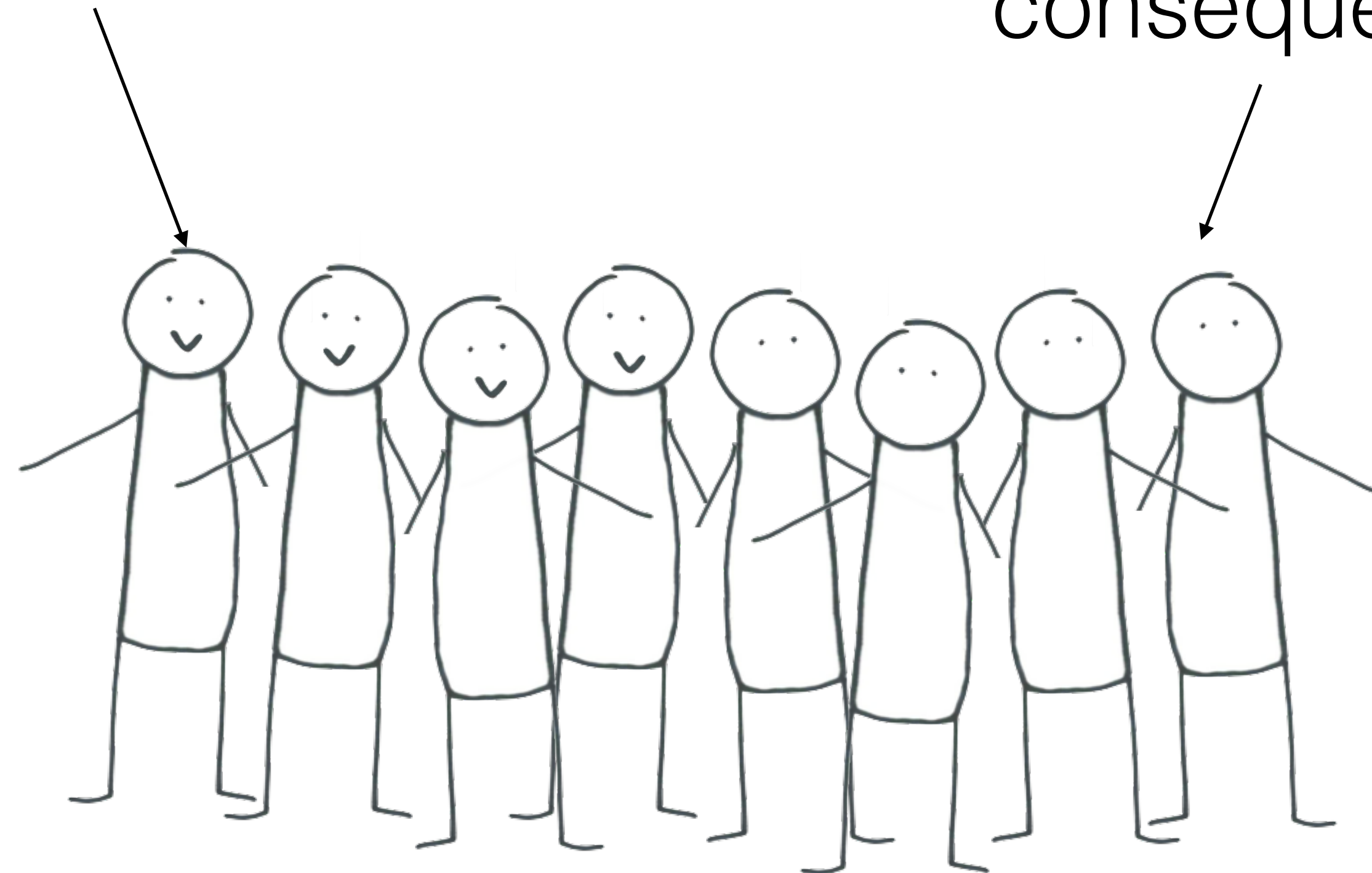
“developers”

“ops team”

New way

People who break stuff

People who deal with
consequences



“devops team”

New way

People who break stuff
and deal with
consequences



“devops team”

New way

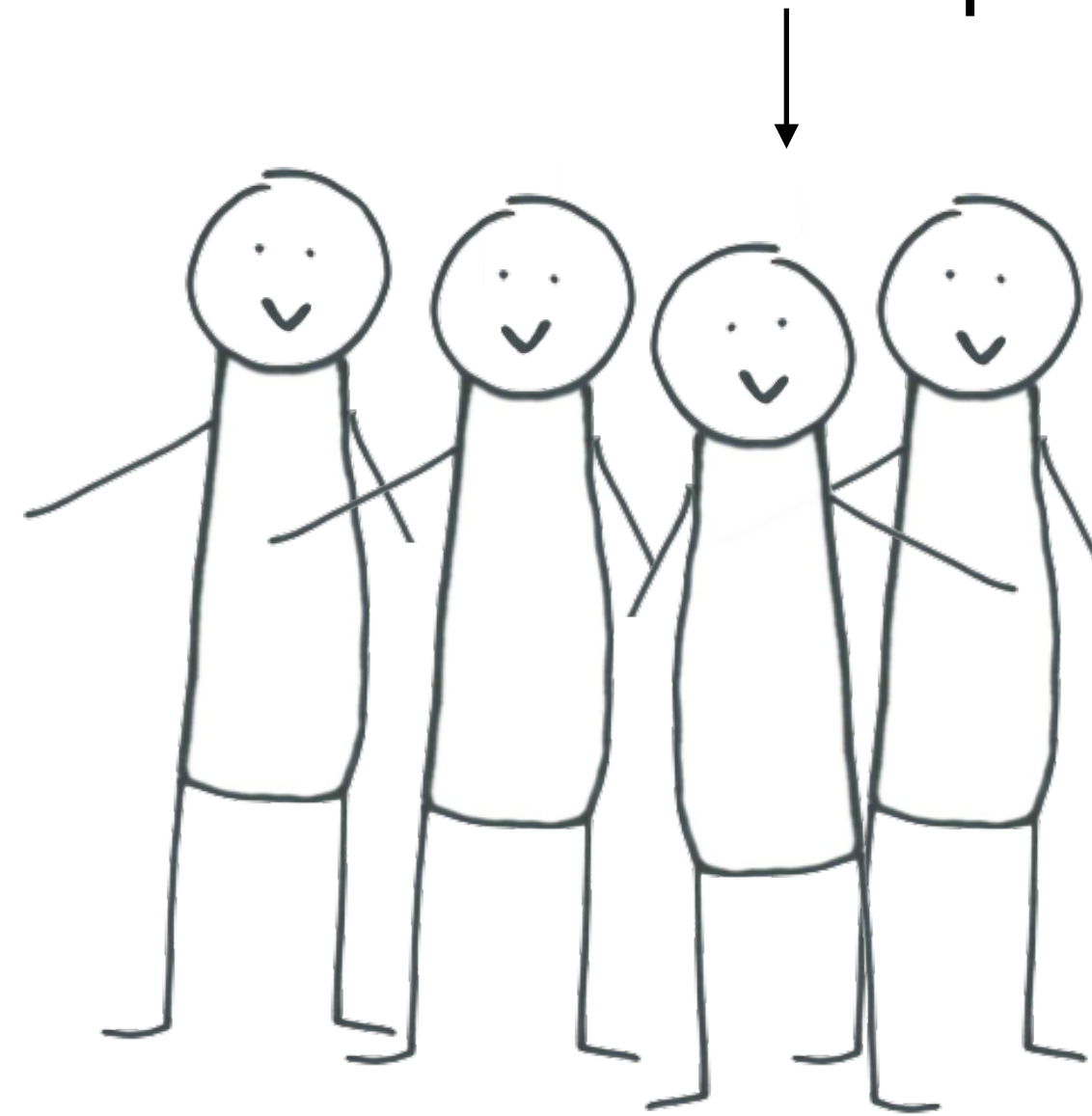
People who break stuff less
and deal with
consequences



“devops team”

New way

People who break stuff less
and deal with
consequences



“devops team”

What **is** DevOps?

What **is** DevOps?

Automation

What **is** DevOps?

100%
Automation

What DevOps is **not**

What DevOps is **not**

A job title

What DevOps is **not**

A job title for the IT department

What DevOps is **not**

A job title for the IT department

A criteria for chatting up job candidates on a train

What DevOps is **not**

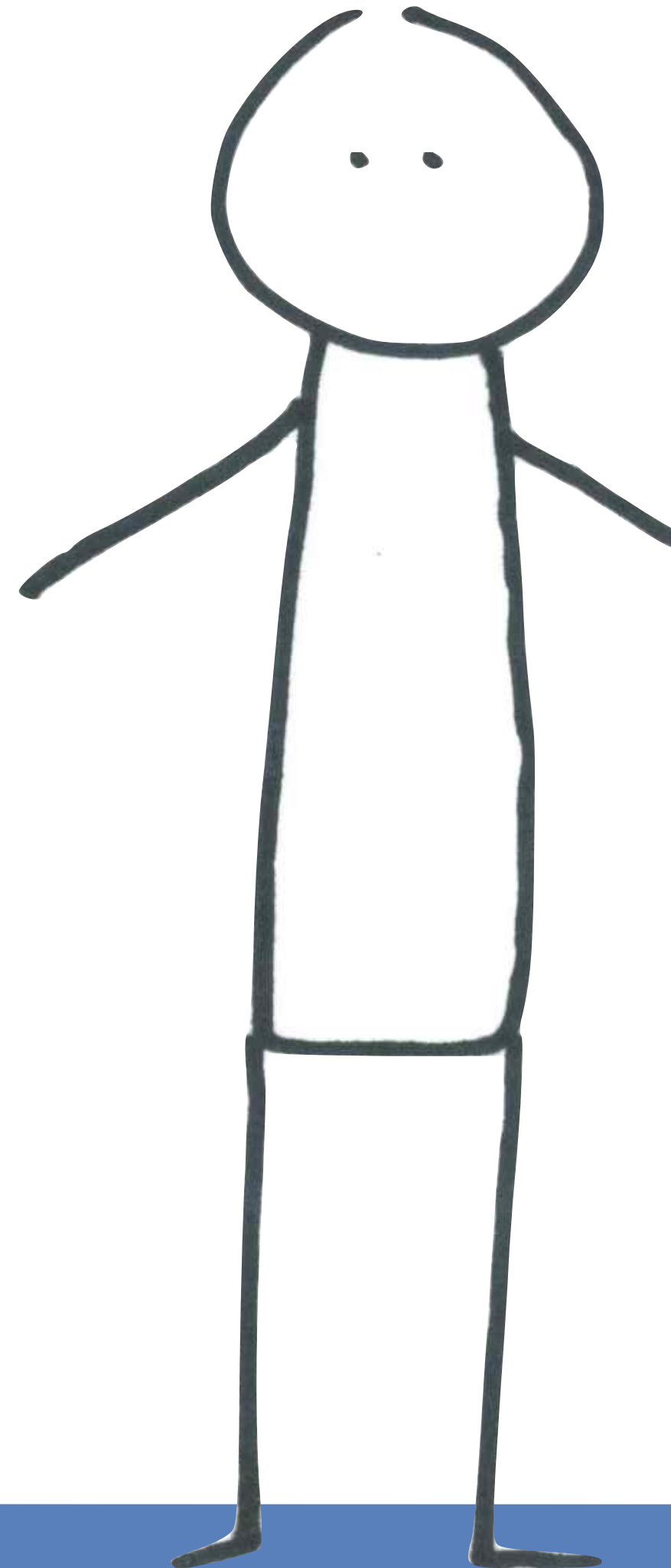
A job title for the IT department

A criteria for chatting up job candidates on a train

The **only** reason to automate

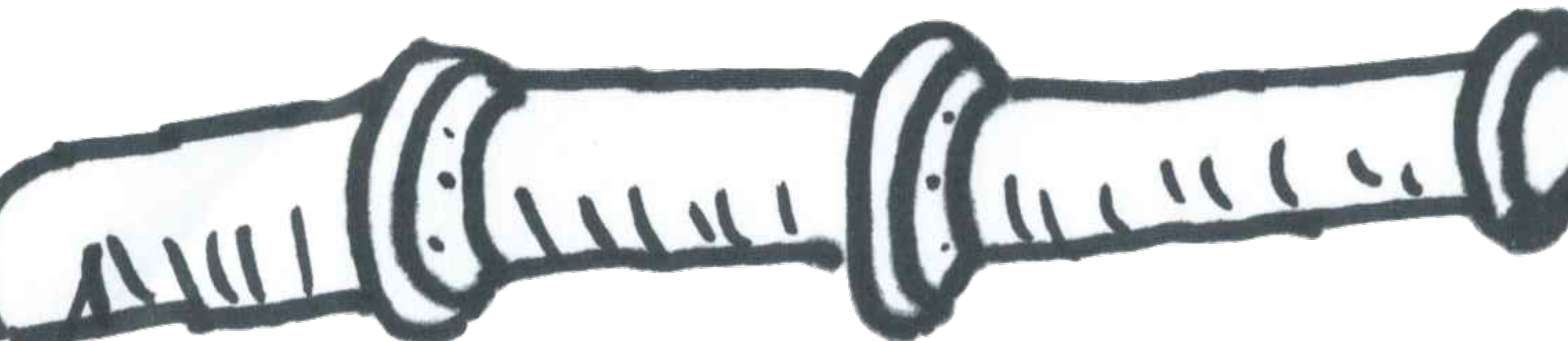
How to automate

How to automate



It depends.
What are you automating?

What can we automate?



What can we automate?



Delivery pipeline

What can we automate?

Code → Push → Test → Live



Delivery pipeline

What can we automate?

Code → Push → Test → Live



Delivery pipeline

What can we automate?

What can we automate?

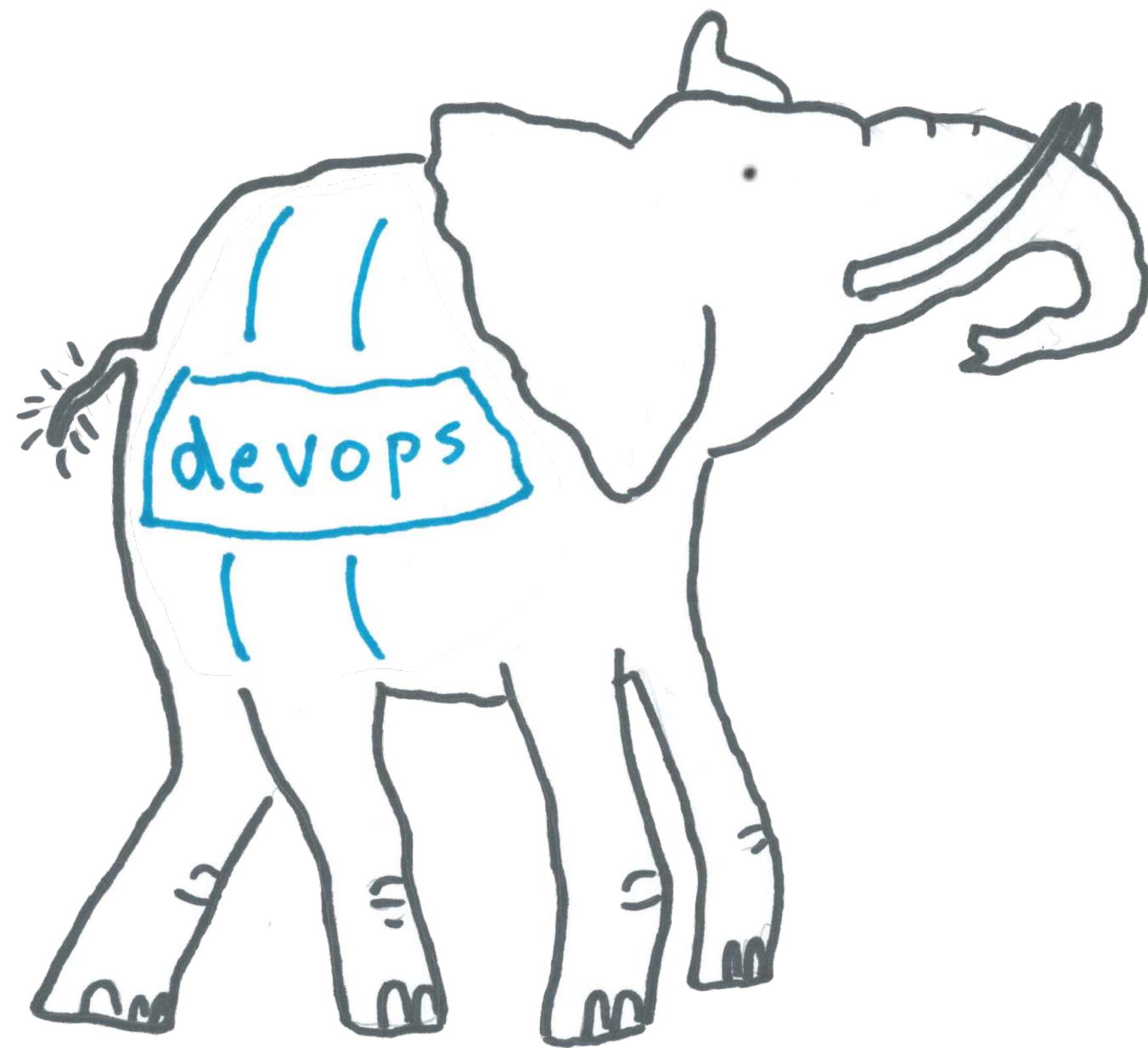
Infrastructure

What can we automate?

Infrastructure should be code.

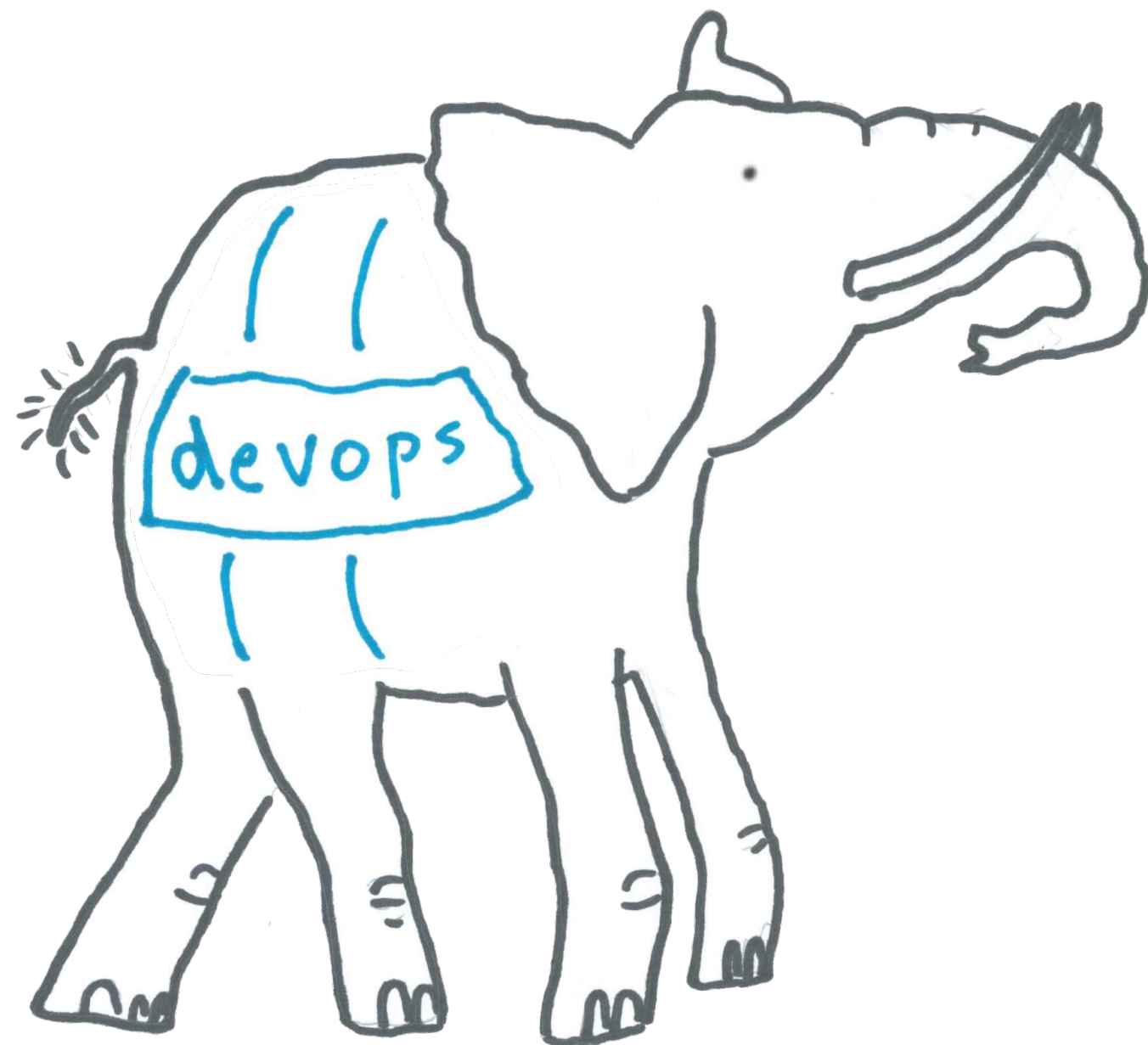
What can we automate?

Infrastructure should be code.



What can we automate?

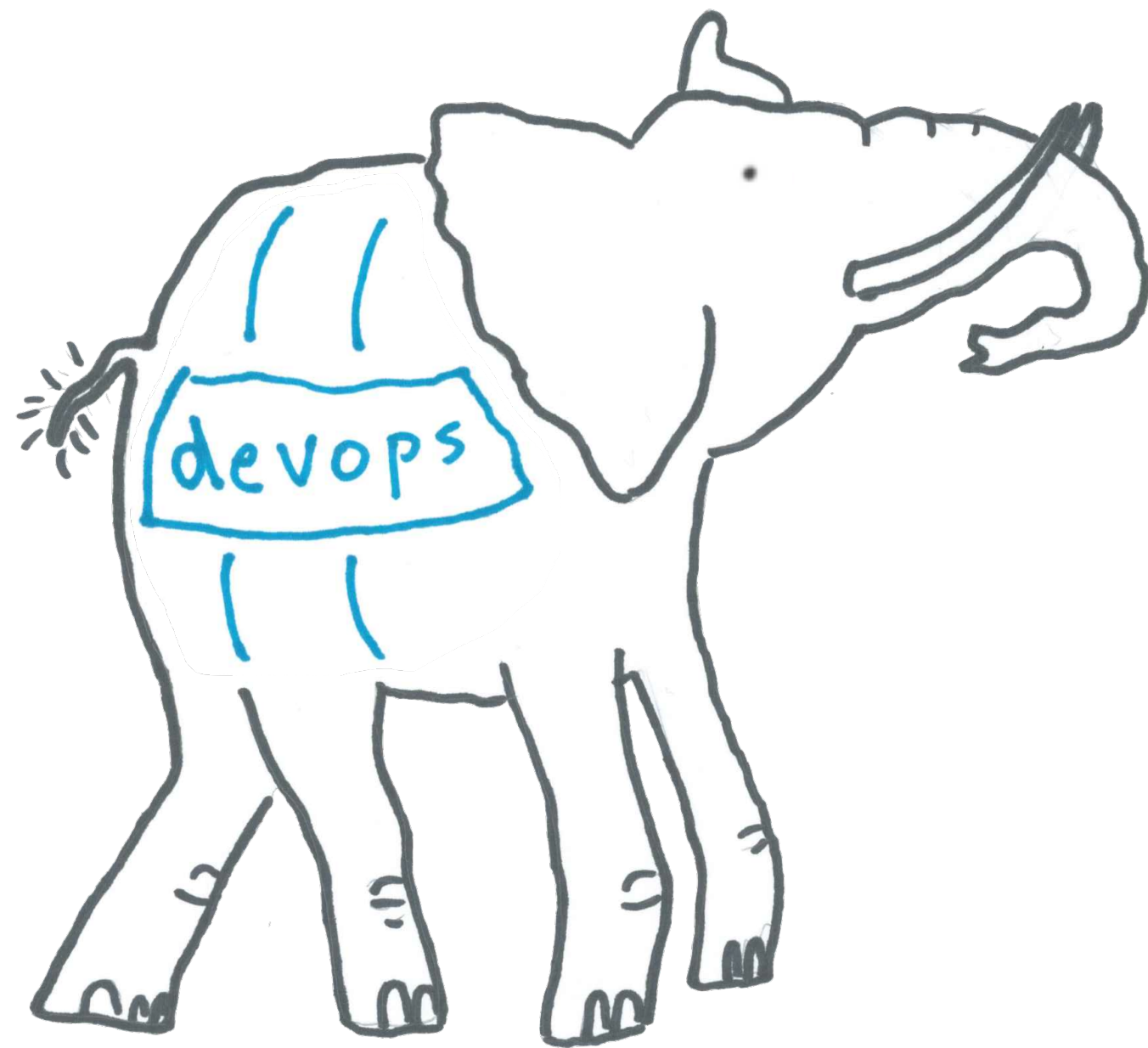
Infrastructure should be code.



- Machine configuration

What can we automate?

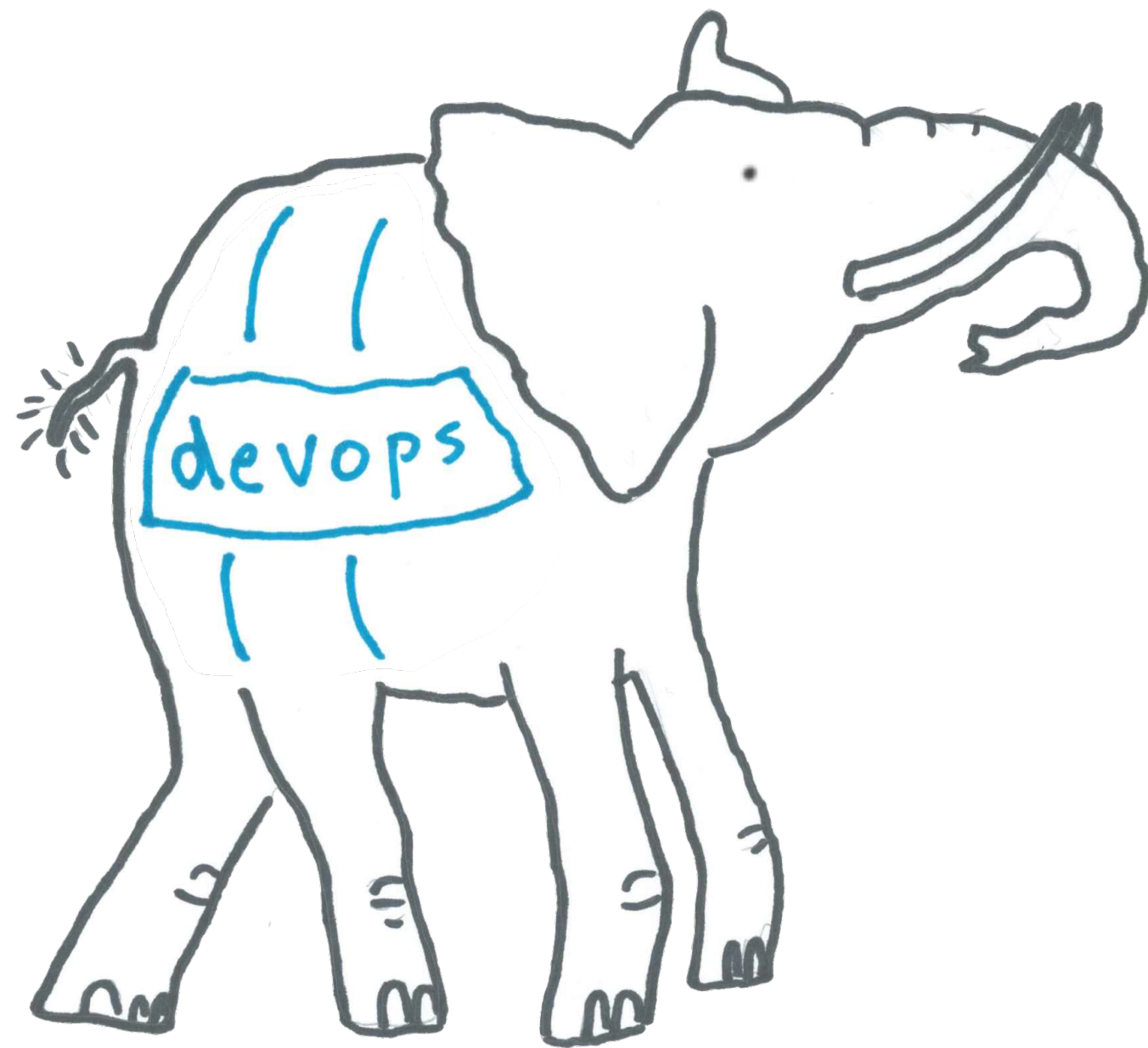
Infrastructure should be code.



- Machine configuration
- Servers

What can we automate?

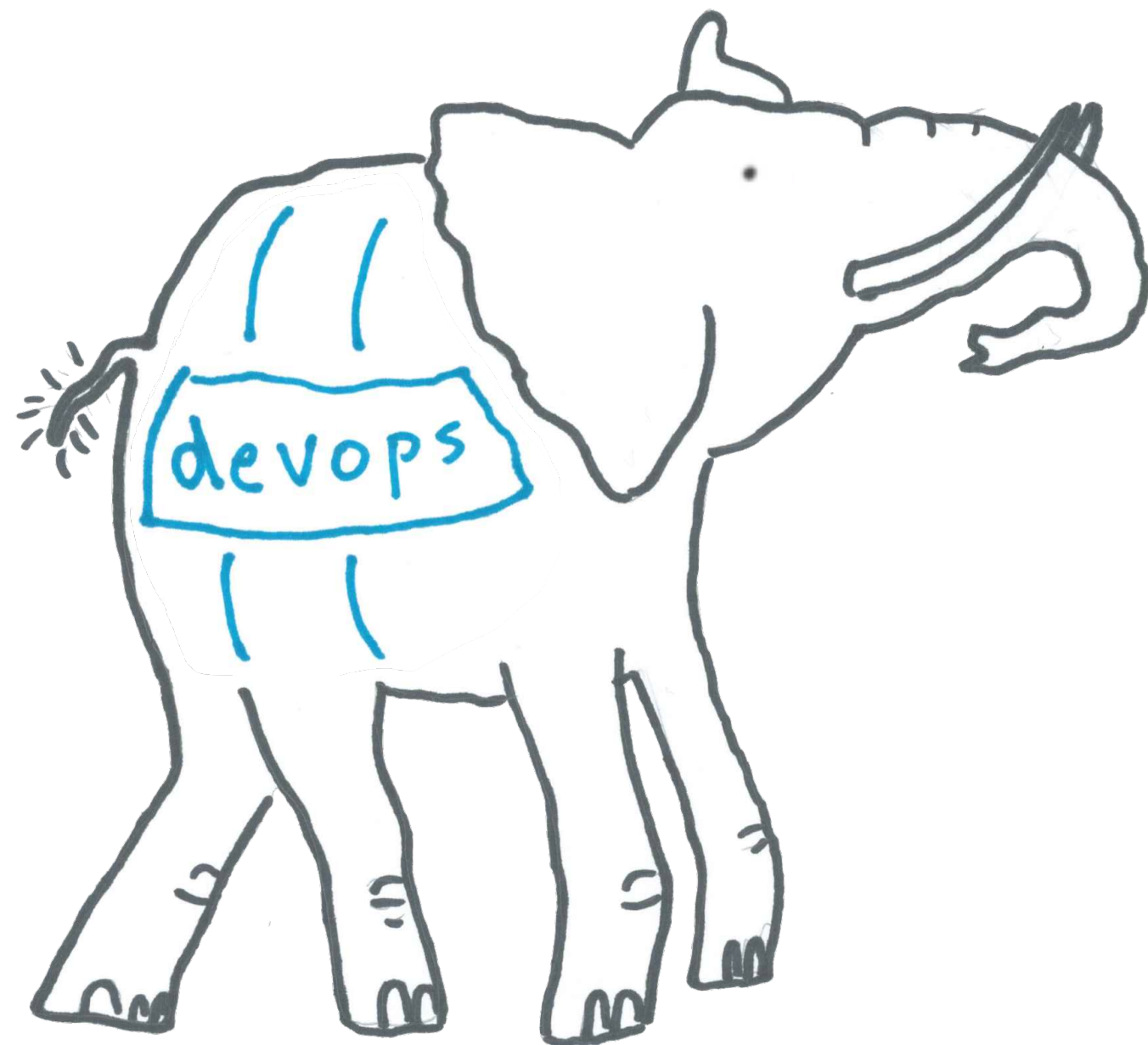
Infrastructure should be code.



- Machine configuration
- Servers
- Test environments

What can we automate?

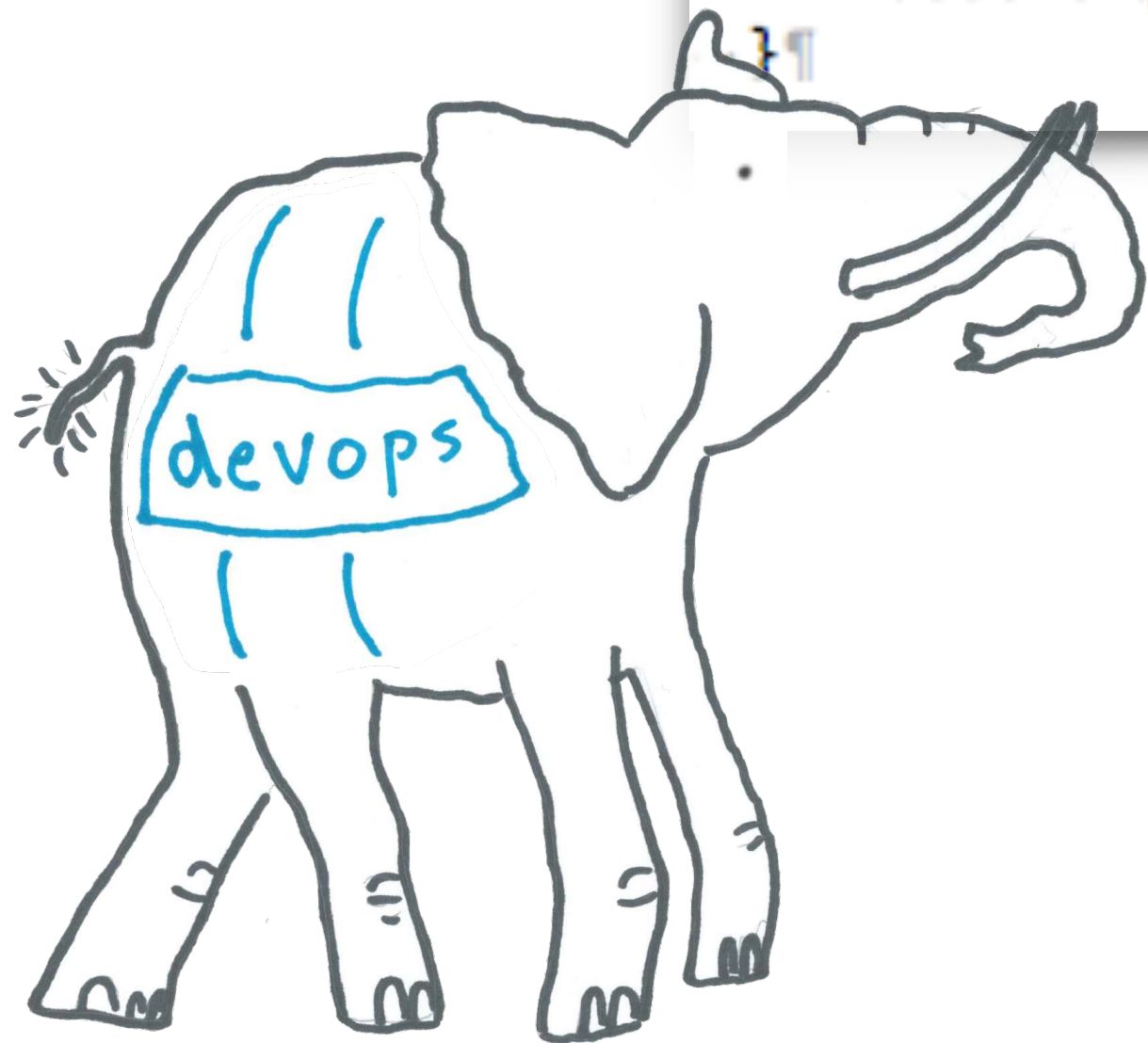
Infrastructure should be code.



- Machine configuration
- Servers
- Test environments
-

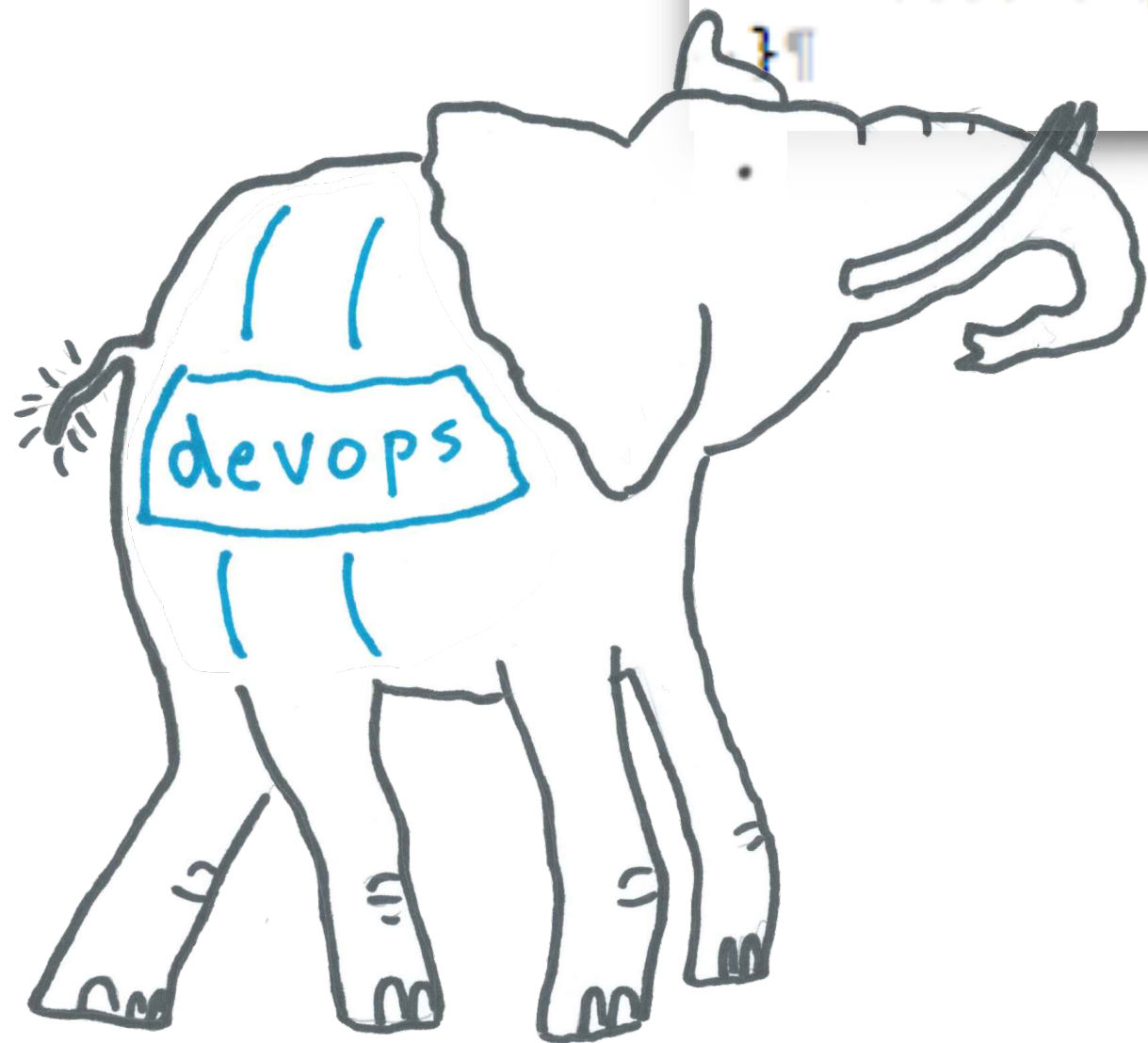
What can we automate?

```
..  
..@Test  
..public void testField()  
..{  
.....String value = randomString();  
.....Thing object = new Thing();  
.....object.setField(value);  
.....assertEquals("The getter and setter are busted", value, object.getField());  
..}
```



What can we automate?

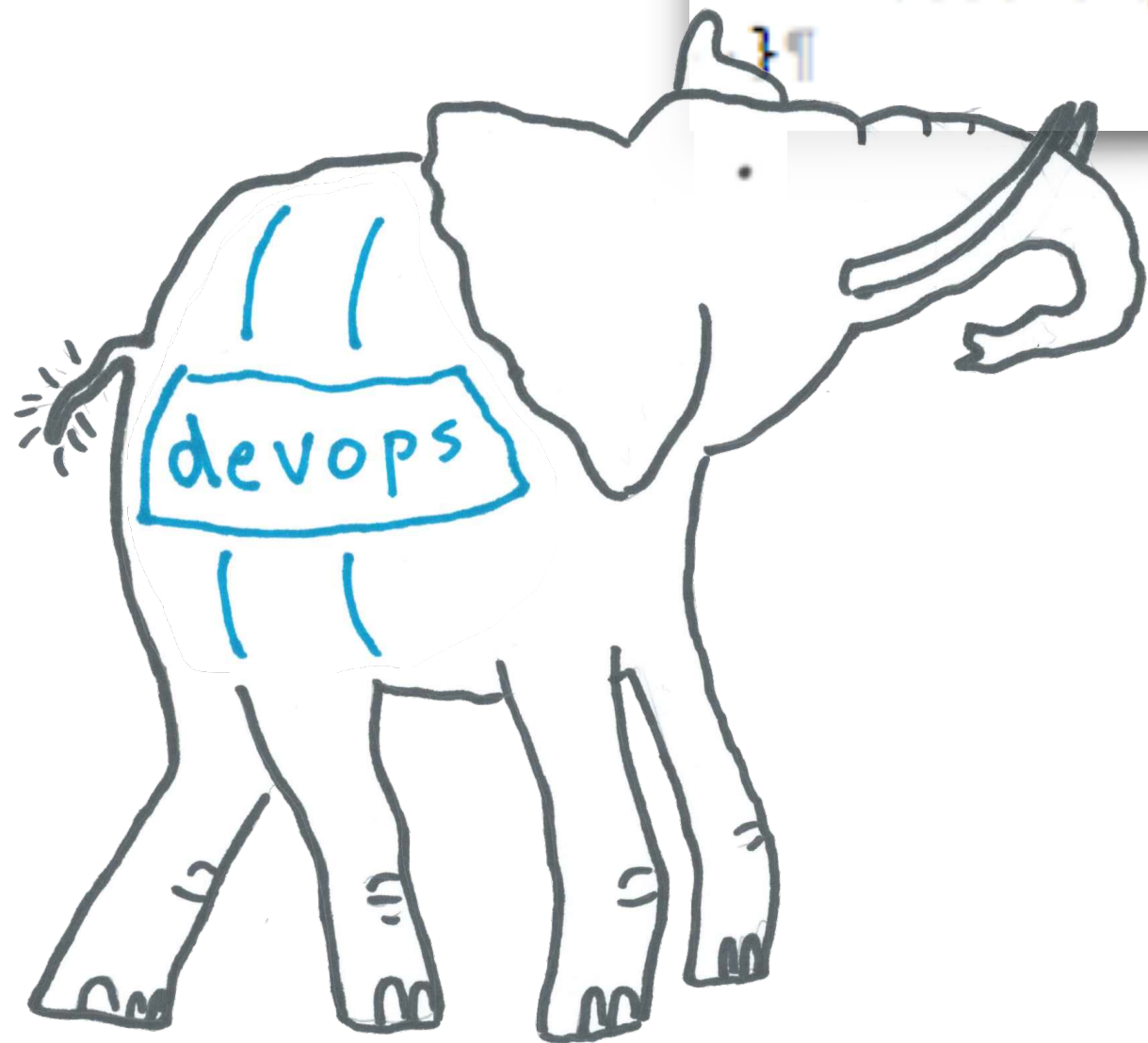
```
..  
..@Test  
..public void testField()  
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.....String value = randomString();  
.....Thing object = new Thing();  
.....object.setField(value);  
.....assertEquals("The getter and setter are busted", value, object.getField());  
..}
```



Tests

What can we automate?

```
..  
..@Test  
..public void testField()  
..{  
.....String value = randomString();  
.....Thing object = new Thing();  
.....object.setField(value);  
.....assertEquals("The getter and setter are busted", value, object.getField());  
..}
```









Trivial Tests

What can we automate?

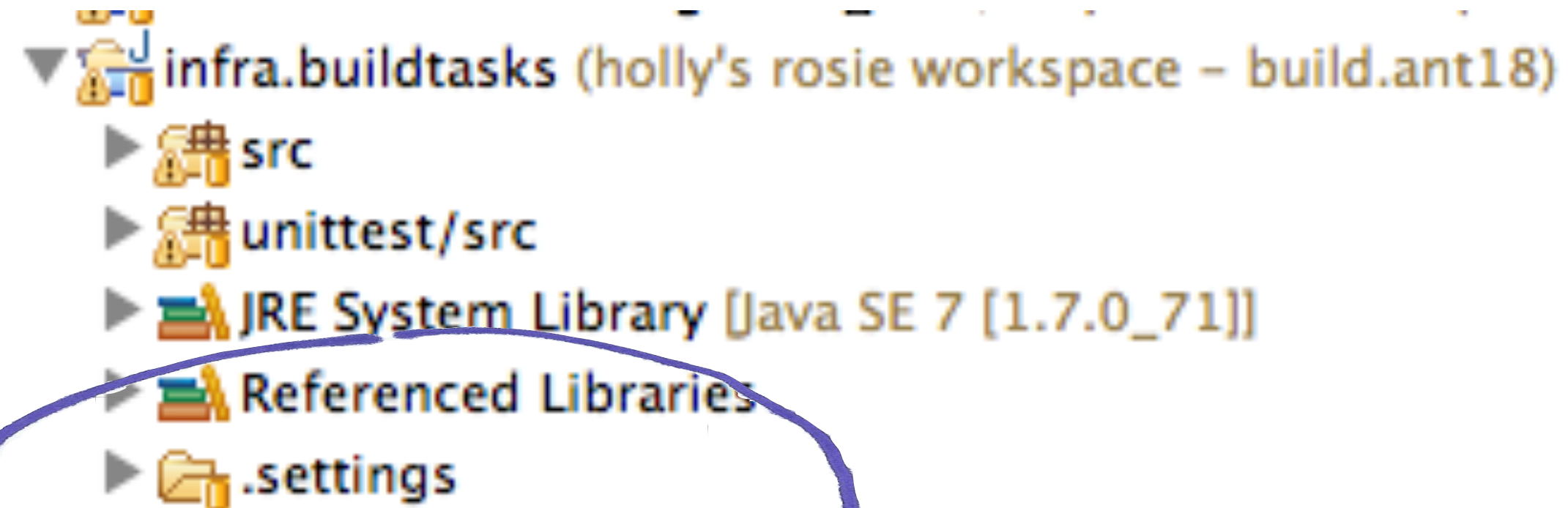
```
..  
..@Test  
..public void testField()  
..{  
.....String value = randomString();  
.....Thing object = new Thing();  
.....object.setField(value);  
.....assertEquals("The getter and setter are busted", value, object.getField());  
..}
```

Trivial Tests

What can we automate?

- ▼  infra.buildtasks (holly's rosie workspace – build.ant18)
 - ▶  src
 - ▶  unittest/src
 - ▶  JRE System Library [Java SE 7 [1.7.0_71]]
 - ▶  Referenced Libraries
 - ▶  .settings

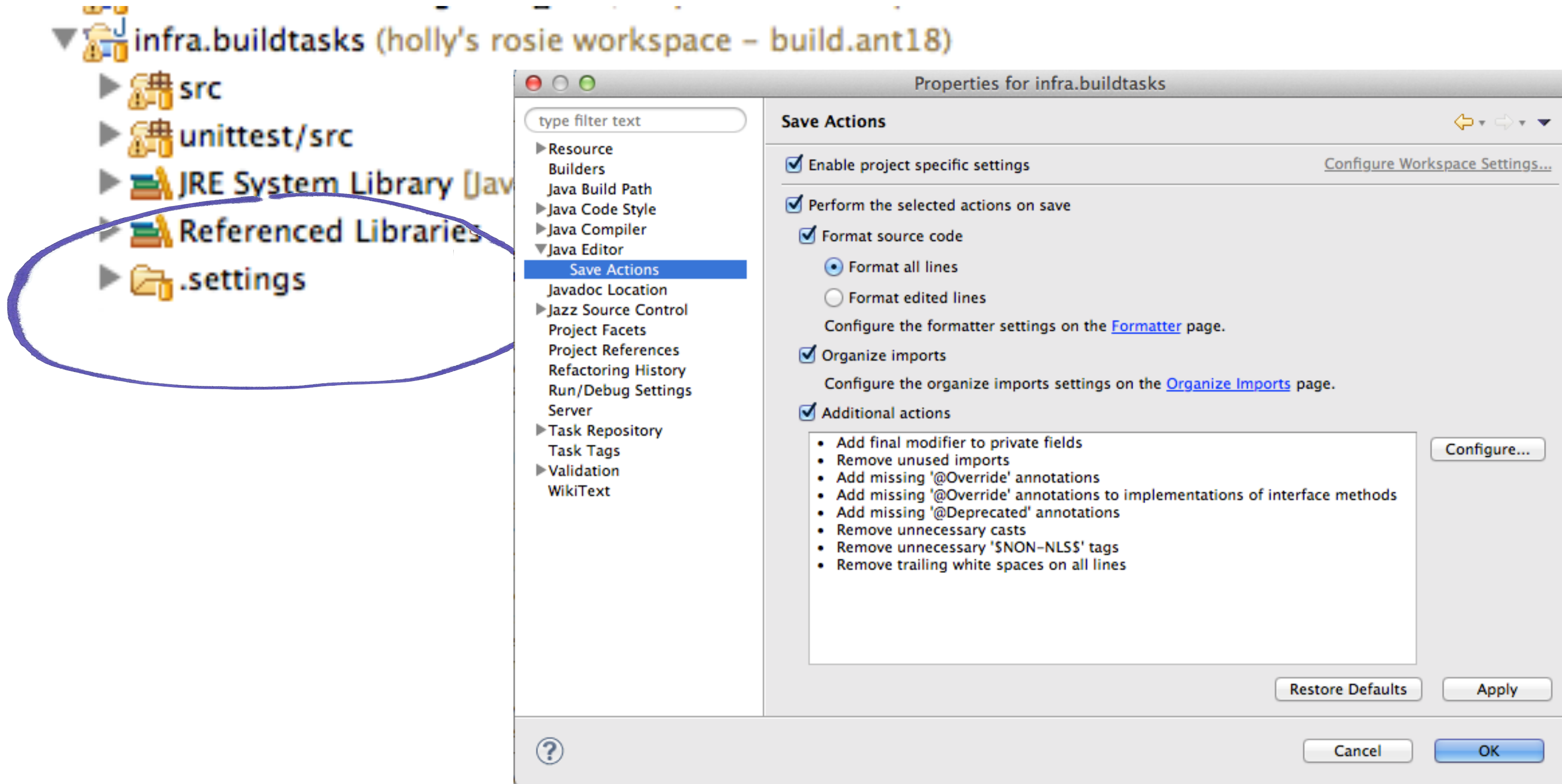
What can we automate?



Automatically
generated

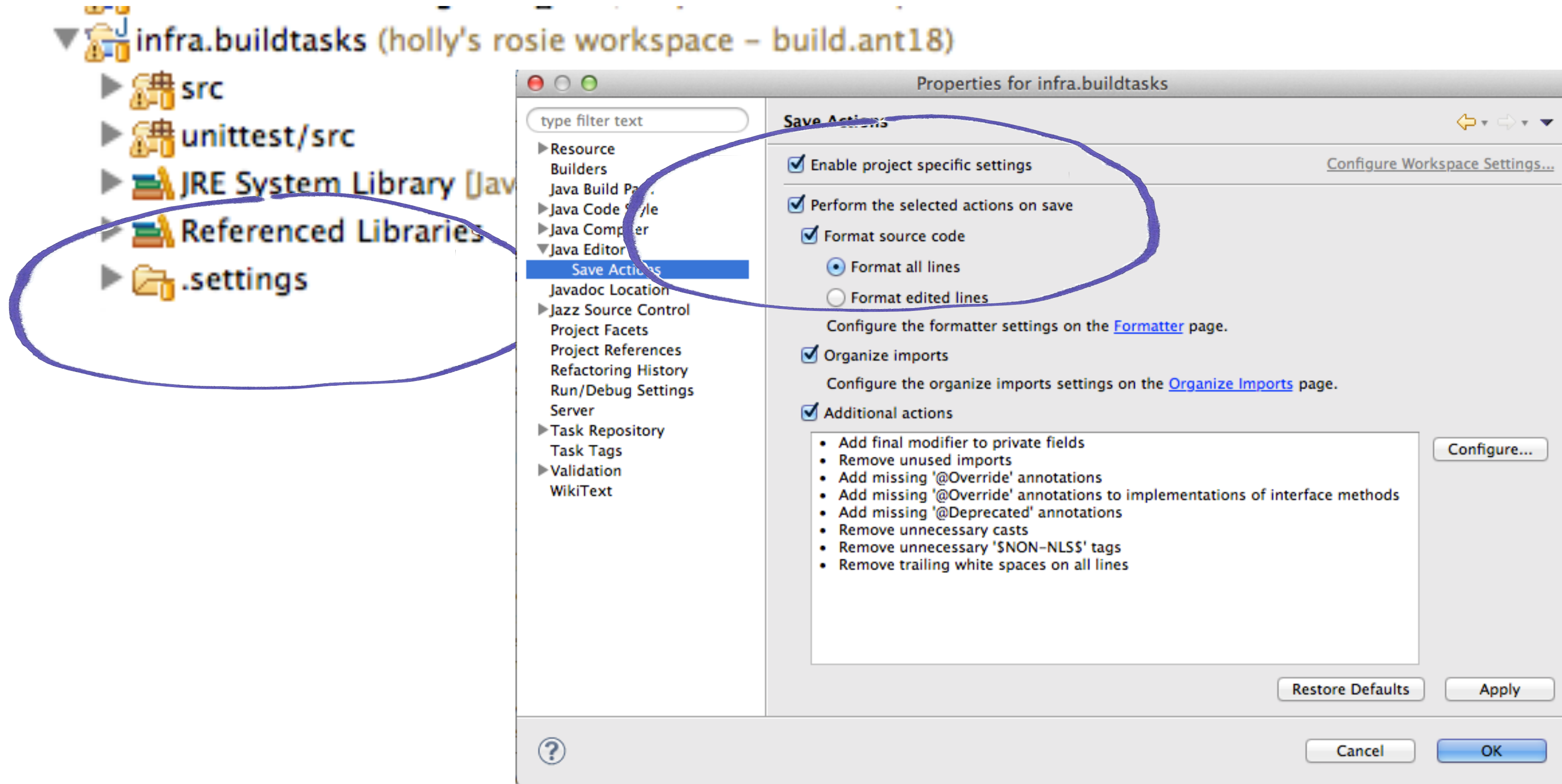
What can we automate?

Automatically
generated



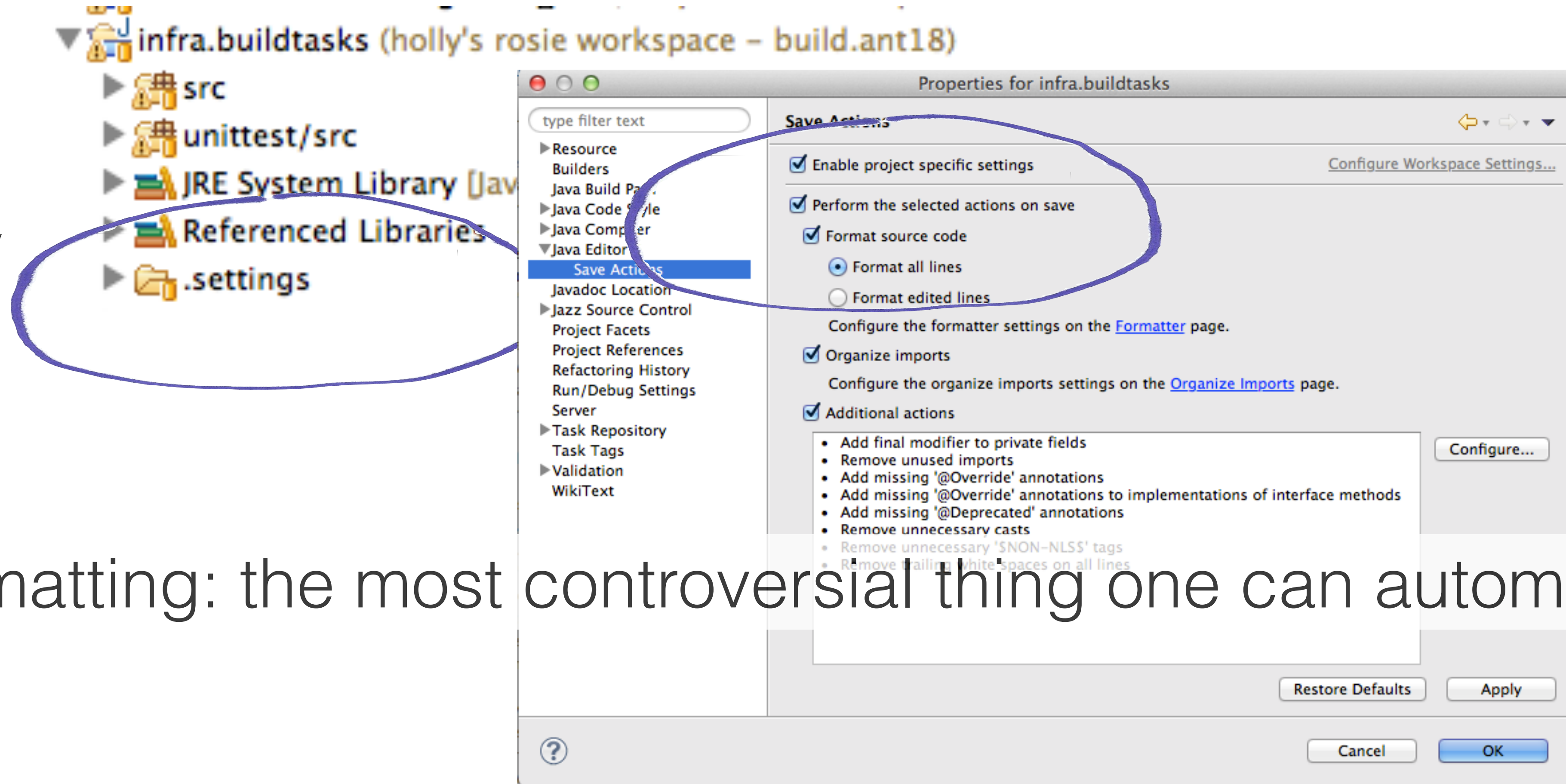
What can we automate?

Automatically
generated



What can we automate?

Automatically
generated



Formatting: the most controversial thing one can automate.

What can we automate?

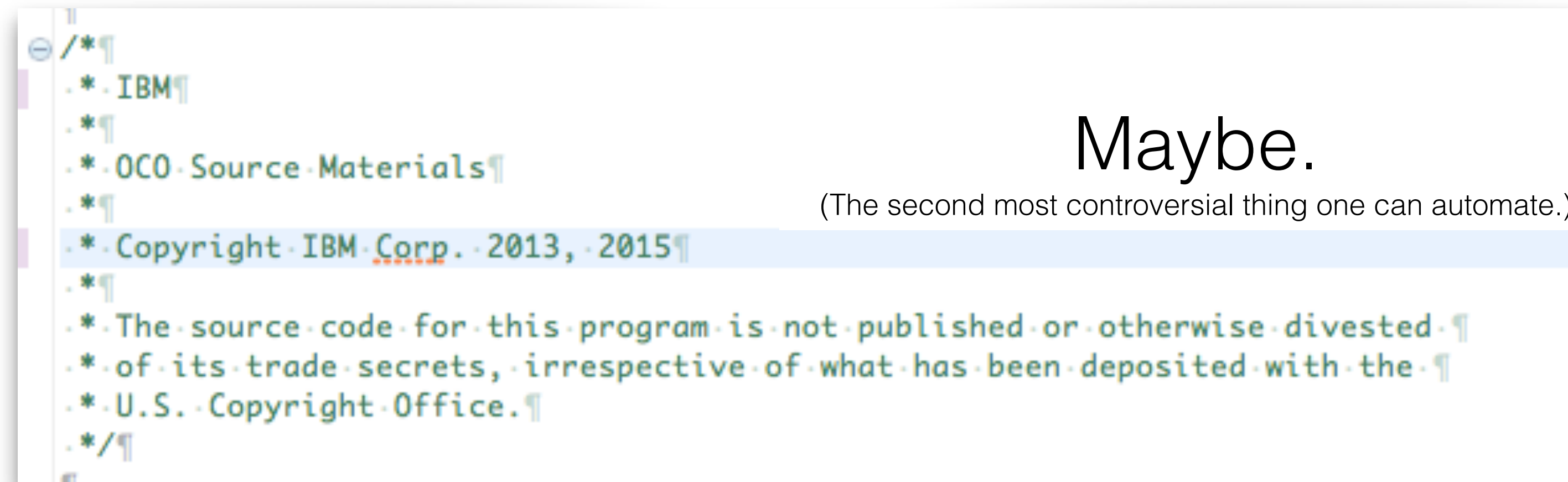
```
/*  
 * IBM  
 *  
 * OCO Source Materials  
 *  
 * Copyright IBM Corp. 2013, 2015  
 *  
 * The source code for this program is not published or otherwise divested  
 * of its trade secrets, irrespective of what has been deposited with the  
 * U.S. Copyright Office.  
 */
```

What can we automate?

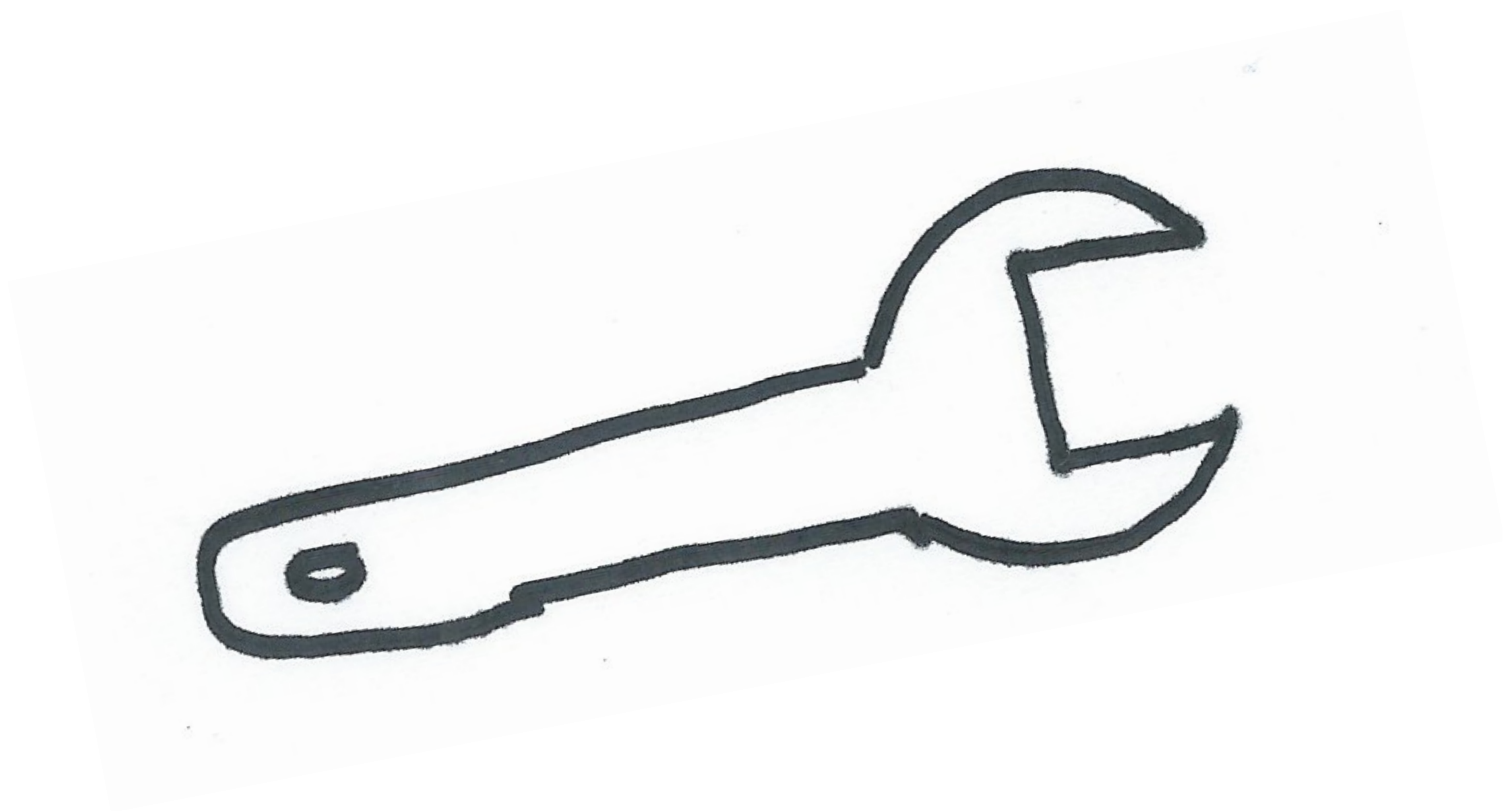
```
/*  
 * IBM  
 *  
 * OCO Source Materials  
 *  
 * Copyright IBM Corp. 2013, 2015  
 *  
 * The source code for this program is not published or otherwise divested  
 * of its trade secrets, irrespective of what has been deposited with the  
 * U.S. Copyright Office.  
 */
```

Copyright statements

What can we automate?



Copyright statements



Tools

(an incomplete list)



Tools

(an incomplete list)



Tools

(an incomplete list)

- Shell scripts



Tools

(an incomplete list)

- Shell scripts
- sed



Tools

(still an incomplete list)

- Scripting
 - python
 - ruby



Tools

(still an incomplete list)

Tools

(still an incomplete list)

Jenkins

Tools

(still an incomplete list)

Jenkins
Rational Team Concert

Tools

(yep, still an incomplete list)

Tools

(yep, still an incomplete list)

Chef

Tools

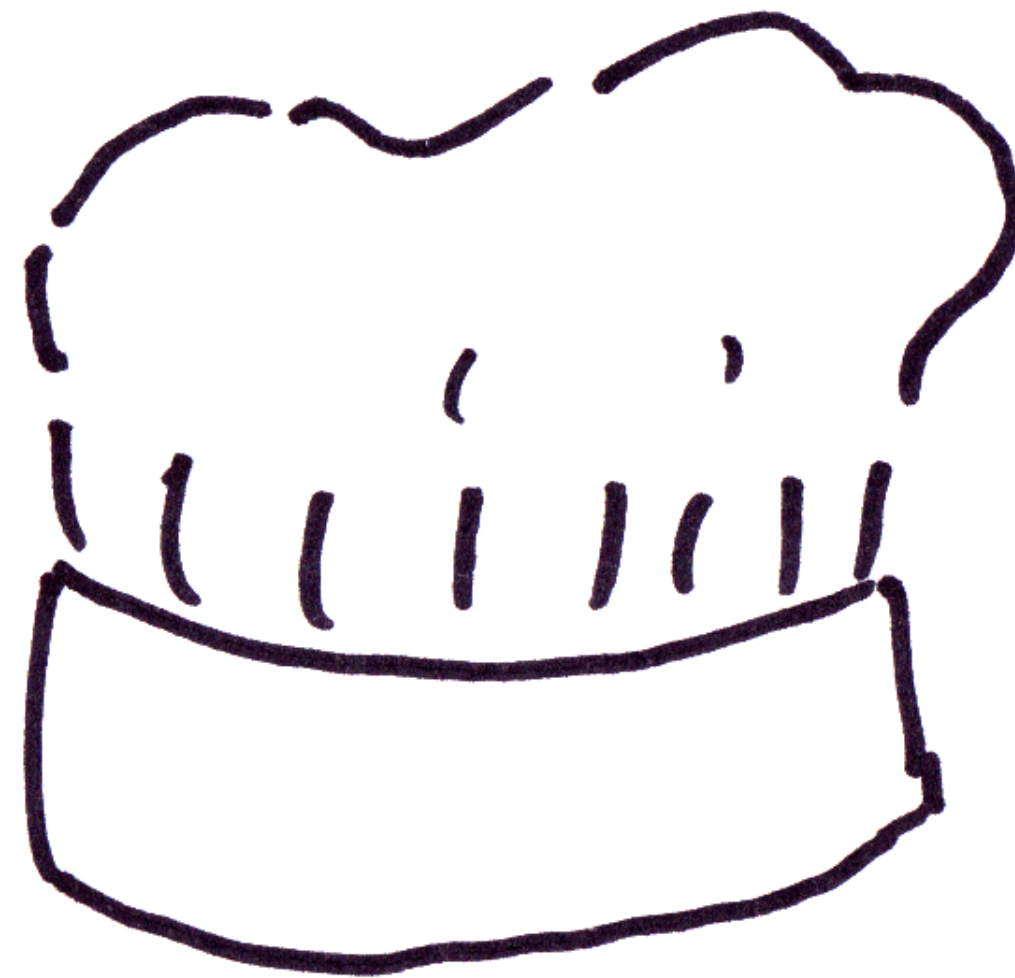
(yep, still an incomplete list)

Chef

Puppet

Tools

(yep, still an incomplete list)



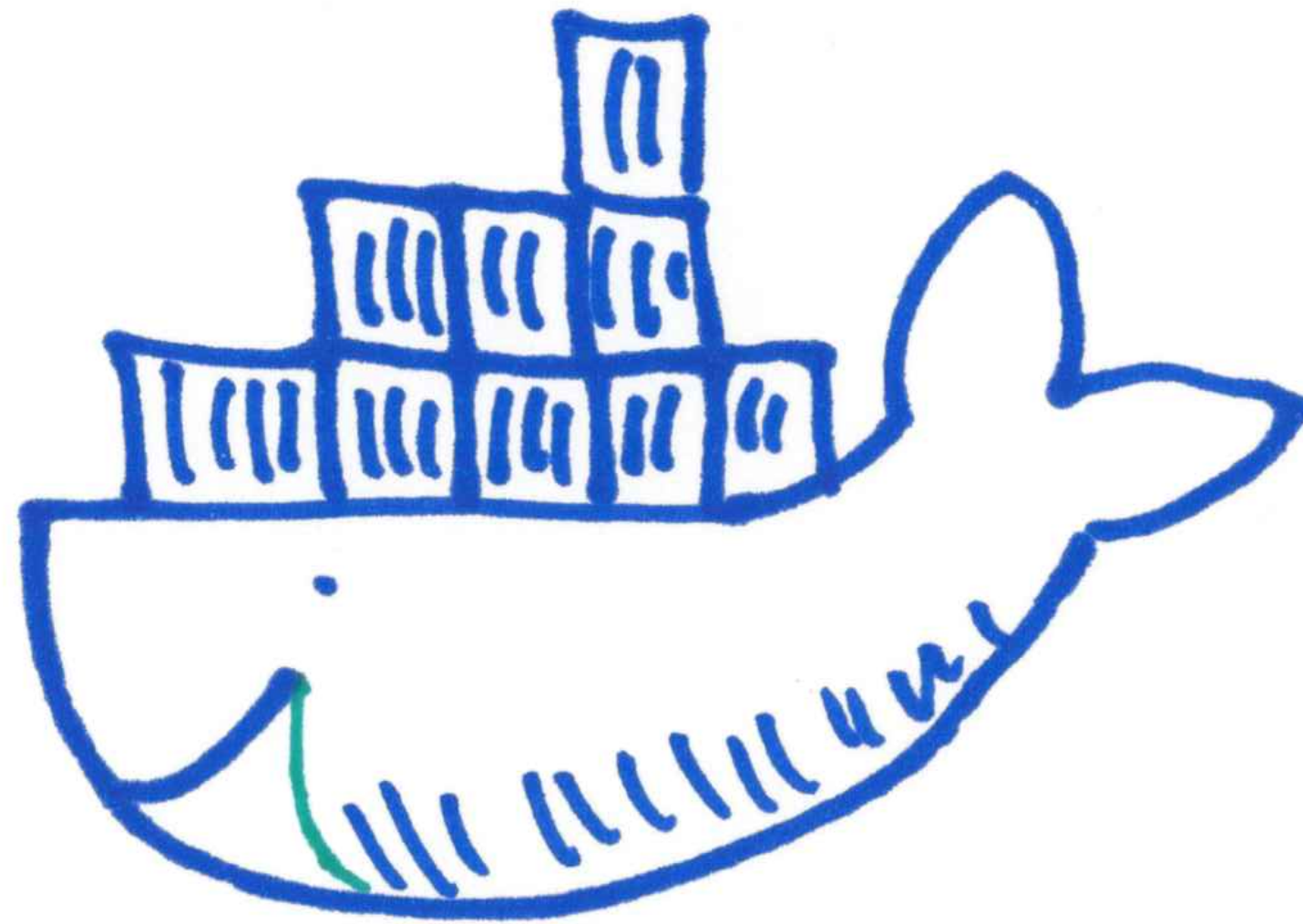
Chef

Puppet

sprout-wrap

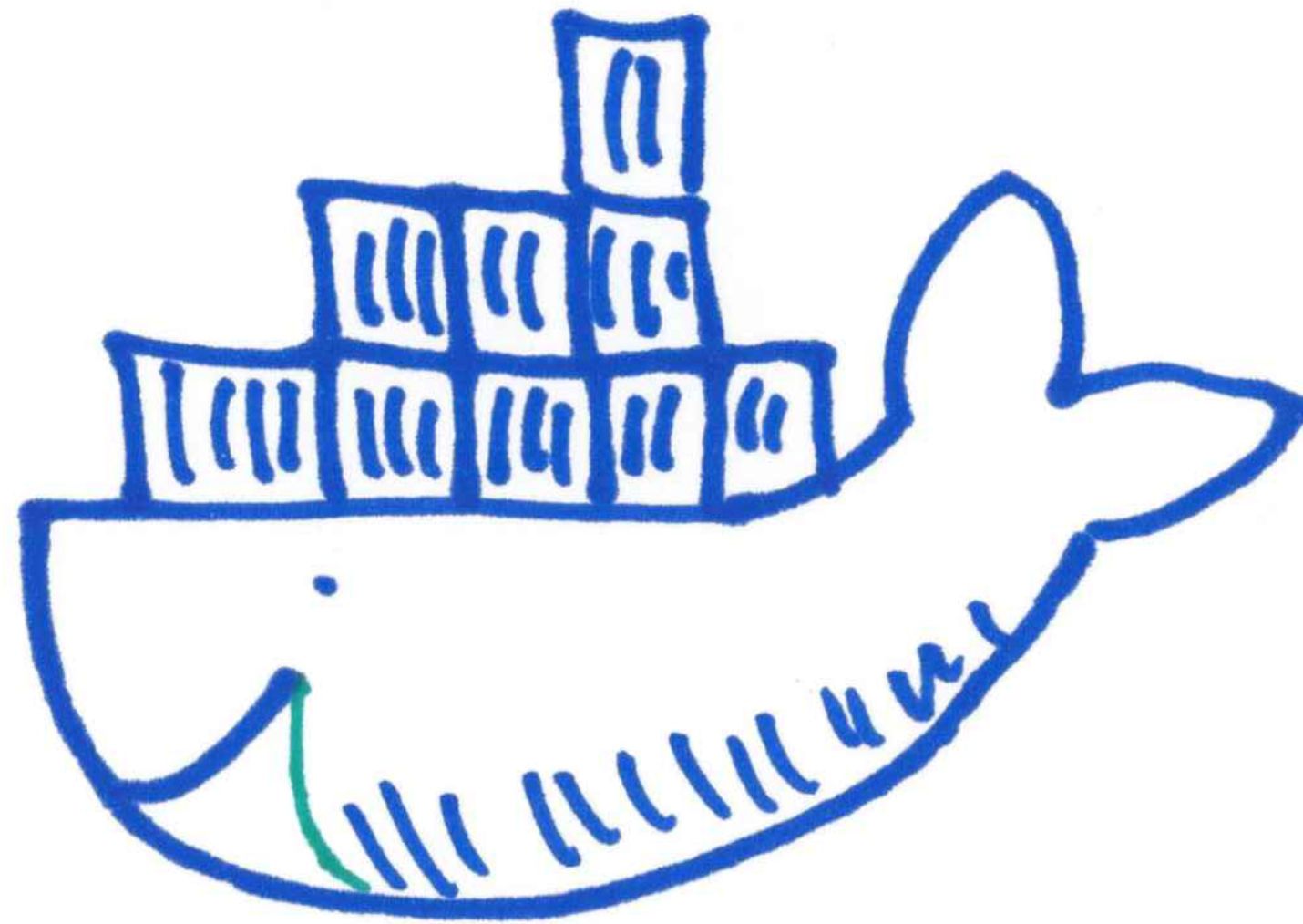
Tools

(you'll never guess - still an incomplete list)



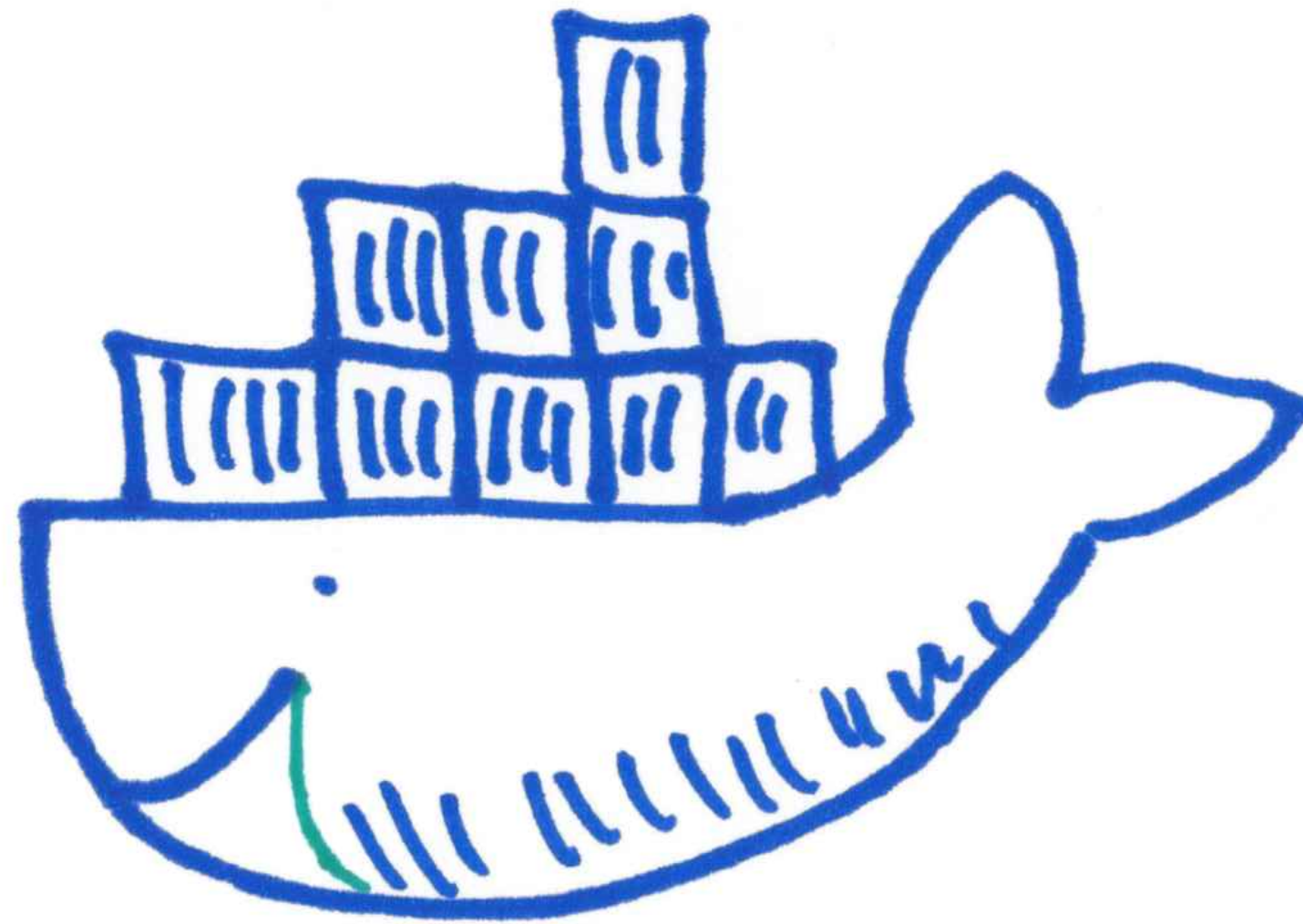
Tools

(you'll never guess - still an incomplete list)



Tools

(you'll never guess - still an incomplete list)



Docker, VMWare, and Vagrant images

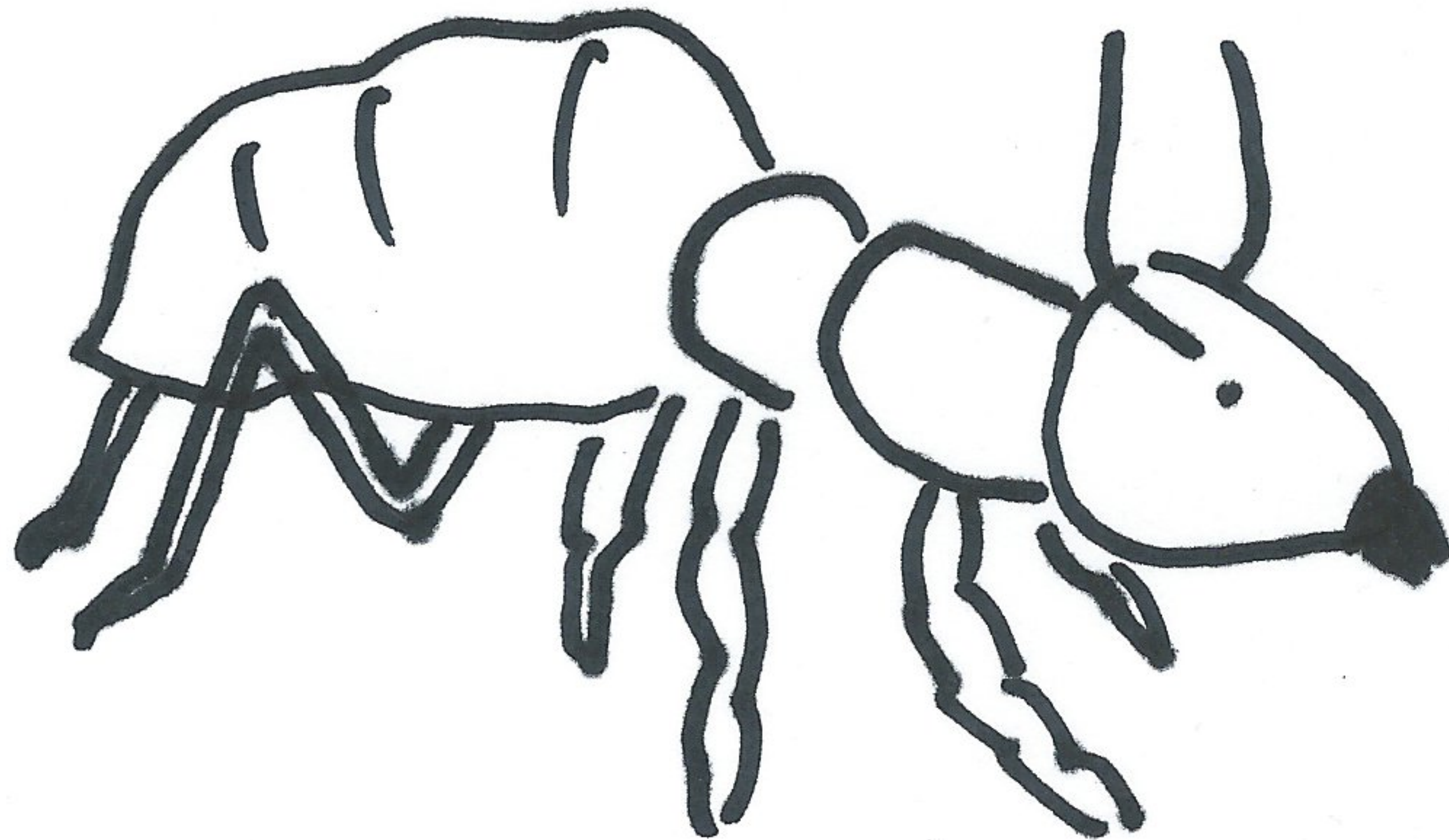
example
It doesn't have to be fancy

example
It doesn't have to be fancy



Tools

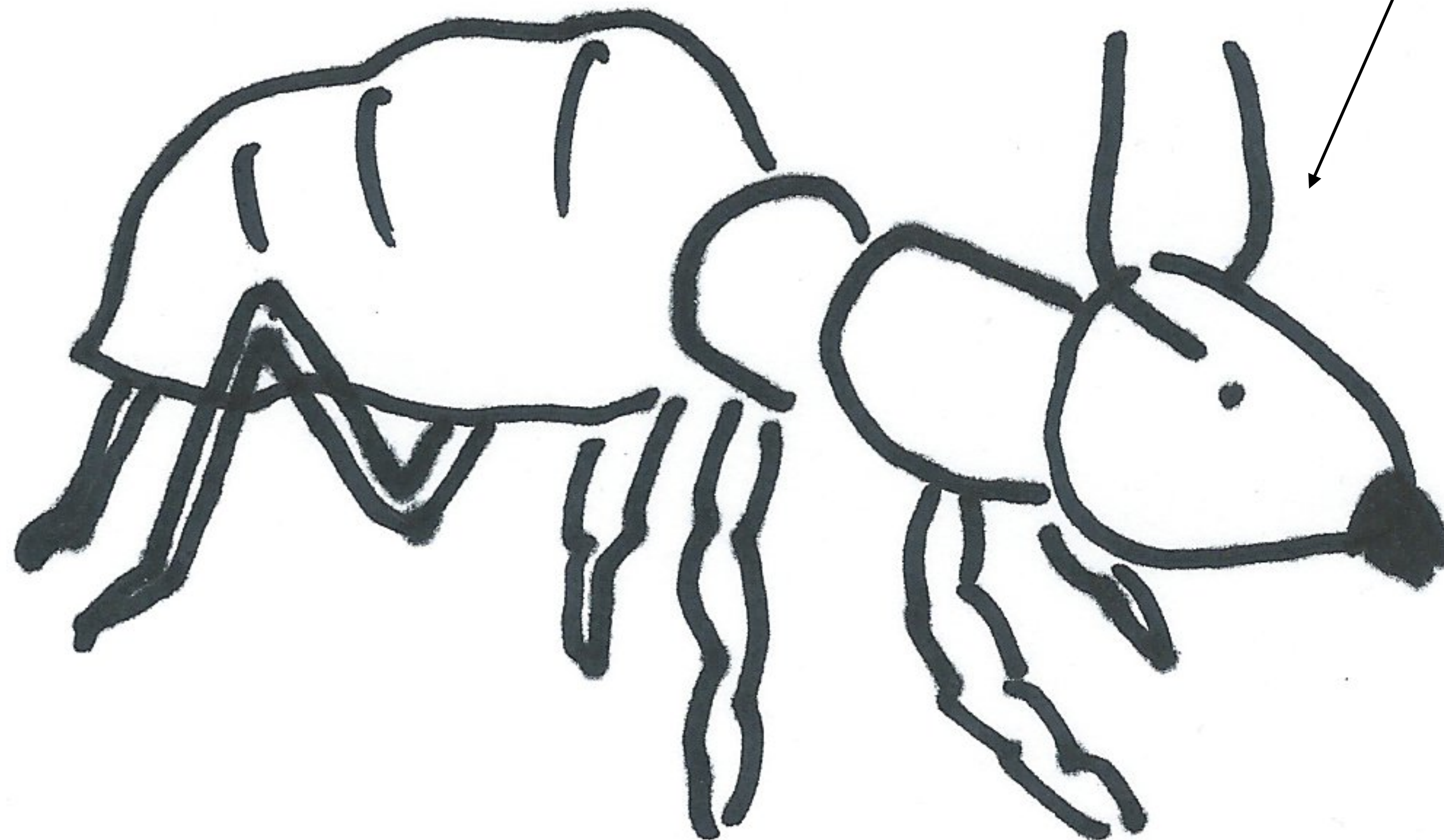
(still an incomplete list)



Tools

(still an incomplete list)

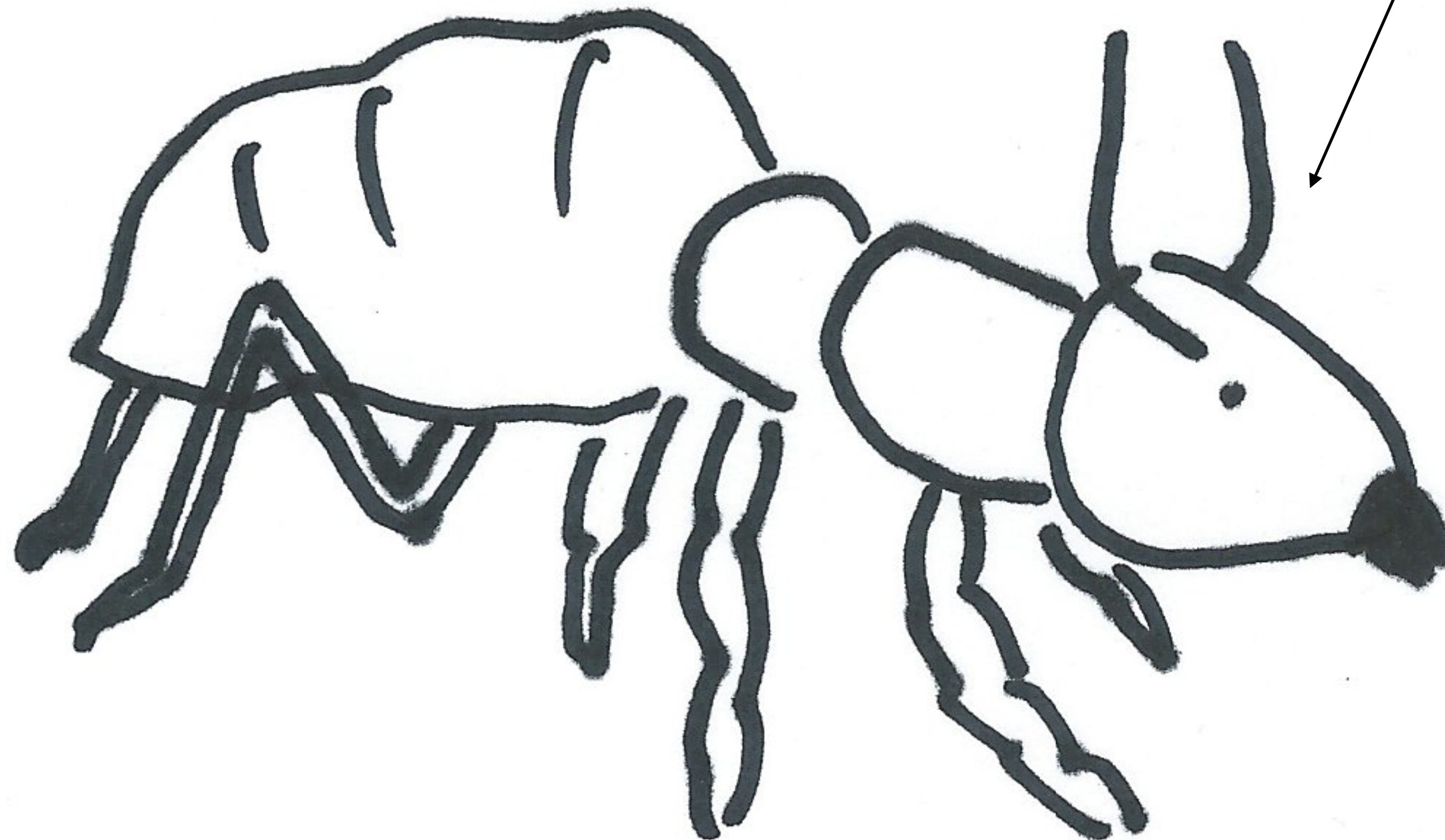
An ant.



Tools

(still an incomplete list)

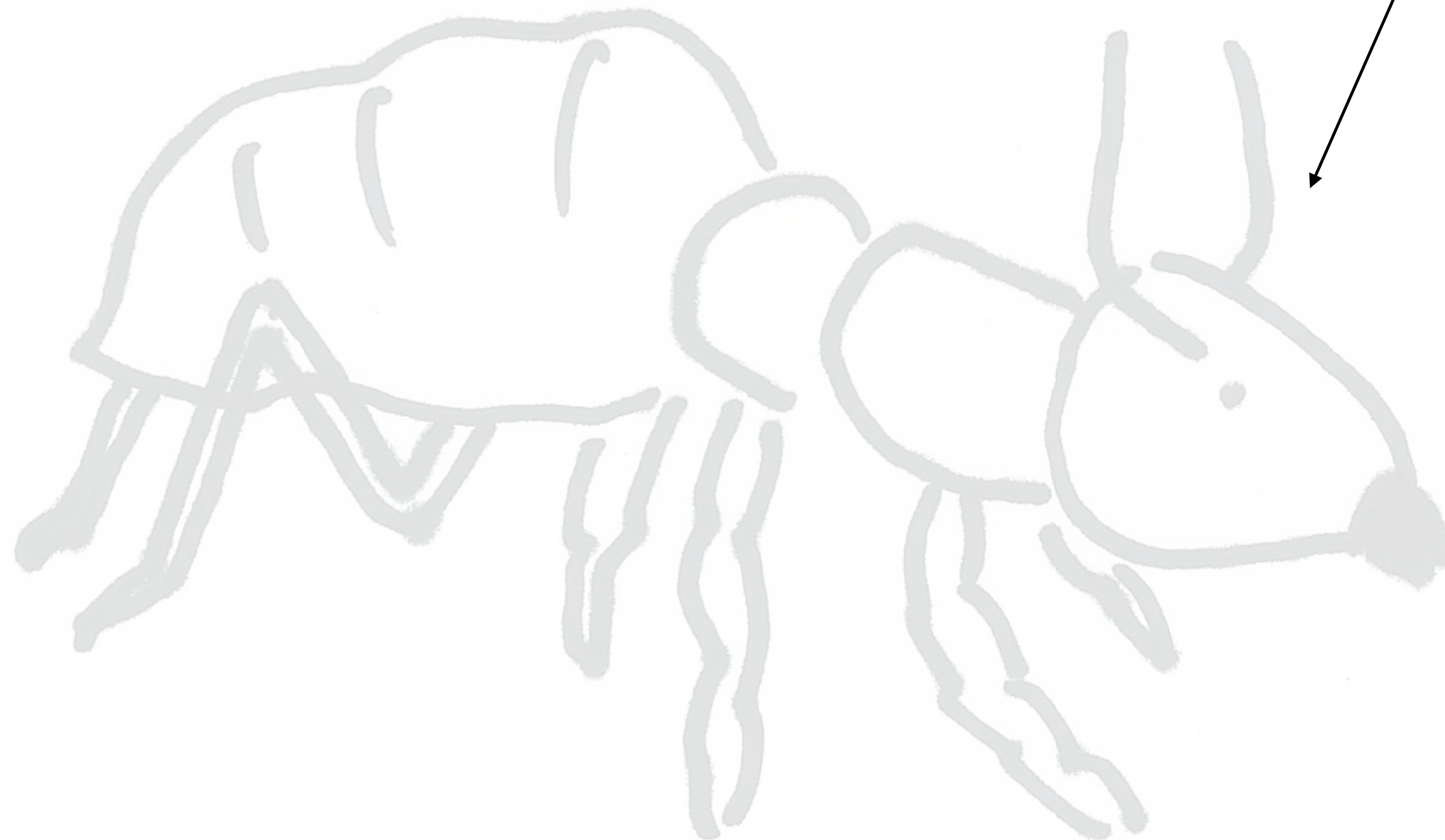
An ant.
Not a reindeer.



Tools

(still an incomplete list)

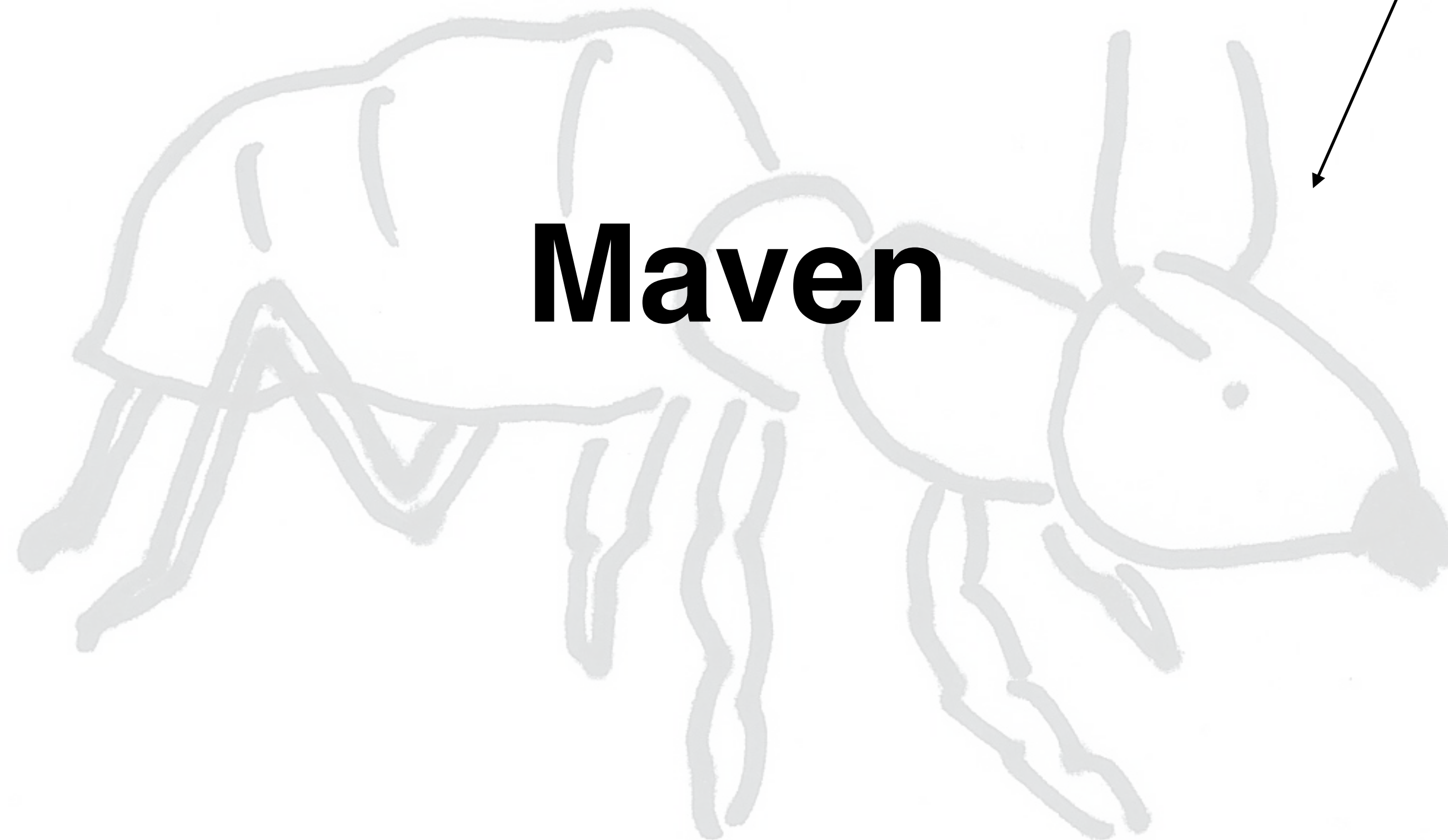
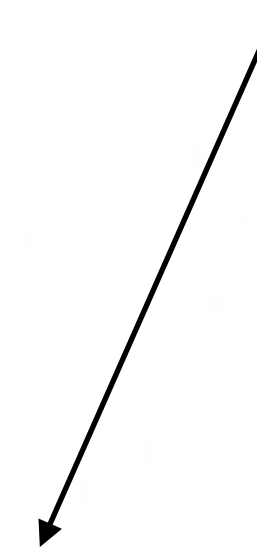
An ant.
Not a reindeer.



Tools

(still an incomplete list)

An ant.
Not a reindeer.



Tools

(still an incomplete list)

An ant.
Not a reindeer.



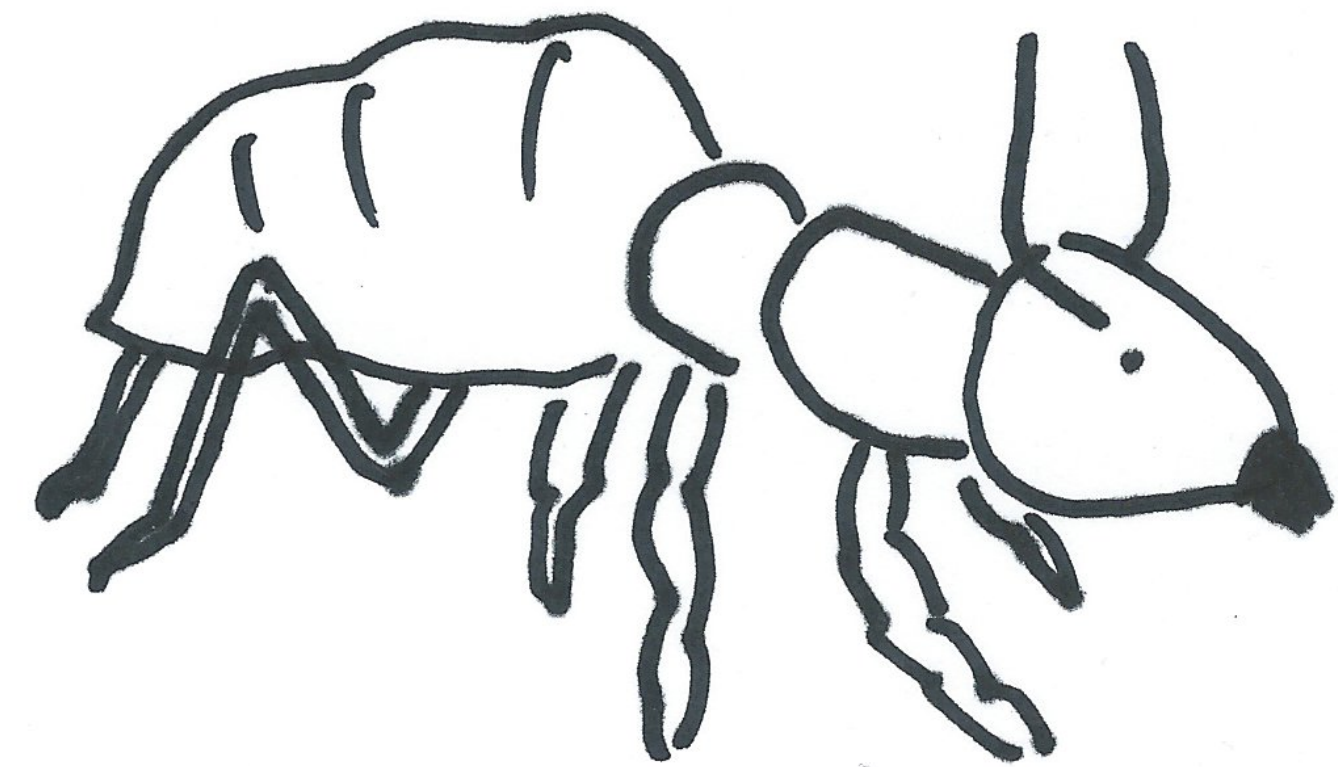
Gradle

Maven

Tools

(still an incomplete list)

An ant.
Not a reindeer.

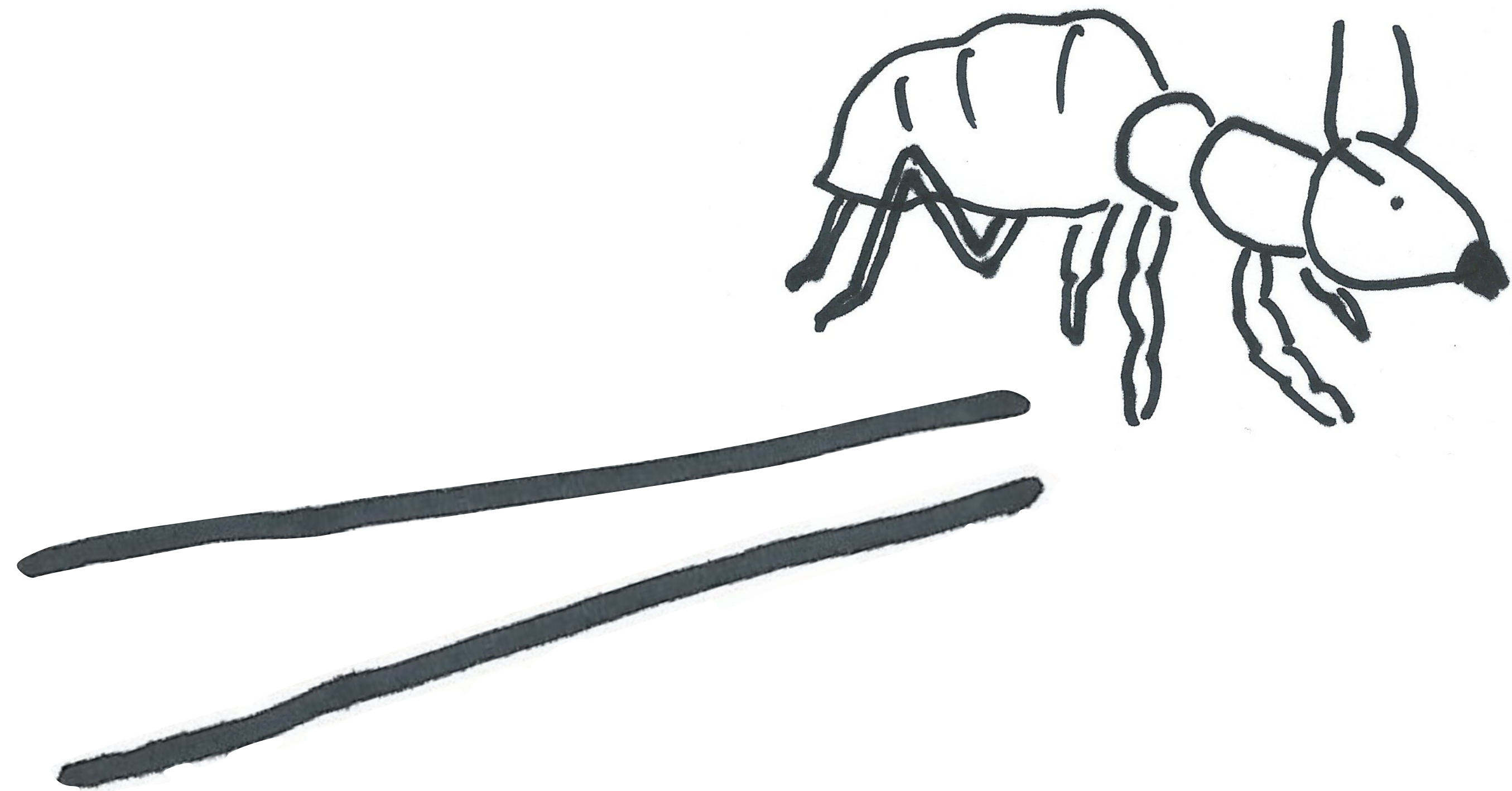


Gradle Maven

Tools

(still an incomplete list)

An ant.
Not a reindeer.



Gradle Maven

Tools

(still an incomplete list)

An ant.
Not a reindeer.

Gradle
Maven

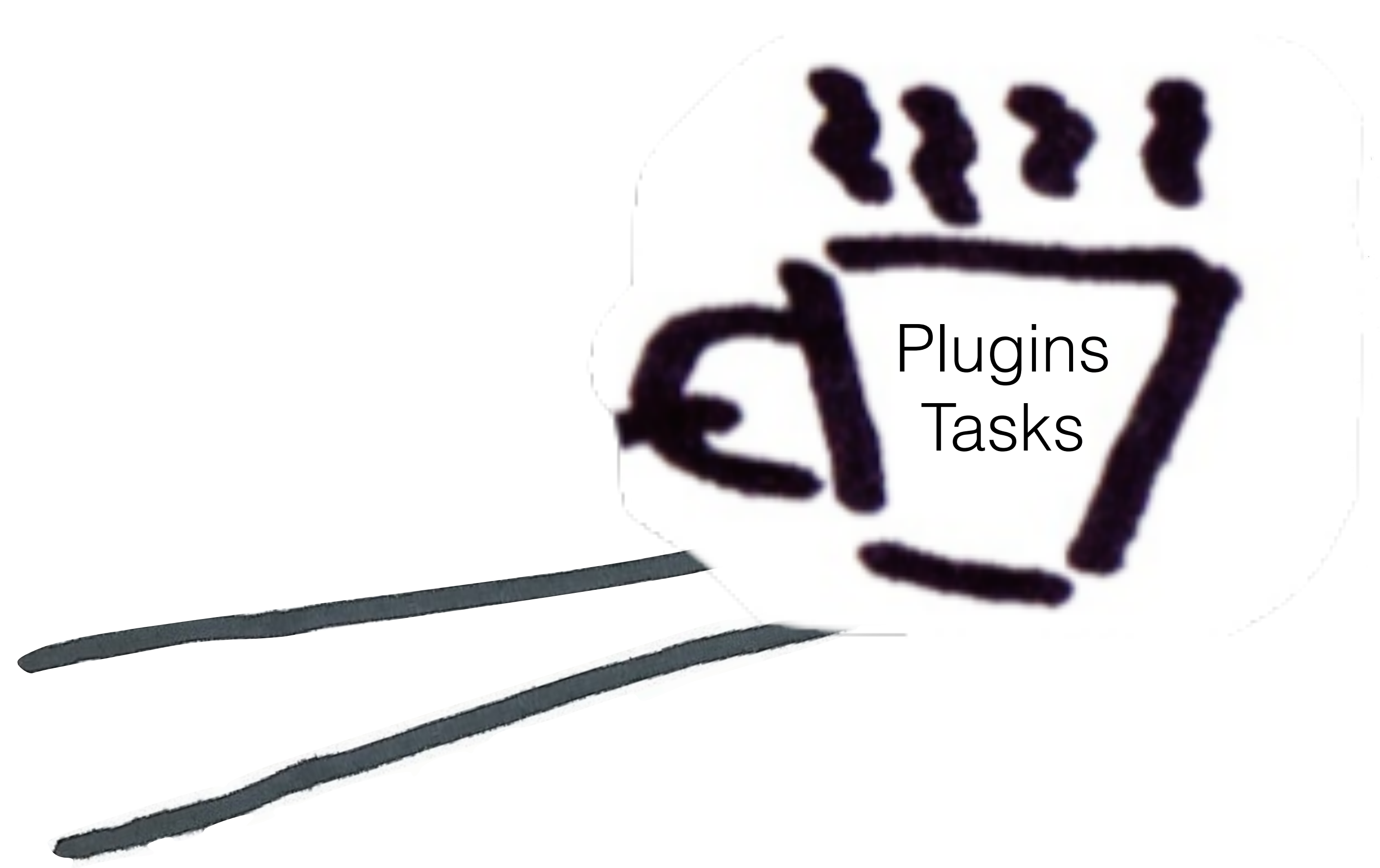


Tools

(still an incomplete list)

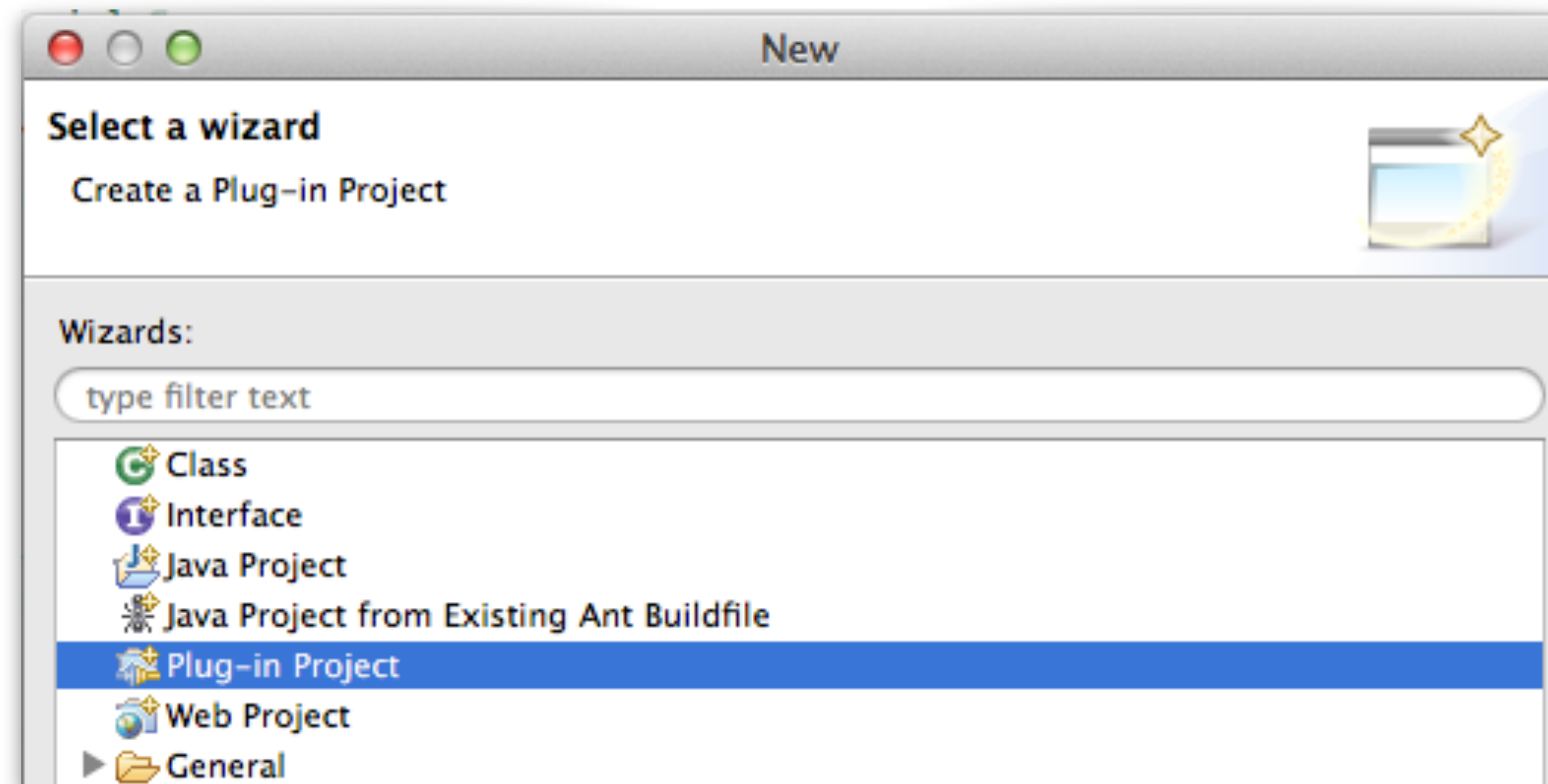
An ant.
Not a reindeer.

Gradle
Maven



Tools

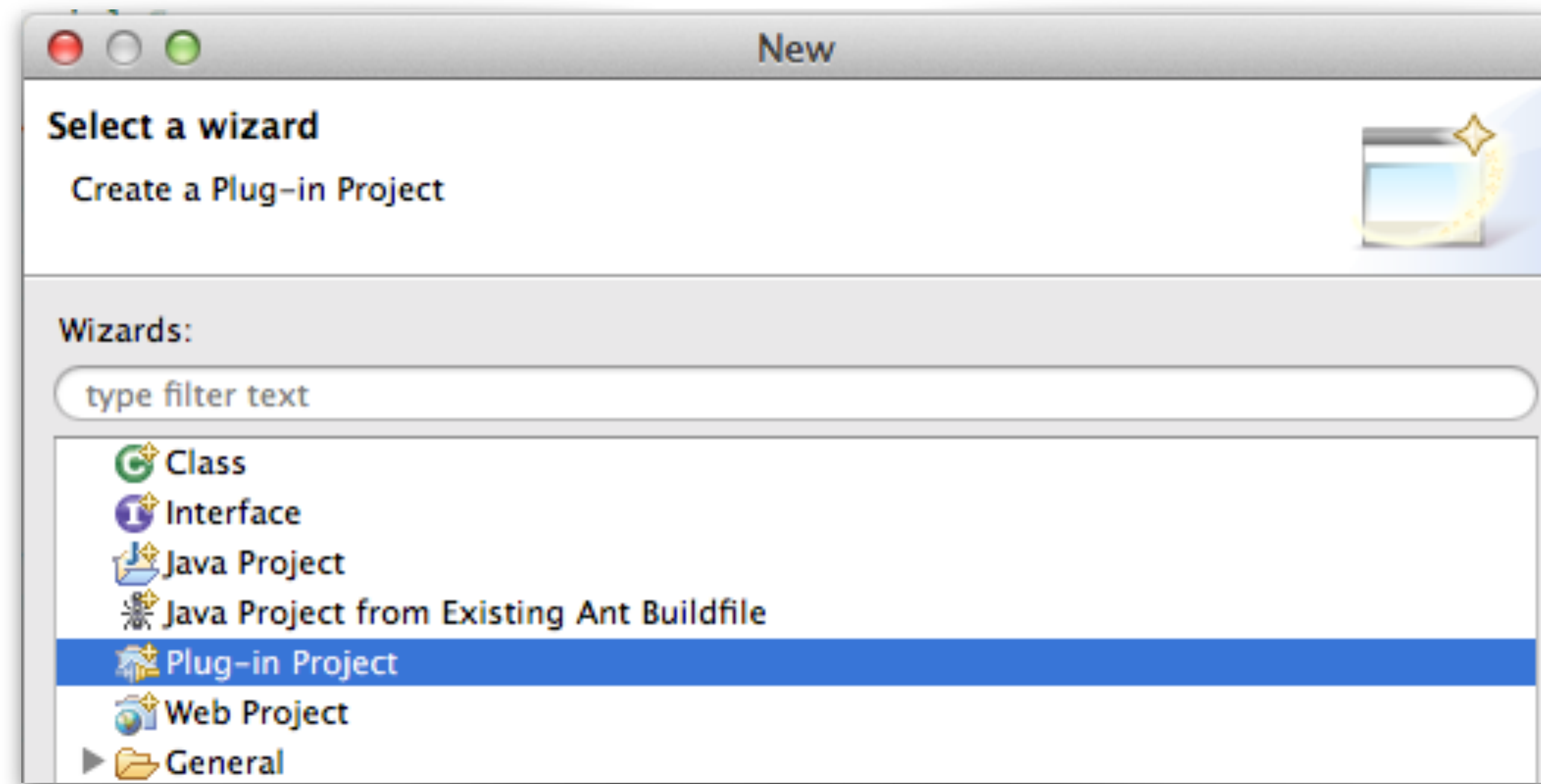
(still an incomplete list)



Tools

(still an incomplete list)

Eclipse plugins



Tools

(still an incomplete list)



Tools

(still an incomplete list)



Web applications

Tools

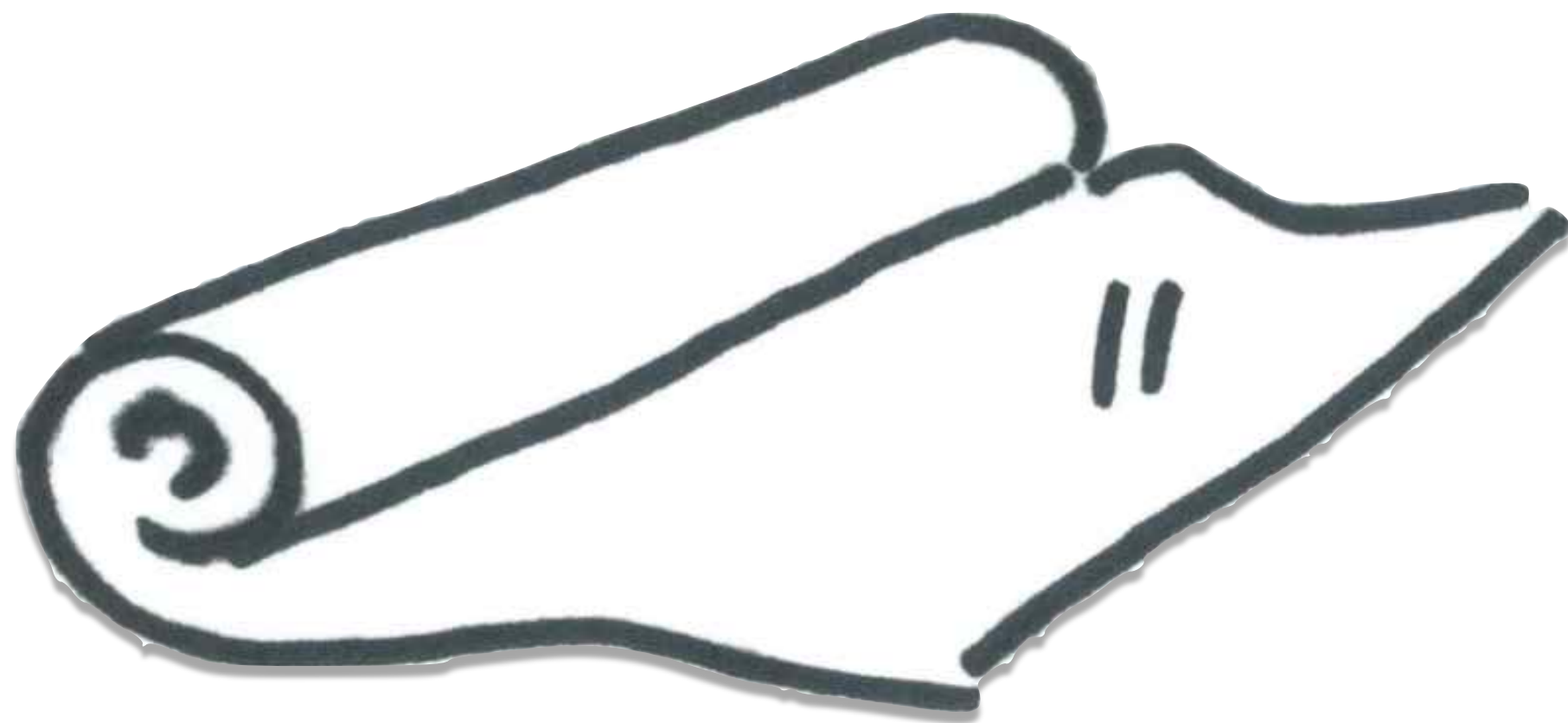
(still an incomplete list)



Web applications

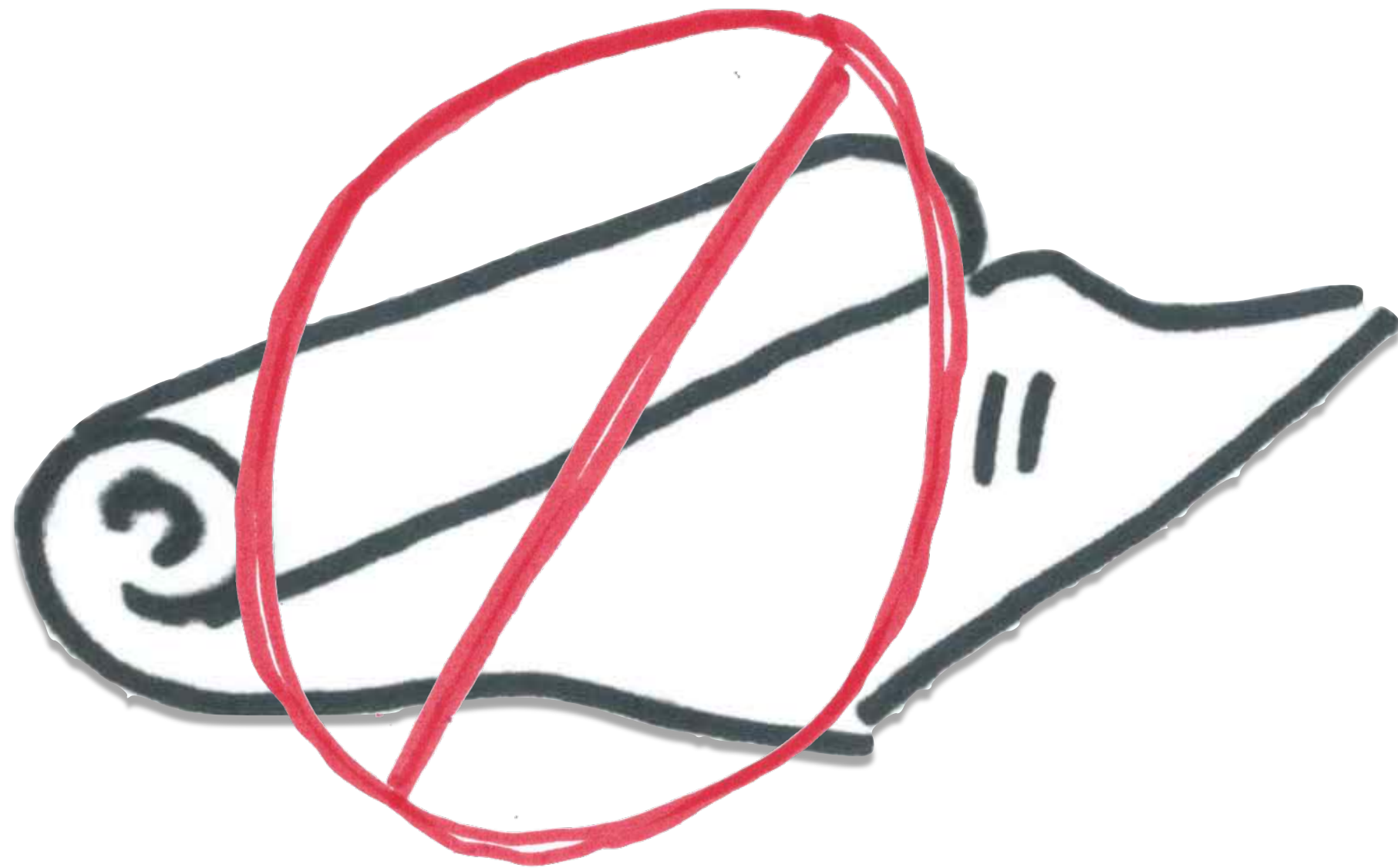
(If a UI is involved, proceed with caution)

Rolling your own



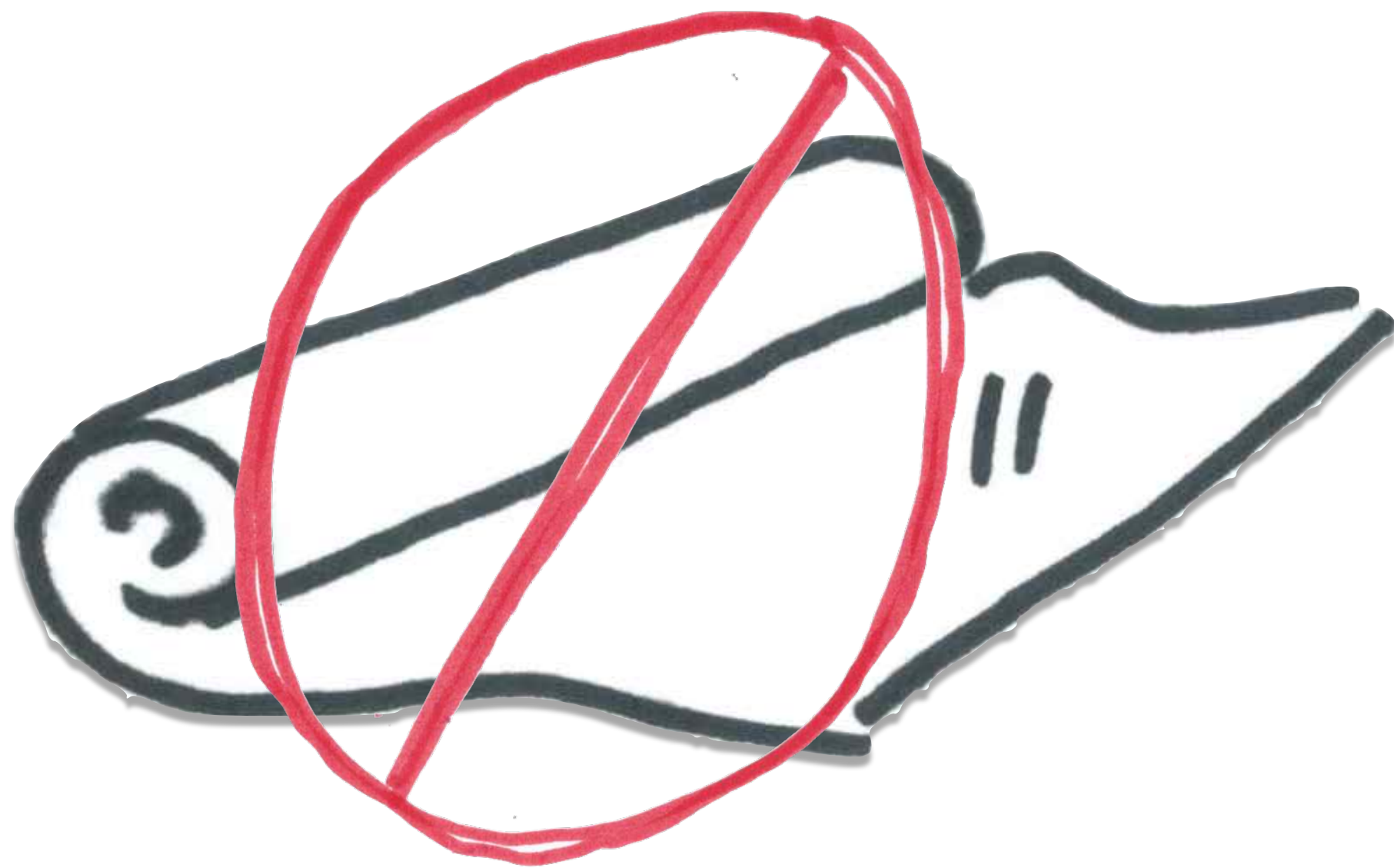
Rolling your own

- Beware not-invented-here

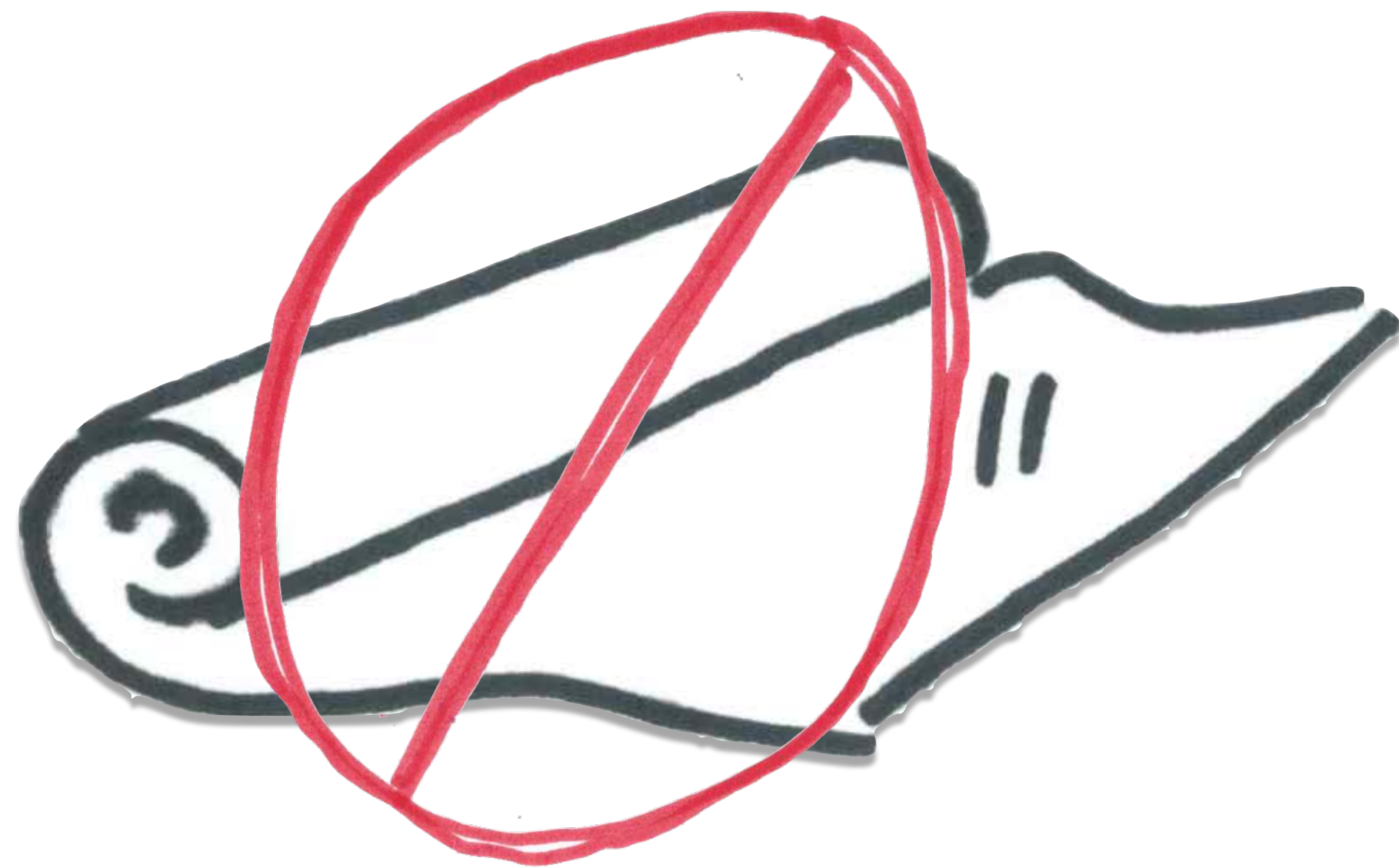


Rolling your own

- Beware not-invented-here
- Are you *sure* no one else has done this?

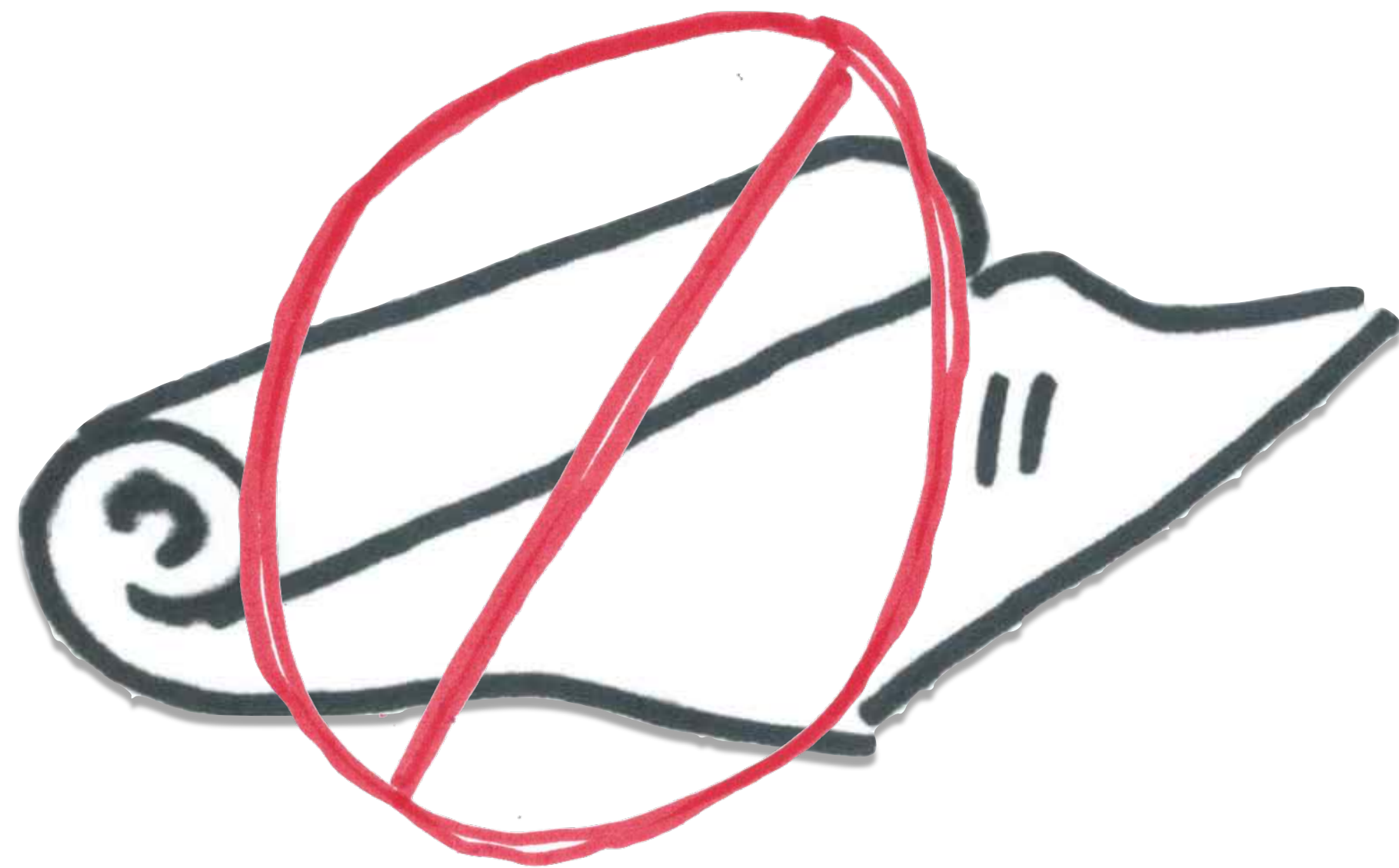


Rolling your own



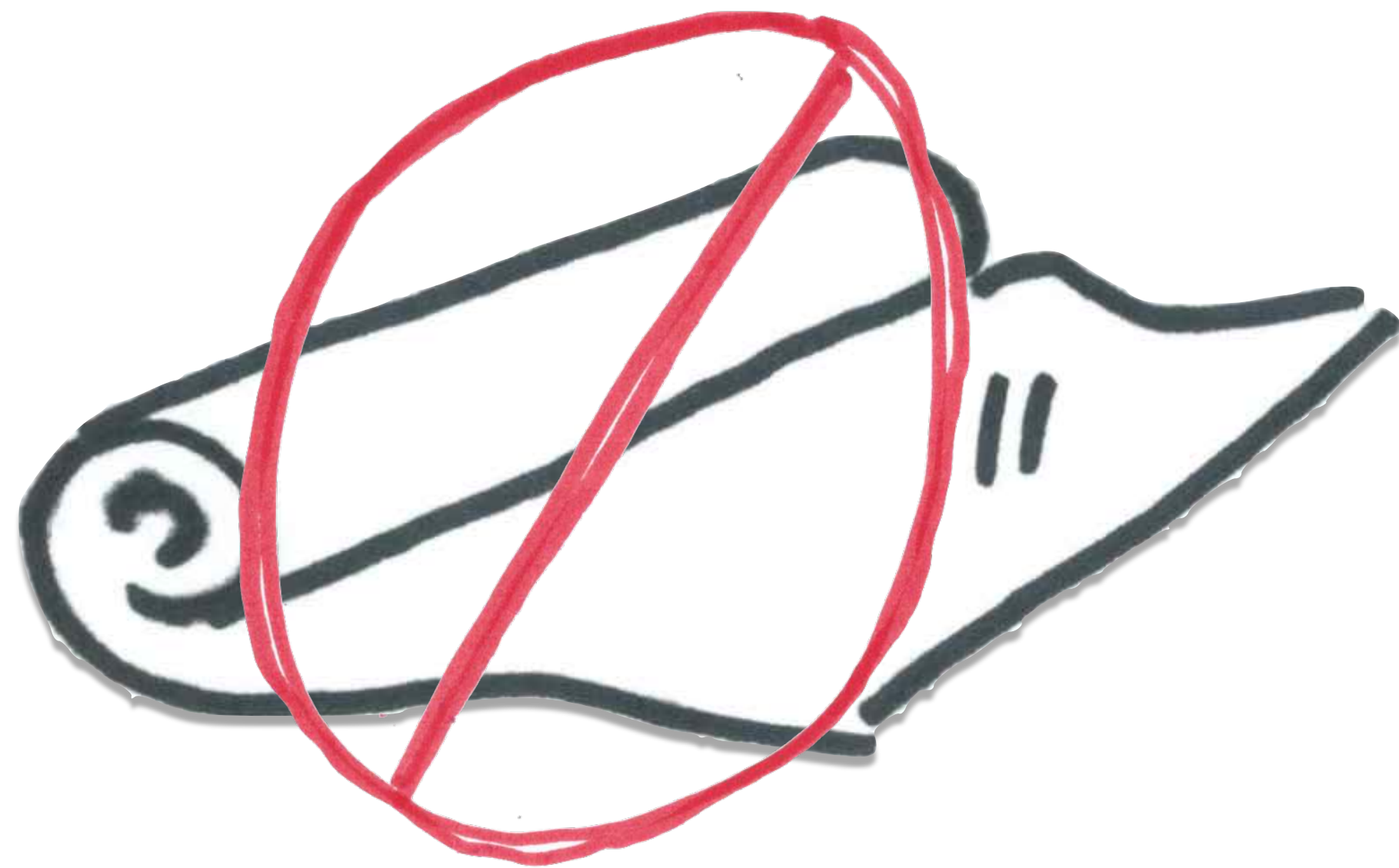
- Beware not-invented-here
- Are you *sure* no one else has done this?
- If not, maybe there's a good reason?

Rolling your own



- Beware not-invented-here
- Are you *sure* no one else has done this?
- If not, maybe there's a good reason?
- Beware **fun**

Rolling your own



- Beware not-invented-here
- Are you *sure* no one else has done this?
- If not, maybe there's a good reason?
- Beware **fun**
- But do innovate (and have fun)

Finally ...



Finally ...

Aren't we lucky to have
careers where automation
is not just allowed, but
encouraged?



Finally ...

Aren't we lucky to have
careers where laziness
is not just allowed, but
encouraged?



Finally ...

Aren't we lucky to have
careers where fun
is not just allowed, but
encouraged?



Any Questions?

@holly_cummins
www.bluemix.net
www.wasdev.net