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Clouds Beyond Technology: Real World Legal and Business Requirements

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6/23/10

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Agenda

- Cloud Directions and Market Impact
- Ecosystem Changes
- Red Hat: Releasing a Cloud Service
 - Financial
 - Operational
 - Licensing
- Looking Forward

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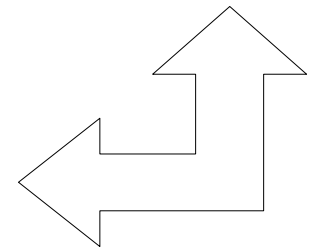
Clouds: Evolving IT

Mainframe ⇒ **PC** ⇒ **Client/Server** ⇒ **Web** ⇒ **Cloud**



Key Drivers of the Move to Cloud

- Budgets slashed
- Idle Compute Capacity
- % Budget spent on maintenance, not new solutions
- Staffing constraints
- SLA requirements



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CLOUD COMPUTING

What are we really doing?

**Creating
Self-Managed, Metered
SERVICES
from traditional offerings**

Fundamentally changing the **consumption** models of IT and more closely **aligning the technology with the business**.

**Software as a Service
Platform as a Service
Infrastructure as a Service**

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Technology Evolution – What's New Here?

- Virtualization
 - From Mainframe to Hypervisors
- Standards & Compatibility
 - Virtualization formats
 - ABI/API Guarantees
- Infrastructure Management
 - Physical to Virtual Management
- Networking & Communications
 - IP/Internet
 - VPN
- Resource Localization
 - Regional Datacenters
- Storage
 - Clustered Filesystems
 - Data Centralization
- Security
 - Firewalls, IDS/IPS

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Business Impacts – Not Technology

- Agility
 - Dynamic reprovisioning
 - Capacity on Demand
- Consumption Models
 - License/Subscription
 - Annual/Monthly
- Compliance
 - Security/Privacy
- Cost Management
 - Capital vs. Operational
- Sustainability – Eco
 - Utilization
- Empowerment
 - Self-Service
- Maintenance
 - Shared Resources

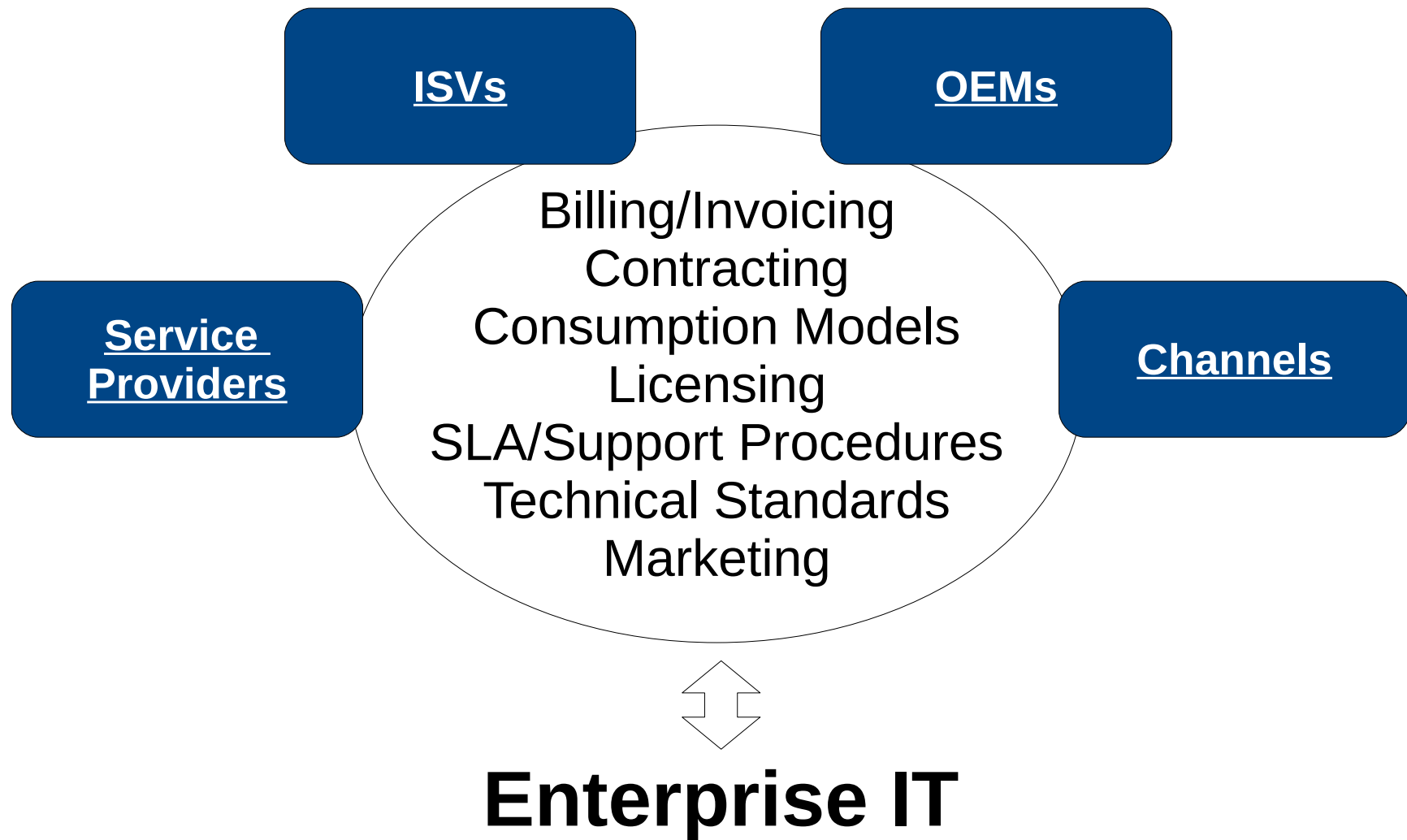
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Today's Ecosystem



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OEMs

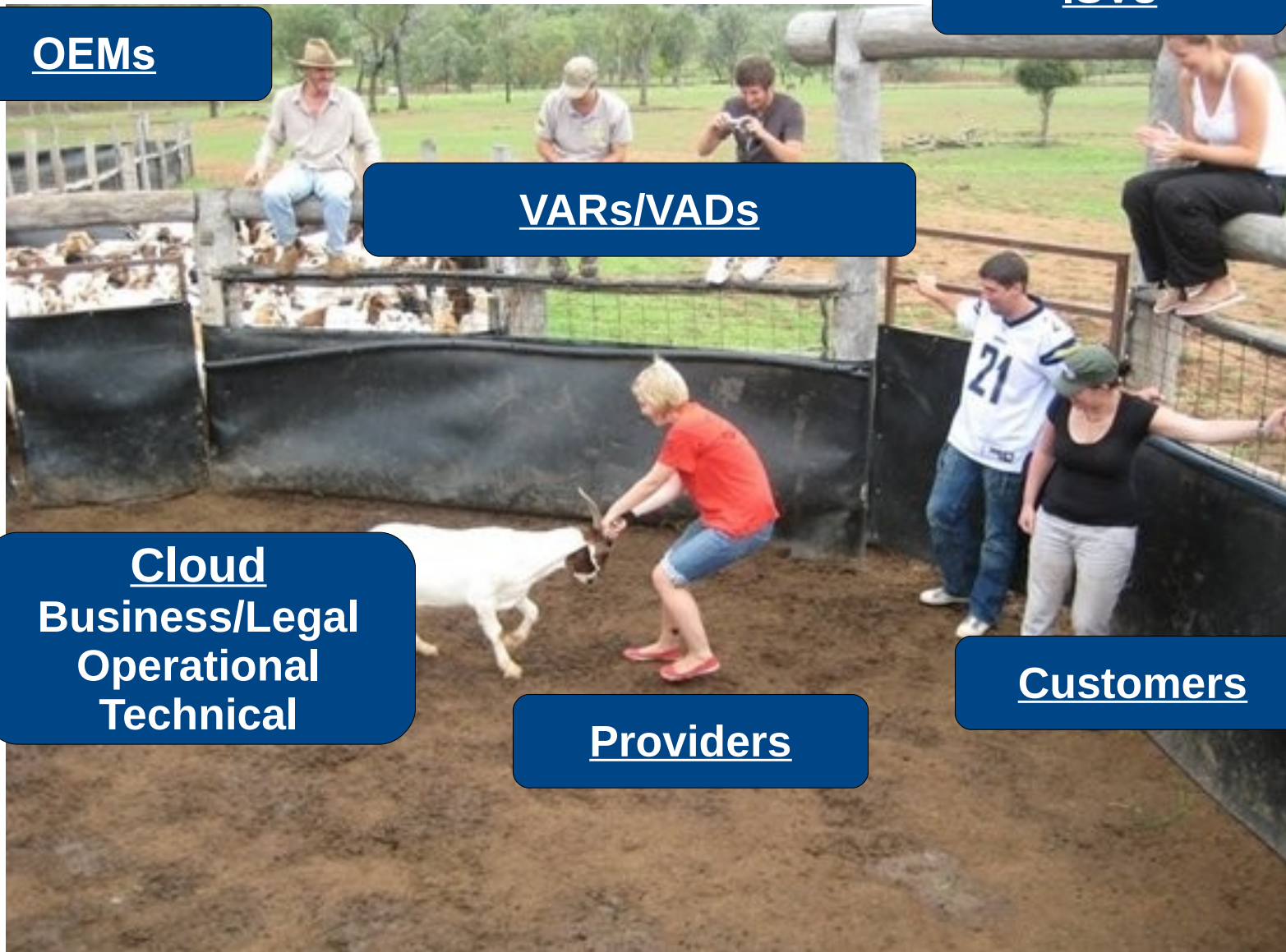
ISVs

VARs/VADs

Cloud
Business/Legal
Operational
Technical

Providers

Customers



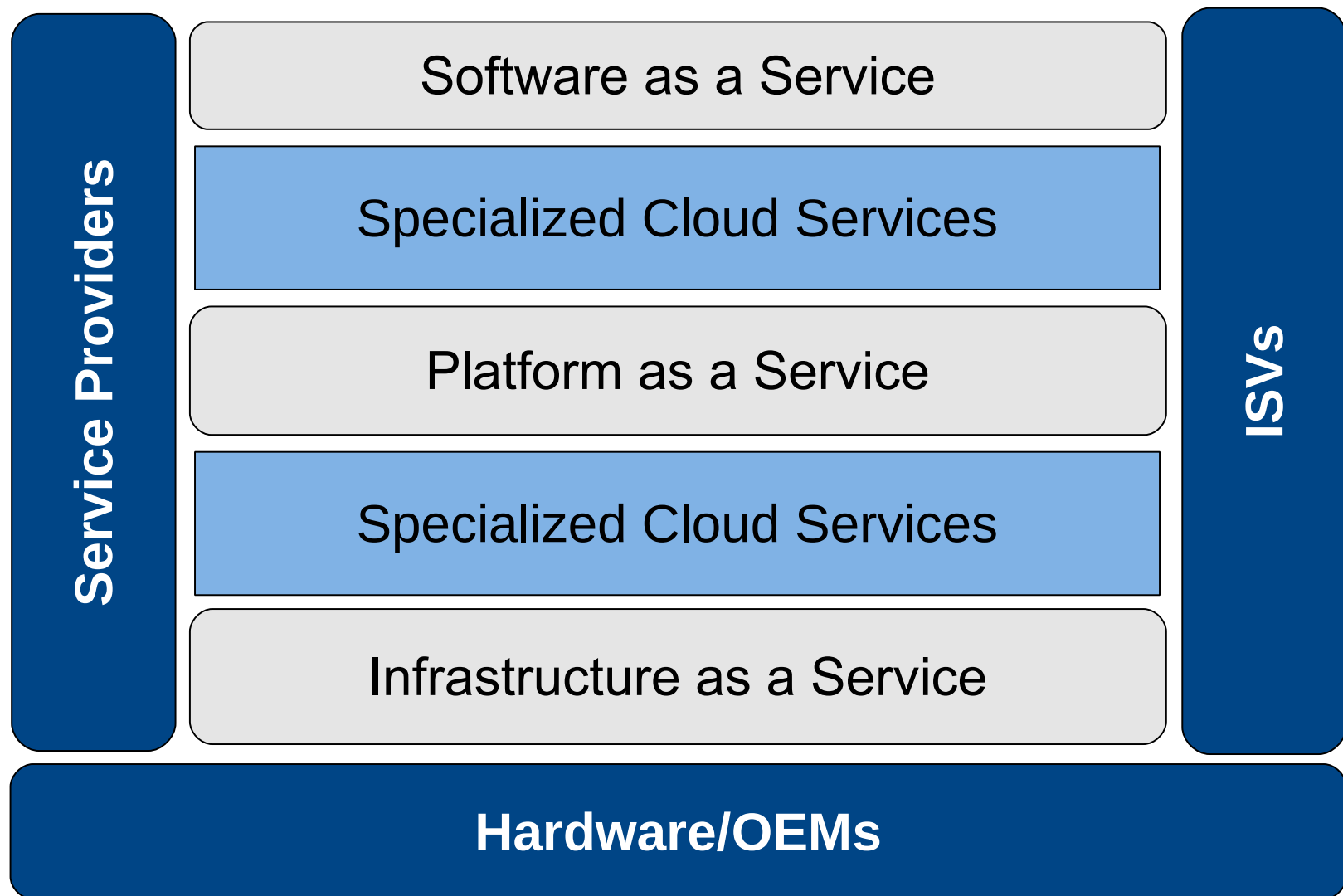
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The Extended Cloud Ecosystem



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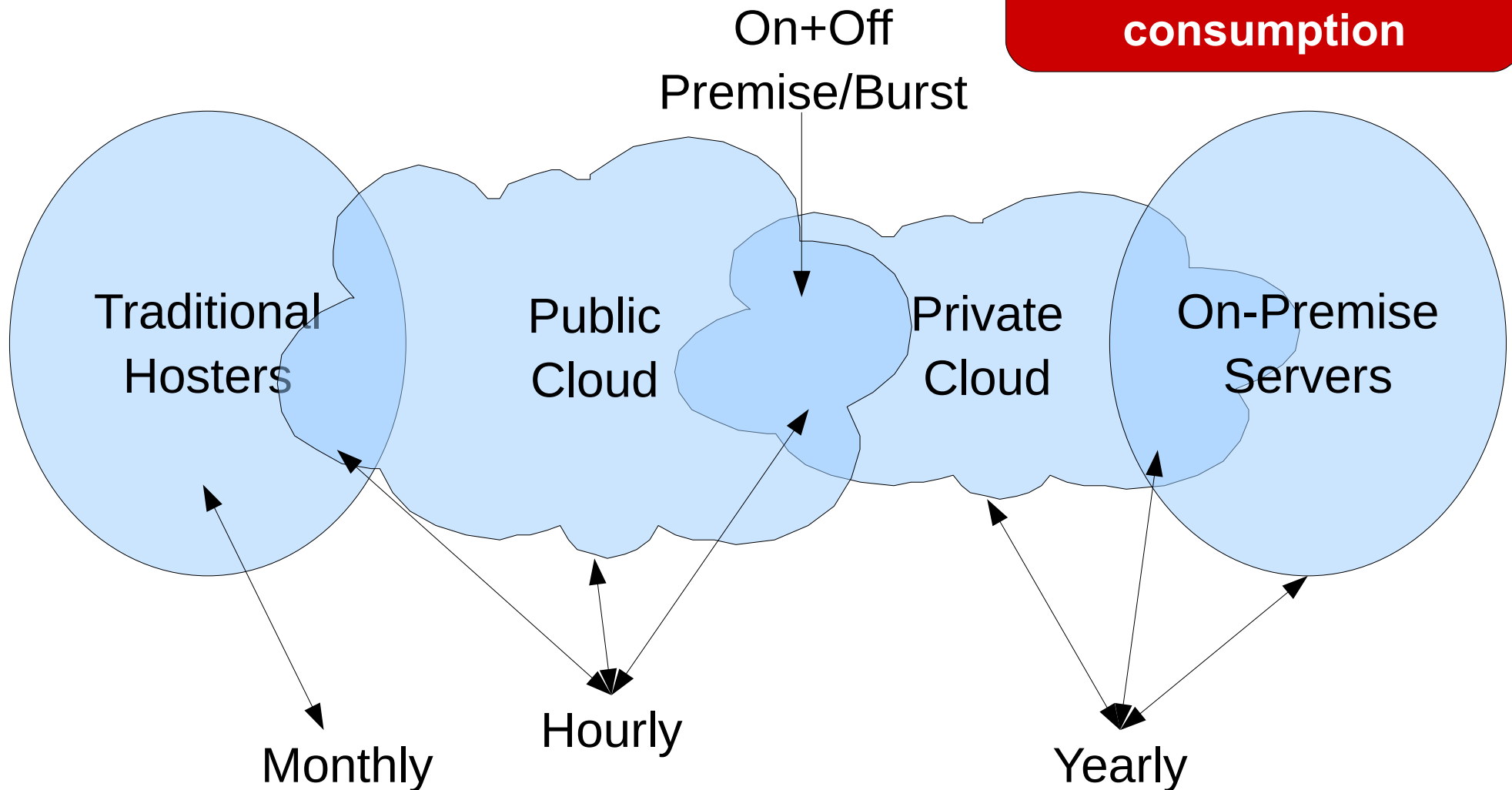
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Cloud Consumption Models

Changing product models to match consumption



Plus: Customer Bring Your own License

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Red Hat: Releasing a Cloud Service

- Product Offerings
 - What is delivered to the customer?
- Support
 - Who provides support, how is that accounted for?
- Finance
 - How do we account for granular revenue?
 - What is the unit of measure?
- Legal
 - Who takes the risk?
 - How are customers entitled?
- Partners
 - How do we participate?
- Sales
 - Compensation plans across hourly channels?

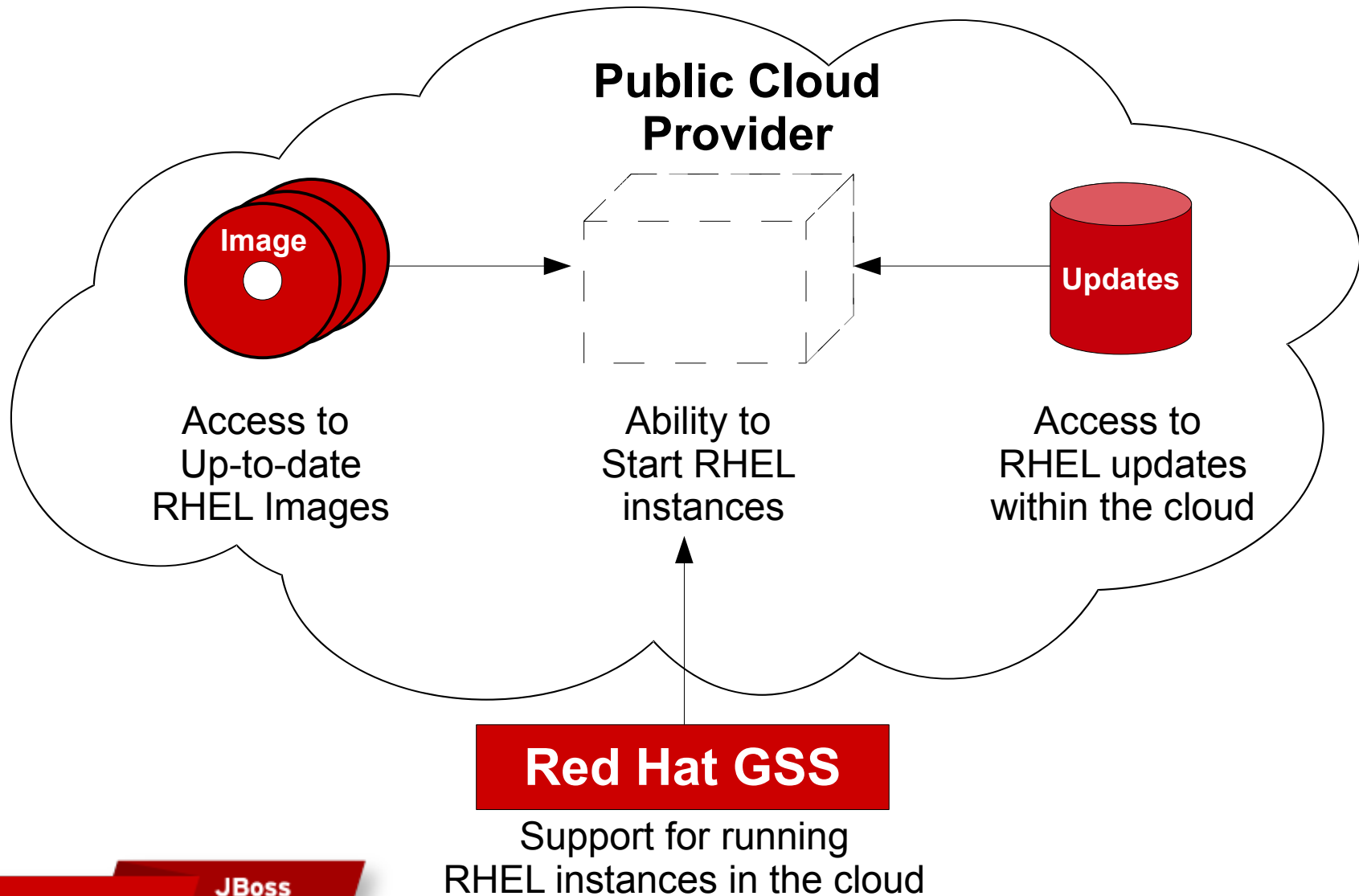
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Red Hat Enterprise Linux in the Public Cloud



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Business Issues to be addressed

Operational

- Support & Certification models
- Images vs. Instances
- Software Versioning

Economic

- Pricing – Hourly, Quarterly, Annually
- Revenue Recognition
- License + Maintenance vs. Subscription

Legal

- Entitlement
- Subscription (License) Transfer
- Open Source and the Cloud

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Operational: Instance vs. Image

- Traditional delivery of ISO images, update streams, and support
- Consistency of Image and Update content with traditional image delivery within the cloud
- Image Certification Criteria
 - Secure (Firewalls)
 - Configuration (daemons, networking)
- Moving from being a software company to a service provider (SaaS)

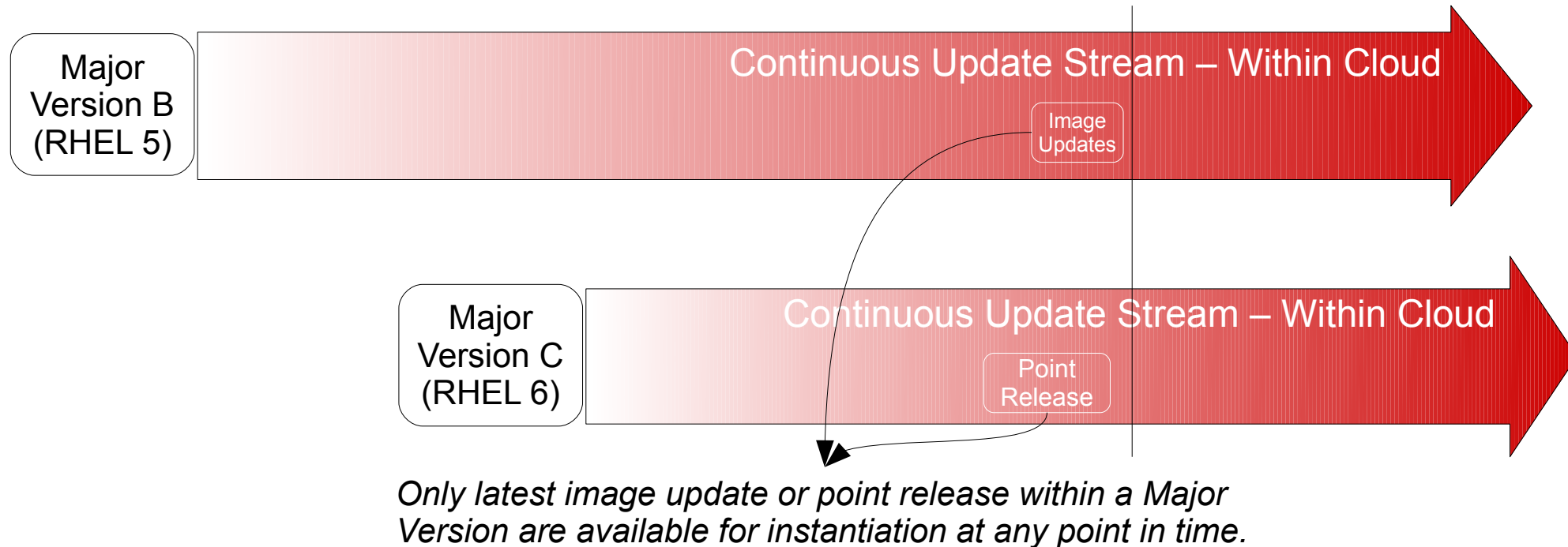


Operational: Who Provides Support?

- Direct - ISV (Red Hat) answers all customer inquiries
 - Can the problem be resolved based on the consumption model?
 - How is entitlement done to **instantly** inform support of customer purchases and enablement?
 - Works for BYOL (Cloud Access)
- Partner
 - If certified to support customer, limited challenges
 - Defaults to same problems as Direct otherwise



Operational: Versioning



- **Default Customer Image:** Only Latest Major Version Point Release or Image Update within a currently supported Major Version.
- **Accessible Images:** Only Latest Major Version Point Release or Image Update within a currently supported Major Version. *Older versions must be removed/deprecated by the cloud provider from the image list.*
- **Accessible Updates:** Update stream only contains latest package versions. Updates applied to any image will migrate packages to latest packages within the update stream.

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Economic: Pricing and Compensation

- License + Maintenance vs. Subscription
- Consumption Unit of Measure
 - Per Chronological Unit (Hour thru Year)
 - Per Socket, Per Virtual Machine, Per % of physical resource consumption
 - Per User
- Annual Subscription vs. Hourly Subscription
 - Accounting across multiple models

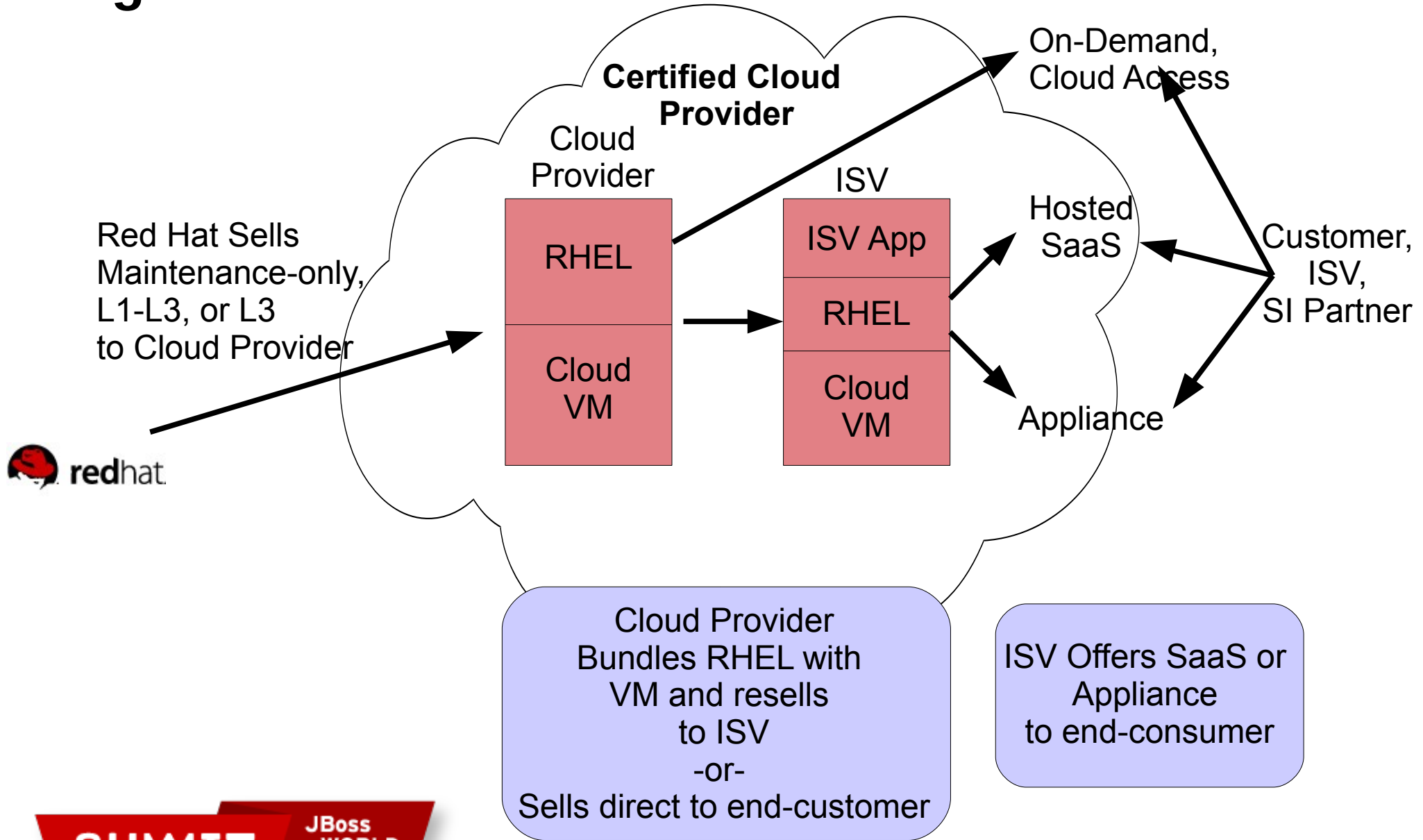


Legal: Cloud Models

- **SaaS Provider**
 - End-consumer purchases a service from the Partner
 - Partner supports the service, running in the cloud (public or private)
 - What business models match the ISV's service offerings?
- **Partner as a Appliance Provider**
 - End-consumer purchases access to an Image and Support from the ISV
 - Partner supports their appliance with backend from IaaS providers
- **Partner and BYOL**
 - End-consumer brings own licenses to cloud (public or private)



Legal: Who is the Consumer?



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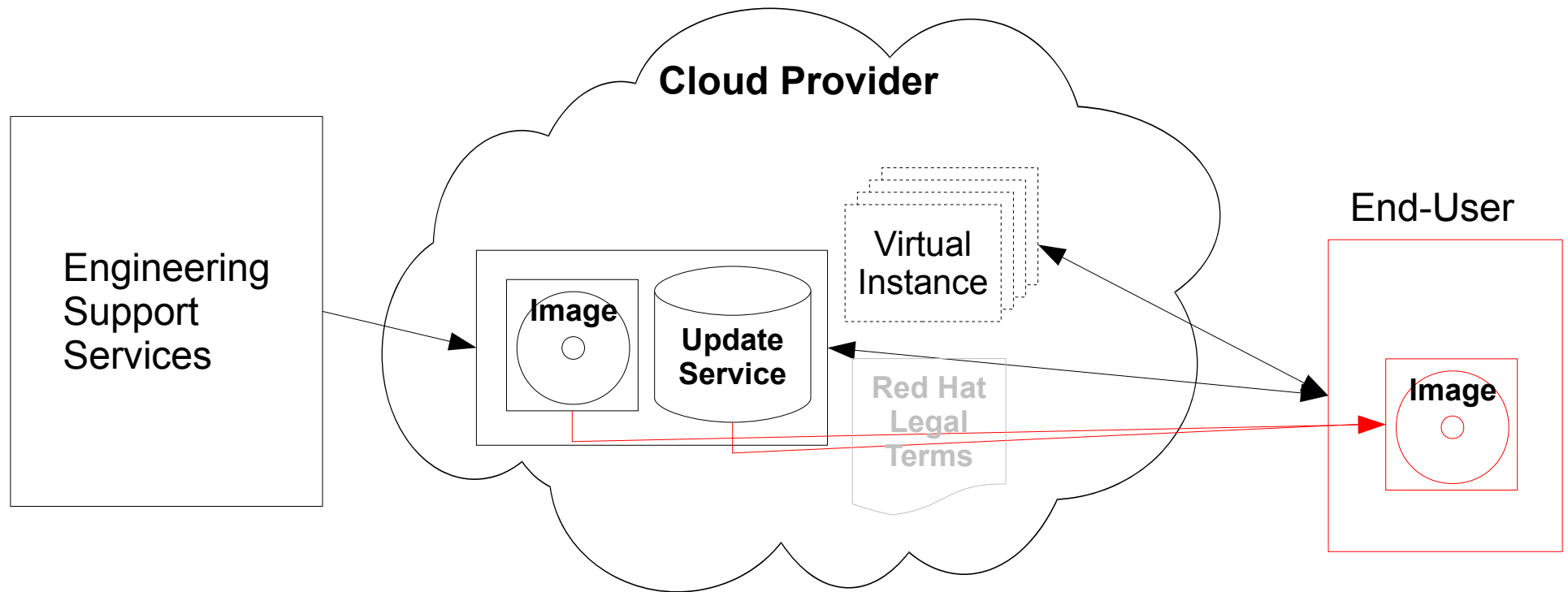
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Legal: T's and C's

Pass-through terms covering Open Source Assurance, Access rights Entitlements, etc. - **Regardless of Channel**



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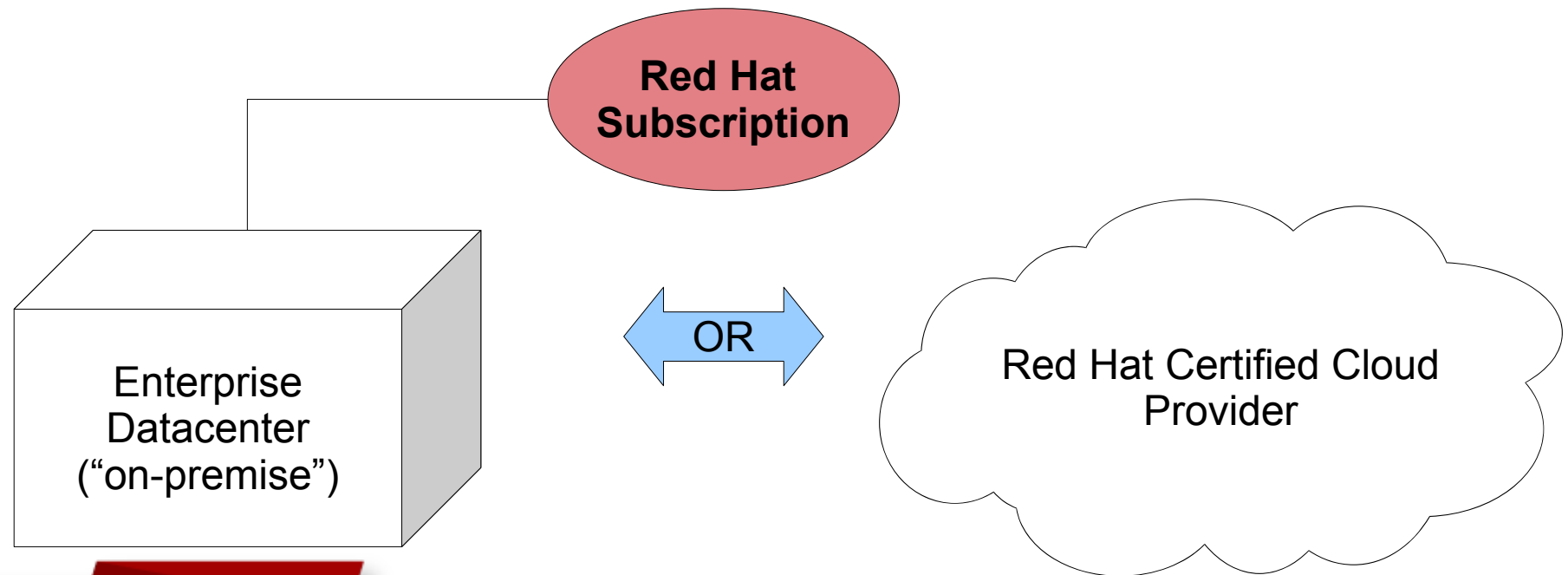
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Legal: License/Subscription Transfer

Red Hat Cloud Access

a **FEATURE** of Red Hat subscriptions permitting customers to use their subscription either “on-premise” **OR** on select Red Hat Certified Cloud Providers



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Legal: Open Source and the Cloud

- OSS is building the clouds and running the applications and comes with unique challenges for Providers
 - Open Source Assurance
 - Availability of Updates and Support
 - Scaling within the cloud

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**For Customers and Providers,
Cloud Computing requires focus
across Technology, Financial,
Legal, and Operations**

Clouds: Where Business intersects Technology

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