

Managing Security Risk: The CSO Panel

Moderator:

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Cigital

Panelists:

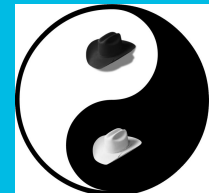
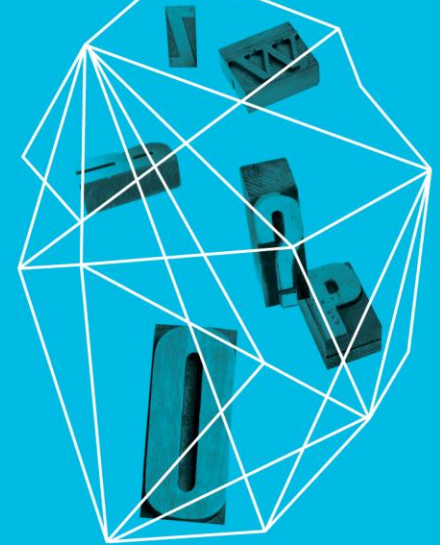
Eric Grosse
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Former Presidential Cyber-
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USBank

Security in knowledge



Session ID: CISO-W25

Session Classification: Advanced

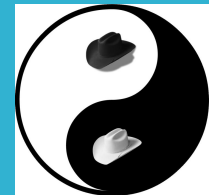
PANEL FORMAT



- ▶ Introductions
- ▶ What does a CSO do all day? (one slide each)
- ▶ Six central questions
- ▶ Open discussion



WHAT DOES A CSO DO ALL DAY?



WHAT DOES A CSO DO?



I think about, and fix where I can by:

- ▶ hiring and retaining the right people, and deploying them in the right roles
- ▶ learning about who may attack and how those attacks can be disrupted
- ▶ identifying our important assets and verifying the proper access controls
- ▶ making our users and developers lives easier, subject to the previous points

WHAT DOES A CSO DO?



- ▶ Review various information security news sources
- ▶ Oversee policy development
- ▶ Oversee audit process, results and remediation actions
- ▶ Work with biz units to develop security processes to meet their needs.
- ▶ Work with biz executives to evangelize information security
- ▶ Interact with IT-ISAC, US CERT and relevant external sources

WHAT DOES A CSO DO?

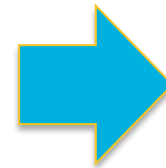


Communicates

"across all levels"



CSO



Assesses

"ability to react"

Plans
"for desired results"



Leads

"high performing organization"

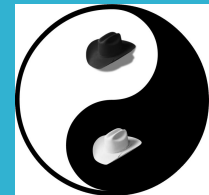


WHAT DOES A CSO DO?



- ▶ Protect & enhance revenue
- ▶ Provide board accountability
- ▶ Digest intelligence
- ▶ Set direction / change it
- ▶ Remove road-blocks
- ▶ Drive execution
- ▶ Mentor managers to become leaders

SIX DRIVING QUESTIONS



#1: MEASURING RISK

- ▶ How do you measure risk? Should risk management be driven by compliance? Technology? Audit? Vulnerabilities discovered in the field?



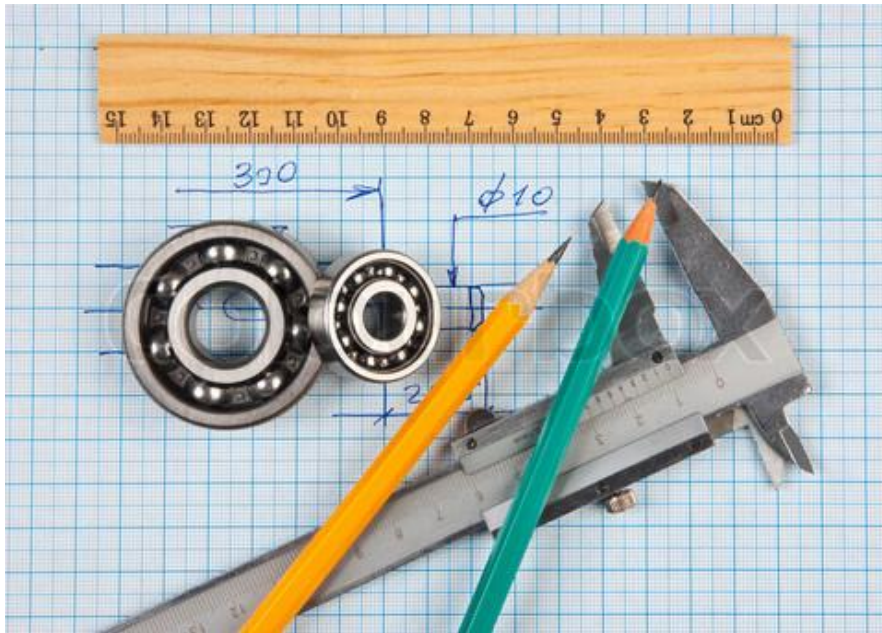
#2: BUSINESS INTERACTION

- ▶ How should the security function interact with business executives? Should the Board care? The CEO? Shareholders?



#3: TOOLS

- ▶ What tools do CSOs find useful in their own work? Are dashboards real? Do you have to build your own?



#4: PEOPLE

- ▶ How do you find and retain good security people?



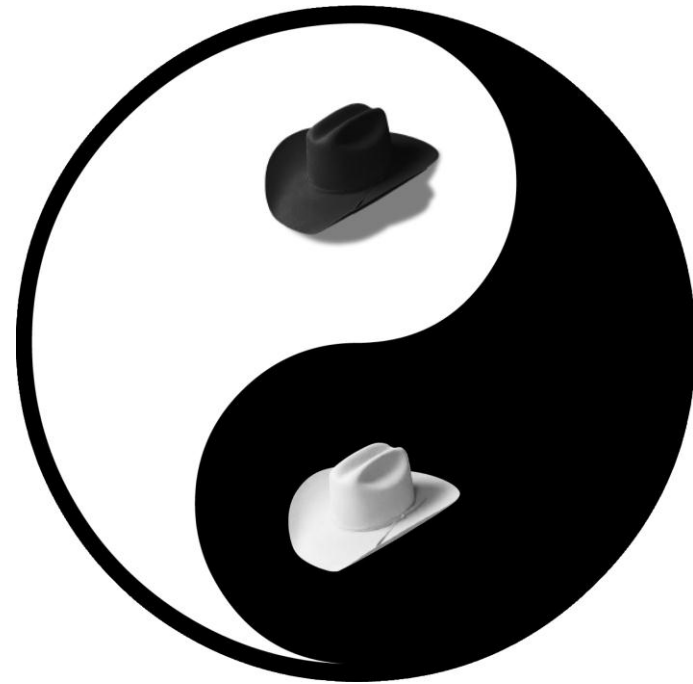
#5: ROSI

- ▶ How do you figure out what levels of investment to make in securing the enterprise? Is return on security investment real or nonsense? How do you measure return?



#6: BUILDING SECURITY IN

- ▶ Should a CSO care about software security and building security in? How does a huge enterprise embrace security in development?



AUDIENCE QUESTIONS

