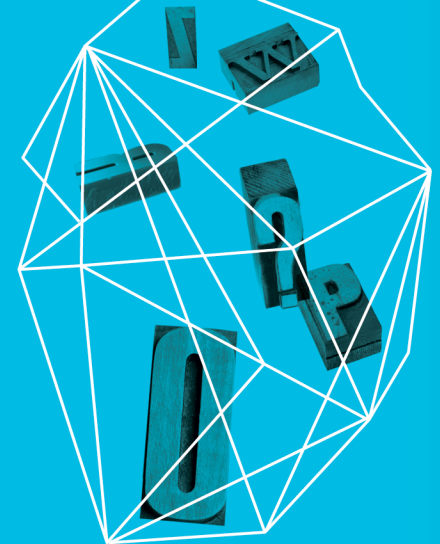


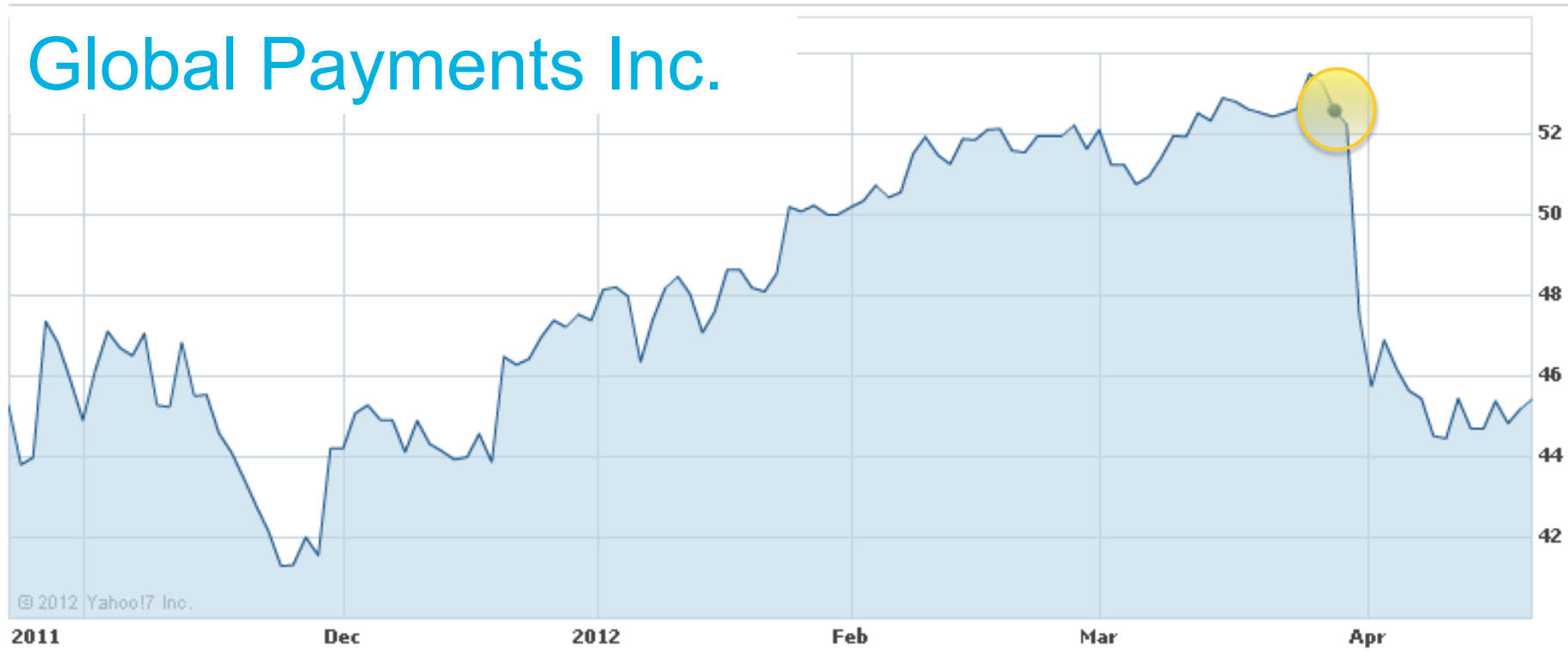
EXTREME CYBER SCENARIO PLANNING & FAULT TREE ANALYSIS

Ian Green
Manager, Cybercrime & Intelligence
Commonwealth Bank of Australia

Security in
knowledge



Extreme events are costly

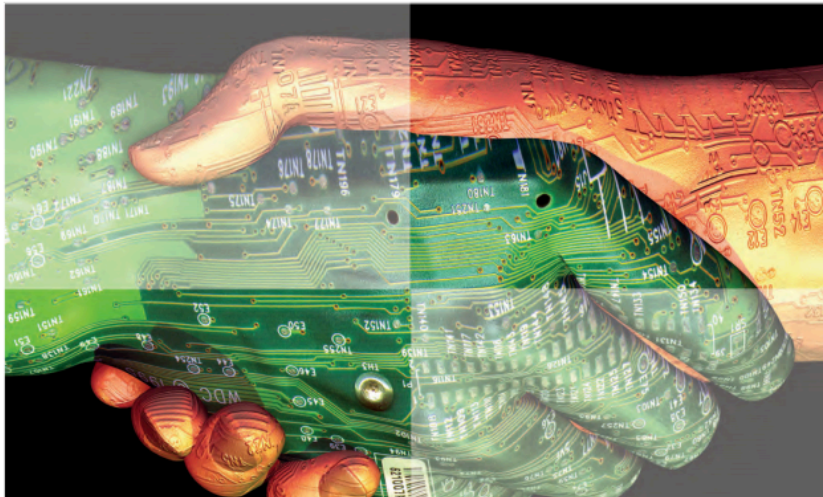


▶ 10% or \$400m wiped off market cap

Risk and Responsibility in a Hyperconnected World Pathways to Global Cyber Resilience

Prepared in collaboration with Deloitte

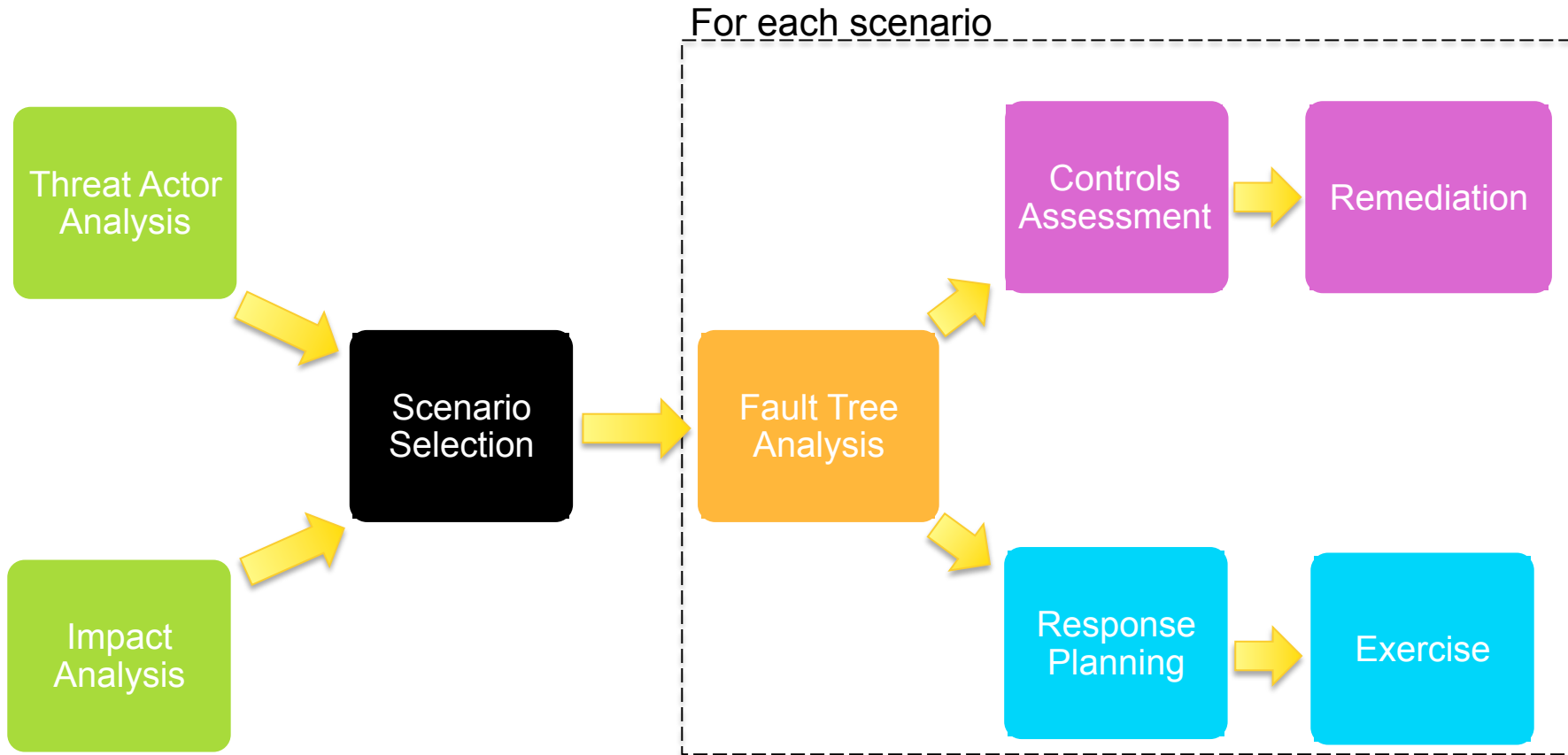
June 2012



- ▶ “While failures are unavoidable, cyber resilience prevents systems from completely collapsing”
- ▶ “Can only be achieved by adopting a holistic approach of the management of cyber risk”
- ▶ Cyber Resilience
 - ▶ mean time to failure
 - ▶ mean time to recovery

http://www3.weforum.org/docs/WEF_IT_PathwaysToGlobalCyberResilience_Report_2012.pdf

Extreme Cyber Scenario Planning



Threat Actor Analysis

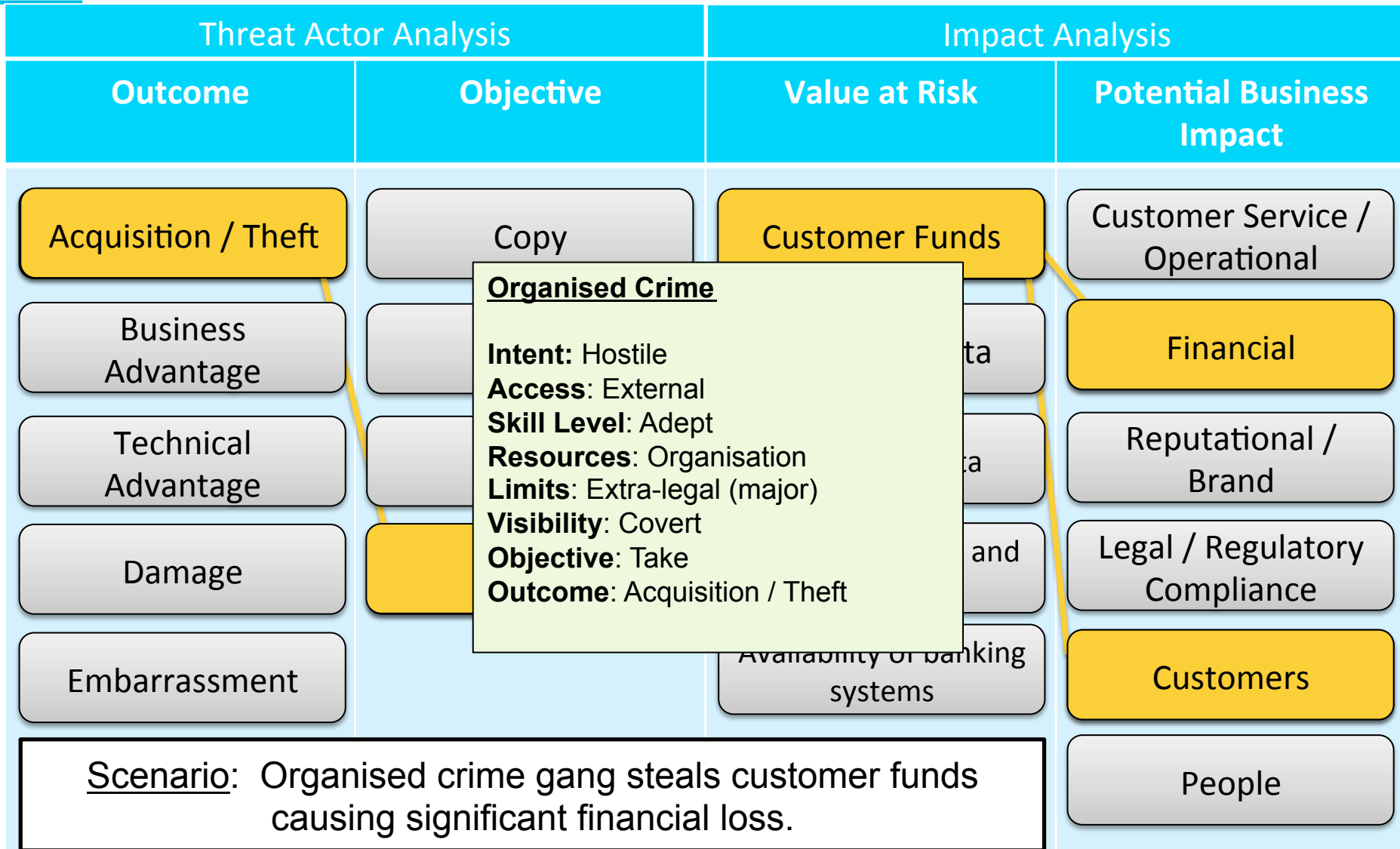


| | |
|--|--|
| <p><u>Hacktivist Group</u></p> <p>Intent: Hostile Access: External Skill Level: Adept Resources: Organisation Limits: Extra-legal (major) Visibility: Overt</p> <p>Objective: Copy, Injure Outcome: Damage, Embarrassment</p> | <p><u>Organised Crime</u></p> <p>Intent: Hostile Access: External Skill Level: Adept Resources: Organisation Limits: Extra-legal (major) Visibility: Covert</p> <p>Objective: Take Outcome: Acquisition / Theft</p> |
| <p><u>Nation State</u></p> <p>Intent: Hostile Access: External Skill Level: Adept Resources: Government Limits: Extra-legal (major) Visibility: Clandestine</p> <p>Objective: Copy Outcome: Technical Advantage</p> | <p><u>Terrorist</u></p> <p>Intent: Hostile Access: External Skill Level: Adept Resources: Organisation Limits: Extra-legal (major) Visibility: Covert</p> <p>Objective: Destroy Outcome: Damage</p> |

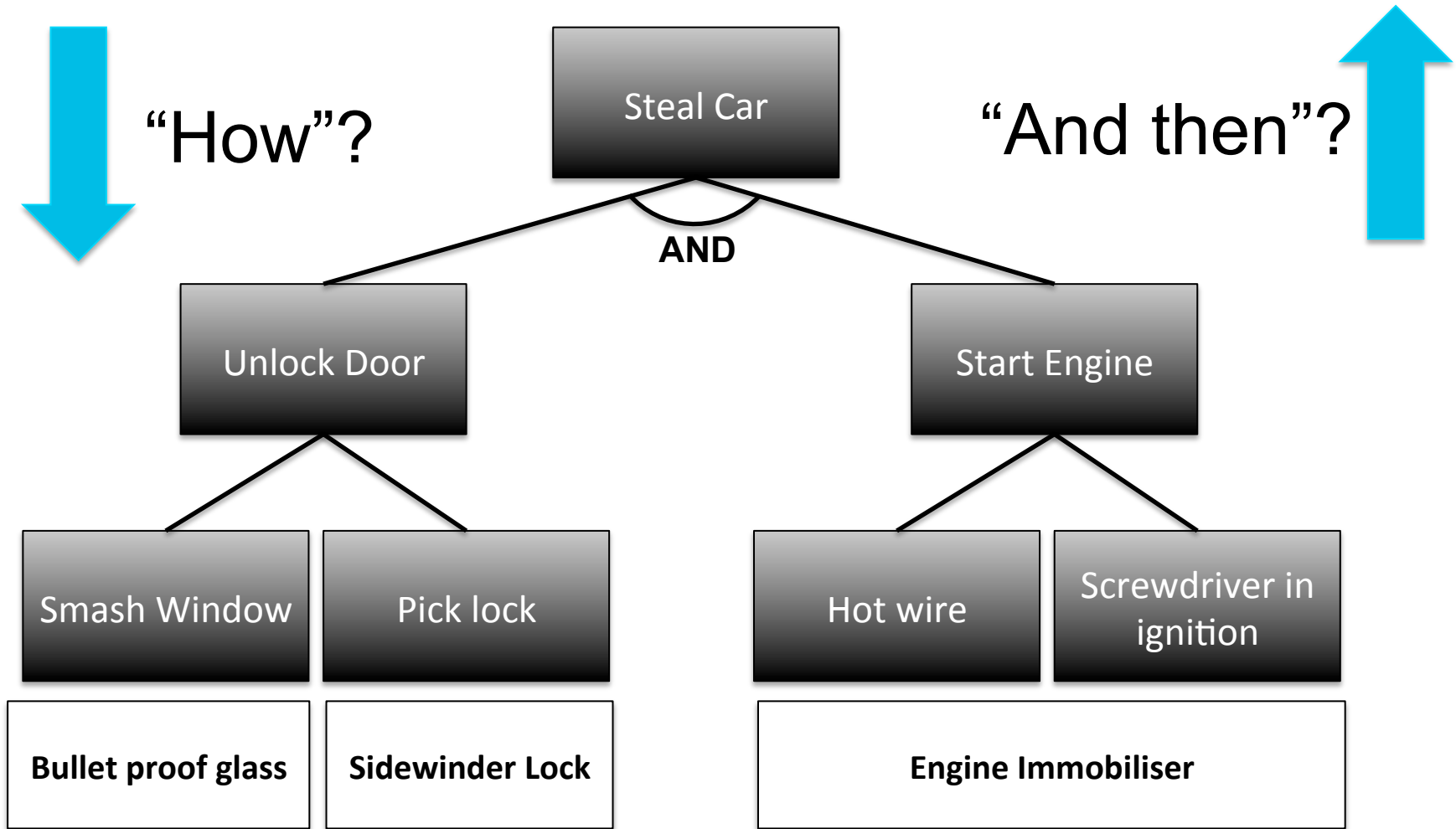
Scenario Selection

| Threat Actor Analysis | | Impact Analysis | |
|-----------------------|-----------|---------------------------------|--------------------------------|
| Outcome | Objective | Value at Risk | Potential Business Impact |
| Acquisition / Theft | Copy | Customer Funds | Customer Service / Operational |
| Business Advantage | Destroy | Customer Data | Financial |
| Technical Advantage | Injure | Corporate Data | Reputational / Brand |
| Damage | Take | Employee health and safety | Legal / Regulatory Compliance |
| Embarrassment | | Availability of banking systems | Customers |
| | | | People |

Scenario Selection



Fault Tree Analysis

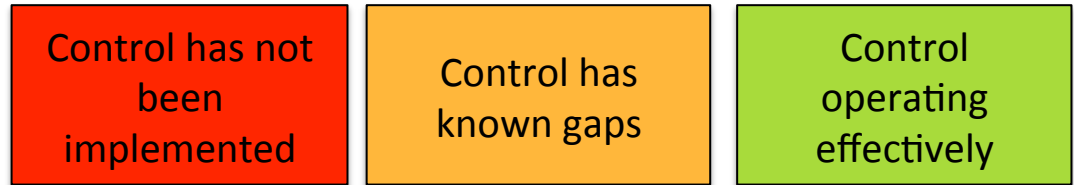


Controls Assessment

▶ Type of control:



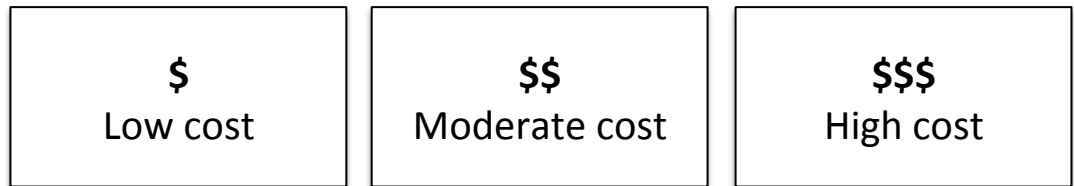
▶ Status of control:



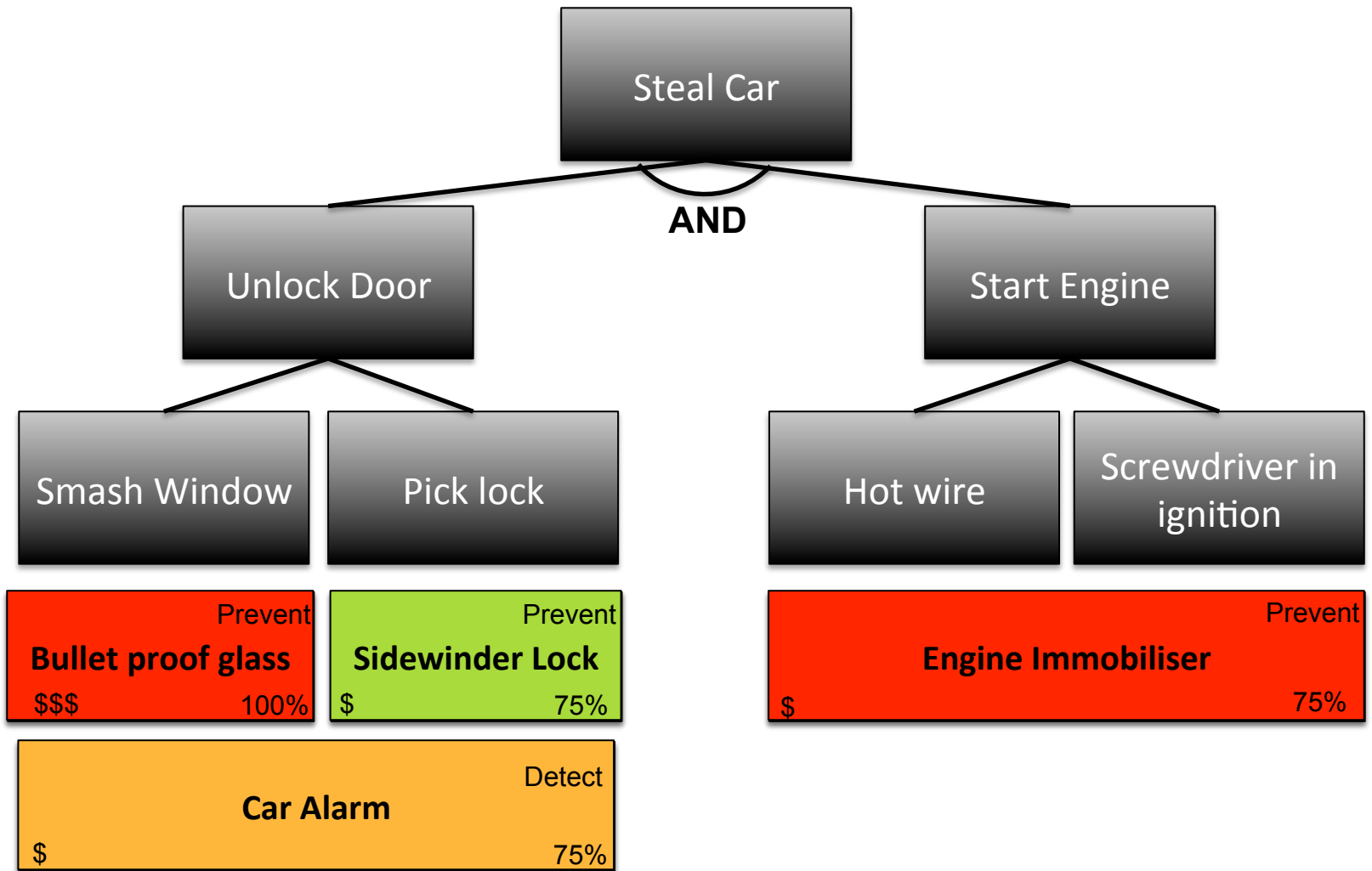
▶ Potential to mitigate:



▶ Cost of control:



Control Mapping



EXTREME CYBER SCENARIO PLANNING



1
Large scale malware campaign against bank customers to steal funds.

2
High value fraud conducted against back end payment system

3
Targeted, prolonged DDoS against multiple Internet facing systems.

7
Destructive cyber-attack against multiple bank data centers.

7 Extreme Scenarios

4
Exfiltrate and disclose large sets of corporate data to embarrass or discredit the bank.

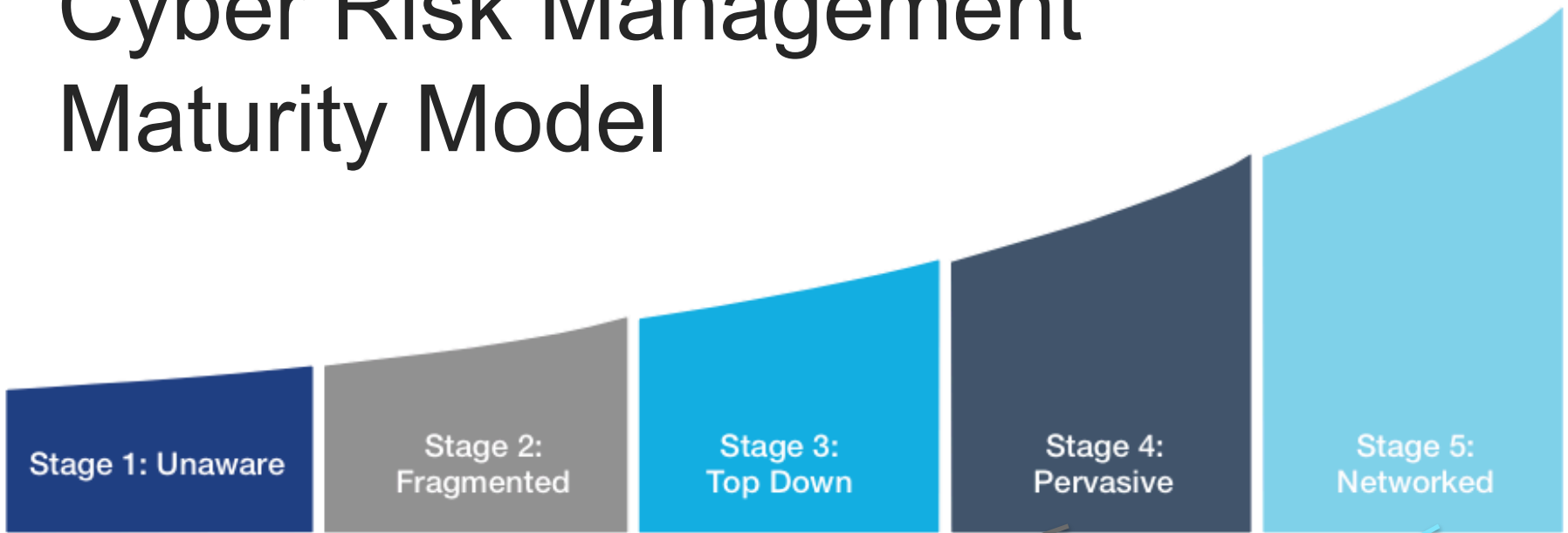
6
Exfiltrate corporate intellectual property for strategic, commercial or political gain.

5
Attacker gains access to network and exfiltrates confidential data

— Response Planning

- ▶ Will your incident response plans hold up to extreme scenarios?
- ▶ What outside resources will you lean on for assistance in an extreme scenario?
- ▶ Have you documented and shared all your contacts into government, law enforcement, service providers?
- ▶ Have you discussed & planned your response with external stakeholders? Do you know what you will expect from each other if such a scenario occurs?
- ▶ Have you practiced your incident response?

Cyber Risk Management Maturity Model



The organisation's leadership takes ownership of cyber risk management... they understand the organisation's vulnerabilities and controls.

The organisation is highly connected to their peers and partners, sharing information and jointly mitigating cyber risk

Source: World Economic Forum

http://www3.weforum.org/docs/WEF_IT_PathwaysToGlobalCyberResilience_Report_2012.pdf

extremecyber.net



- ▶ Traffic light protocol
- ▶ Methodology
- ▶ Control taxonomy
- ▶ Threat actor library
- ▶ Generic attack trees
- ▶ Full scenario analysis

▶ Join “Extreme Cyber Scenario Planning” on **LinkedIn**