RSACONFERENCE2014 FEBRUARY 24 – 28 | MOSCONE CENTER | SAN FRANCISCO



Capitalizing on Collective Intelligence

Reboot Your IT Threat Risk Assessment (TRA) Process in Twenty Minutes

SESSION ID: GRC-R04A

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Introduction

- Threat Risk Assessment (TRA) Process
 - Scope IT projects
 - Main Objective Assess risks early on in the SDLC
- Challenges
 - Too many projects to be assessed
 - Funding for detailed assessments
 - How do we focus on the areas of greatest risk?
 - How can we demonstrate "real" business value?





What We Did – A Reboot!

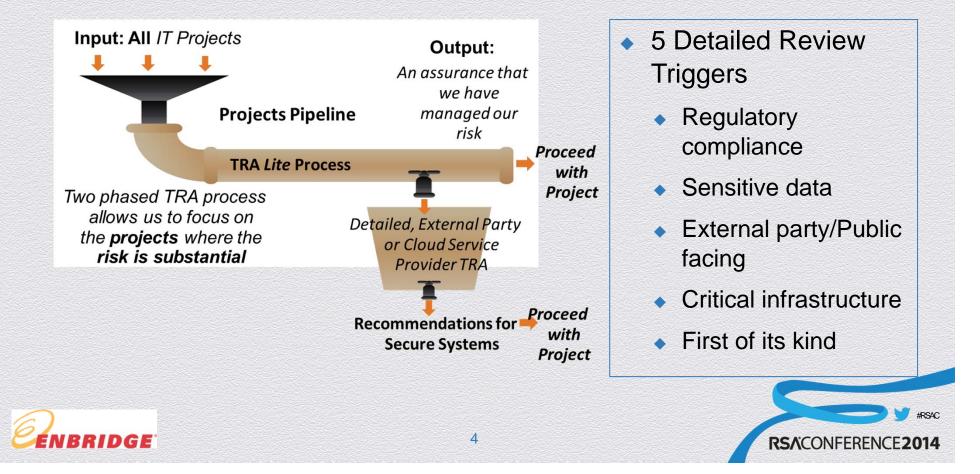
- Five main activities to address our challenges
 - Focused more on business processes using a two step process

- TRA Lite
- Detailed (or external party, cloud provider, etc.) TRA
- Provided as much information upfront as possible
- Automated the process (as much as possible)
- Engaged the business in risk treatment
- Report report report!!!





A Two Step Process



Information Upload

- Relevant Information
 - Roles and responsibilities (Project managers, architects, sponsors, etc.)

- How to request service
- How long does it take to complete a TRA
- How to plan for a detailed assessment (costs, timelines, etc.)
- Marketing Materials
 - FAQs & Service Brochure
 - Lunch & Learns (program & project managers)





Automated Processes

- Service requests
- Information Gathering
- Response/Recommendations
 - Observations
 - Risk response framework
 - Risk ratings
 - Acknowledgement & treatment

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Signoff for risk acceptance





Engage The Business

- Risk Response Framework
 - Risk treatment is a business process
- Risk Treatment
- No action is not acceptable
 - Accept risks, mitigate <u>now</u> or mitigate <u>in the future</u>
- Book Ends
 - Follow up before project wraps up
 - Real business value is in implementing recommendations





Report, Report, Report!!!

Metrics

- Total number of TRAs (TRA lites, detailed, etc.)
- Number of recommendations (addressed, accepted, etc.)

- Planned vs. Adhoc
- Trends ("real" business value)
 - Future plans
 - Risk appetite





What a Successful TRA Reboot Looks Like

- More requests (beyond just projects)
- More hall Way chats
- More questions
 - Recommendations
 - What are the trends
- Report requests
- Performance feedback





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Questions?

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